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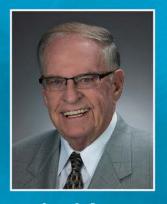
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THE NATIONAL MAGAZINE FOR FASTENER DISTRIBUTORS







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distributornews

North East Fasteners (NEF) is forging into many new initiatives these days, such as the implementation of a comprehensive "Best Practices Training Program." Where indispensable knowledge from highly experienced operators is being collected, broken down and retained for future consumption using multiple formats. This way NEF can more efficiently communicate the "trade secrets" to our next generation of machinists.

In addition, NEF has begun cross-training their employees in all departments, in order to expand employee's knowledge, skills and understanding. This also helps NEF to handle risk management more robustly and with more flexibility.

A major project that NEF is now developing, is a highly sophisticated Internal Communications System, which will act as an informative headsup display. The "NEF ICS" will have the ability to relay any critical information in any format (PDF, Video, Graphic, etc.) to any location at any time. The key is that any event within the ERP system can determine when and where the customizable communication should be triggered. For example, when an operator begins to set up a particular job, he/she may reach a point where specific pictures and instructions will pop up and guide that individual to a best practice for that specific job. This system will encompass every aspect of the ERP system including but not limited to, quoting, order entry, production, quality and shipping. The potential benefits are significant.

Additionally, North East Fasteners is pleased to announce the accomplishment of attaining ISO 9001: AS9100 Rev D certification.

North East Fasteners is committed to upholding world-class quality standards through the relentless pursuit of exceeding customer expectations. NEF is AS9100/ ISO 9001:2015 certified with a 100% standing for 8 years running. It is also an QSLM Levels 2/3 certified supplier, serving the commercial, military, aerospace and automotive markets. NEF is currently producing a size range of -00- to number 10 diameter fasteners in all types and classes, as well as M1.2 to M4.5 (metric), up to 2 inches (50mm) long.

For more information contact North East Fasteners by Tel: 860-589-3242, Fax: 860-589-6969, email: nef@nef1.com or visit them online at www.nef1.com.

On June 7th, 2018, SWD Inc. held a groundbreaking ceremony to celebrate a 26,000 sq. ft. expansion of their existing 160,000 sq. ft. facility. In attendance were Village of Addison Officials, representatives from BMO Harris Bank, and members of Laub Construction. With this addition, SWD projects growth of 15% in year-overyear sales and expects that anywhere from 12-15 new positions will be created.

The current expansion is the second phase of a project that added 60,000 sq. ft. in 2012. The extra 26,000 sq. ft. will help with process flow in this state-of-the-art coating production facility. It has been designed to allow for more warehousing with an automated racking system for part storage along with new office space for centralized shipping, receiving, and order entry processing.

The \$3million addition follows a series of investments. This expansion is aligned with SWD's mission to "Bring our customers the highest level of quality and service in the metal finishing industry". SWD Inc. specializes in Black Oxide, Passivation of Stainless Steel, Phosphate coatings (Zinc, Manganese & Iron), Fastener Sorting and licensed application of High Corrosion Magni, Dörken and Yuken coating systems. Last year, SWD introduced a state-of-the-art robotic organic coating line with unprecedented production capabilities.

This project is expected to take six months and should be finished by November 2018.

For more information, contact SWD Inc. by Tel: 630-543-3003, Fax: 847-885-9005, Email: sales@swdinc.com or visit them online at www.swdinc.com.



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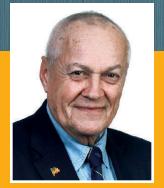








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Bengt Blendulf

Bengt Blendulf was educated in Sweden and moved to the US in 1974 to start a subsidiary for a Swedish fastener manufacturer. After working as a technical consultant on the faculty of the College of Engineering and Science at Clemson University, he established EduPro US in 1997 to teach highly rated courses in Fastening Technology in the US, Canada, Mexico, Europe and Asia. Being one of the founders, Bengt served as the chairman of ASTM F16.96 Bolting Technology from 1996 to 2006. In 2006 he received the Fred F. Weingruber award from ASTM for "his efforts to promote and develop standards for the fastener industry." In 2013 he also received IFI's Soaring Eagle Award for "significant contributions to the technological advancement of the fastener industry". Bengt is the author of an extensive lecture book, well over 110 articles and "Mechanical Fastening and Joining", a book published in 2013 by the Industrial Fasteners Institute. He can be contacted through www.edupro.us or by email bblendulf@yahoo.com.

SCREW THREADS — A SOURCE FOR CONFUSION AND CHAOS

ASME has the following definition of the screw thread; "a screw thread is a ridge of uniform section in the form of a helix on the external or internal surface of a cylinder". Sounds easy enough! Most of us would likely prefer the definition given by a young elementary class student: "a thread is a scratch wrapped around a pin". I think the majority of us would prefer the "scratch" definition even if it is slightly out of specification.

Anyway, all threads are not intended as "screw threads" as in fasteners. In preparation for this article, I have been able to identify as many as 246 different types (not number of sizes) of threads (profiles, tolerances, usage areas etc.) of which a slight majority can be placed in the fastener family folder. This enormous variety of thread types is mostly the result of nonexisting national and international standard efforts in earlier years, individual designers need to show-off for colleagues, narrow branch related needs and so on. Today's designers are better off looking at standards published by ISO and ASME when choosing thread types for fasteners, or they will create lots of trouble for purchasing and vendors and will likely be fired in the process. With most of our industrial production going to an increasingly larger market area, the need for interchangeability of replacement parts is driving simplification.

Let's go back some years to see how engineers have tried to find the best way of designing and define threads.

Archimedes, the famous Greek mathematician (287-

212 BC), has been given credit for "inventing" the screw thread. What he actually did (apart from giving us the value of and how to calculate the area and volume of the sphere) was to develop, maybe with some help from Egypt, a "screw-pump" in the shape of a spiral shaped pipe on an inclined plane with open ends. When cranked he could rise water through the pipe to a higher level to bring it to fields for growing wheat and other food sources.

The Roman wine makers were using large, handmade, wood screw designs to compress grapes and olives for processing or juices and wines. Sure beats using your feet stomping around with bare feet in the grapes at tarantella music from an accordion.

Leonardo da Vinci (1452-1519) tried his considerable mind to develop metal screw threads, but he gave up due to the complexity of making the machinery for production. This is strange due to the fact that he was designing the Viola Organista in 1488, a musical instrument with very high complexity (and with two operators), and of course being busy painting the Mona Lisa.

In 1797, Henry Maudsley, a British engineer, invented the master spindle lathe with a long lead screw that would guide the cutting tool assembly to a very precise path over the rotating work piece. One of his apprentices, Joseph Whitworth (in 1841 Sir Joseph Whitworth) found the idea intriguing and made it possible to make, with the Maudsley lathe, like parts over and over again. He invented the "Mother" of all bolt and nut threads, the W or Whitworth.

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Guy Avellon

Guy Avellon has been in MRO and Fastener Distribution for over 30 years, in such positions Sales Engineer, Chief Engineer, Manager of Product Marketing, Product Engineering & Quality and Director of Quality & Engineering. He founded GT Technical Consultants where he performs failure analysis, lectures on fastener safety, works for law firms and designs/audits Quality systems. He is a member of SAE, is Vice Chairman of the ASTM F16 Fastener Committee, Chairman of the F16.01 Test Methods Committee and received the ASTM Award of Merit in 2005. Guy can be contacted at 847-477-5057, Email: ExpertBoltGuy@gmail.com or visit www.BoltFailure.com.

WHAT FASTENER DISTRIBUTORS NEED TO KNOW ABOUT THE PROCESSING OF STEEL FASTENERS

Many times, you can see trucks on the highways with large coils of steel wire of different diameters on them. They are going to a fastener or nut manufacturer. When the raw steel coils arrive at the manufacturers, they are generally stored outside and are exposed to the weather. However, their heat-treat scale prevents heavy rust from forming.

When ready for use, the first step is a cleaning operation called "pickling". The steel is cleaned in a solution of sulfuric acid, which removes superficial rust and other surface contaminants. Pickling is followed by cleaning, where the wire is rinsed to remove any remaining acid, and subsequently coated with a lubricant, such as a lime or phosphate solution. This coating acts to neutralize any residual acid. It also helps prevent corrosion if the steel is not used immediately, and increases the ability of the steel to pick up the lubricant used in the bolt-making machinery.

Spherodizing

Spheroidizing is a form of annealing and is the first heat treating process to which the cap screw material is subjected. This operation 'globularizes' the microstructure of the steel and is modified into an elongated pattern when the steel is upset during deformation of the bolt in the forming operation.

Spheroidizing increases the pliability of the steel and makes it easier to be cold formed to produce a consistent and reliable product. This annealing process is carried out in a hermetically sealed oven that is purged with nitrogen gas. This eliminates the possibility of carburization or decarburization during this annealing phase. However, the steel is very susceptible to decarburization during the final heat treatment. Carburization or decarburization is the gain or loss of surface carbon, which would adversely harden the threaded surface by increasing brittleness or soften the surface, respectively, thereby decreasing its ultimate load capability and functionability.

In the sealed oven, the iron-based alloy is heated near the critical temperature to approximately 1600°F (870°C) for 24 to 48 hours, during which time it slowly cools so that the iron carbide forms a pearlitic structure of ferrite and carbide, Fe₃C, and assumes a microscopic spheroid form. Some grades of fasteners may use a process anneal. After annealing, the wire is tested for proper microstructure, re-cleaned, and re-limed. It is now ready for the bolt-maker.

Normalizing is different than stress relief annealing, though sometimes the two terms become confused. Stress relief annealing, or subcritical annealing, is changing the distorted cold-worked crystal lattice structure back to one which is strain free by heating the material to below the lower critical line; 1,000 to 1,200°F (538 to 650°C). Normalizing, when used, is performed at 100°F (38°C) above the upper critical temperature of the steel.



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Joe Dysart

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IN RECRUITING, AI GETS REAL FOR FASTENER DISTRIBUTORS

While the wonders of artificial intelligence are often hyped beyond recognition, Al-powered recruitment software is actually offering real advantages to fastener distributors.

Scores of firms across all industries are currently

using Al-driven recruitment software to automatically crawl the Web for the kind of job candidates they want, auto-interview them via text chat or video on-the-spot, and then auto-schedule the most promising candidates for follow-up interviews by the person who does the hiring.

Other programs automatically rifle through resumes submitted at a fastener distributor Web site for candidates with the exact qualifications you want.

And still others design neuroscience games your job candidates can play, which glean the people who best exhibit the traits, skills and characteristics you're looking for.

"Artificial Intelligence has the potential to deliver what recruiting has been craving for - find more and better candidates, and reduce time and cost to hire," says Shobhit

Gupta, business strategy and operations lead, AllyO (www. allyo.com) an Al-driven recruiting software package.

Al recruiting software has also become wildly popular. According to a 2018 survey by business consulting firm Korn Ferry, 63% of HR pros say Al has already changed the way they recruit - and 69% say that AI has helped them source better candidates (www.kornferry.com/press/kornferry-global-survey-artificial-intelligence-reshaping-the-role-ofthe-recruiter).

Given the stir Al recruiting has created, fastener distributors will want a representative sampling of what you

> can do with AI recruiting software right now:

> o Robot Vera (ai.robotvera. com) A chatbot recruiter, Robot Vera can be embedded on your Web site to instantly interview people who submit resumes or apply for a job with your company in similar ways.

> Core to the application is a selflearning neural network, which was initially trained to chat with people by reading Wikipedia, 'watching' TV shows and studying countless help wanted ads and job interview questions.

> Moreover, each time Robot Vera interacts with a person, it's programmed to learn from that experience and be smarter chatting with the next person.

> The software can also automatically scan for resumes on job sites, phone candidates with the right qualifications and propose an

interview on-the-spot. Also, Robot Vera is relentless: It can make up to 10,000 phone calls simultaneously.

• VCV AI (https://vcv.ai) Similar to Robot Vera, VCV can screen hundreds of thousands of resumes for a fastener distribution firm to find the kind of staff you're looking for, and then reach out to prospective clients, offering either an online chat or phone call as an interview format.



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Laurence Claus

Laurence Claus is the President of NNi Training and Consulting, Inc. He has 25 years of experience with a medium sized automotive fastener manufacturer, holding positions including Vice President of Engineering, General Manager, Director of Quality, Director of New Business Development and Applications Engineer. In 2012 he formed NNi offering technical and business training courses as well as technical consulting, expert witness and consultation work. He can be reached at 847-867-7363 or by email: Lclaus@NNiTraining.com. You can learn more about NNi at www.NNiTraining.com.

THREE THINGS THAT DISTRIBUTORS **MUST DO WELL - PART 2: QUALITY**

This three part series seeks to explore three things that fastener distributors must do well. In fact, failure to do any one of these three things well exposes the organization to short-term problems and, if not addressed, potentially eventual ruin.

In Part One we looked at how Customers Service. when done right can set an organization out

in-front of the pack but cripple thos organizations that don't do it well. We looked at how customer service has a strong potential of leaving lasting impressions both good and bad. These impressions often lead to actionable reactions, meaning that a positive experience may result in increased dependency, trust, and turnov

for the organization, while a less than positive experience can generate loss of trust, reputation, and business.

In this second installment we are going to look at quality. Much like customer service, providing excellent quality will bring out positive feelings by your customer while providing poor quality products or by not responding well to a quality spill will land you in pretty much the same boat as poor customer service. Therefore, it is extremely important to develop attitudes toward quality that promote prevention, build processes that are understood and controlled, and encourage proactive and expedient resolution to emerging problems.

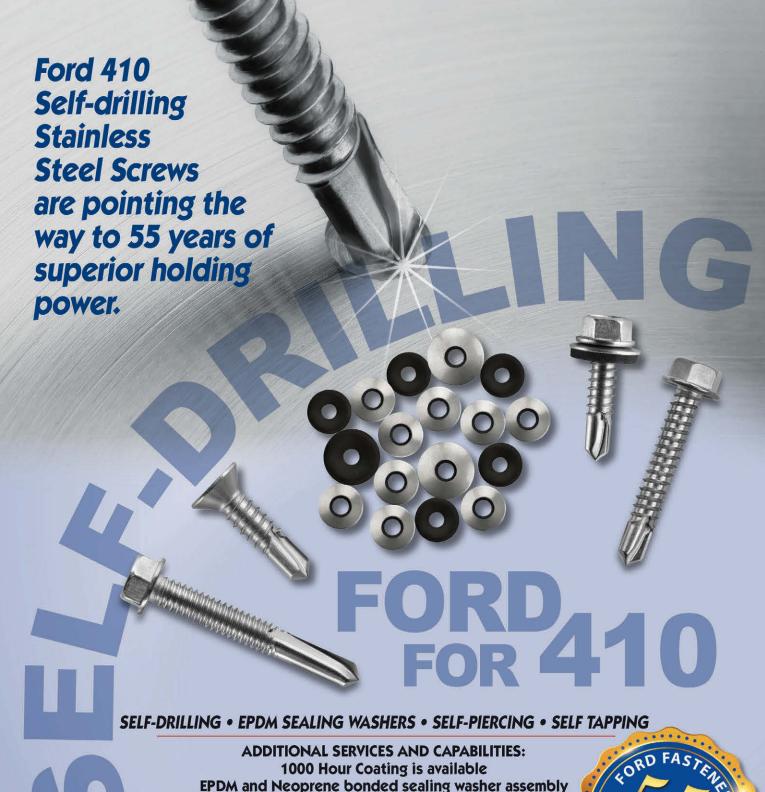
What is Quality?

Answering the question, "what is quality?" is perhaps a loaded one and one which has different answers depending on your perspective. However, when we consider the question strictly from a manufacturing point of view, one might answer that a quality part is one that is "in specification". This interpretation, however,

> ices the same "value" and performance expectations on the part regardless of whether it is made at the middle, low, or high end of the specification band. In other words, this scenario assumes that a part will perform the same when centered at the ideal target specification value as it will when made at its absolute highest or lowest limit.

Although not necessarily a wrong assumption, it is easy to understand that parts made at their extreme limits may not perform the same way as a part centered in the middle.

In the early 1970s renown Japanese quality expert, Genichi Taguchi, proposed his Taguchi Loss Function. This theory essentially says that the "value" one receives from a product or service begins to diminish as you deviate from the ideal target. To illustrate this, imagine a banana. From time to time we all enjoy eating this or some other delicious piece of fruit. We know from experience that there is an ideal ripeness to a banana. when it is absolutely most satisfying. In this example, let's say that is on Day 5.



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XL SCREW CORPORATION

OUR HISTORY

XL Screw Corporation was founded on November 22, 1968 by Norman Sackheim (1915-1972). However, the seeds of our beginnings were planted thirty-some years before our actual founding date. In the late 1930's, Norman's father, Ben J. Sackheim (BJ) founded Stronghold Screw Products, Co., a manufacturer of fasteners in Chicago. Even as late as the mid 1990's, you could still see the original advertising printed on the old Stronghold Screw building at 216 W. Hubbard in Chicago. Many Chicagoans riding the "EL" train passed by the building and probably had to take a second look when they saw the caption that read "Screws & Nuts To You."

Norman and BJ worked together for over 15 years. A few years after the end of WWII, Norman believed the time had come to start importing standard fasteners. Norman believed that Stronghold's machine time should be reserved for making sophisticated items and the garden variety stock items should be imported. BJ didn't buy that concept, so Norman left Stronghold Screw in the early 1950's and started his

own import company in 1953 called Heads and Threads, which became one of the first stocking

4

Narrated by Bob Sachs - President, CEO & Owner - XL Screw Corporation fastener importers in the country. Norman later sold H&T in 1963 to a conglomerate and started another company about the same time the Beatles became popular. Norman named his new company Strum and Drum, Inc., an importer of all types of musical instruments. Stronghold Screw went out of business in 1966.

1968 was a very memorable time in history around the world. Protests were going on in the streets across America as the war in Vietnam raged on. The Beatles song "Hey Jude" finished its 9th week at #1 on the charts. The Beatles released their new album "The Beatles" which would go platinum 19 times. In 1968, the first manned spacecraft reached the moon and safely returned, gas was 34 cents a gallon and the internet wasn't even invented. The world was definitely changing and those with a vision kept doing what they do best.

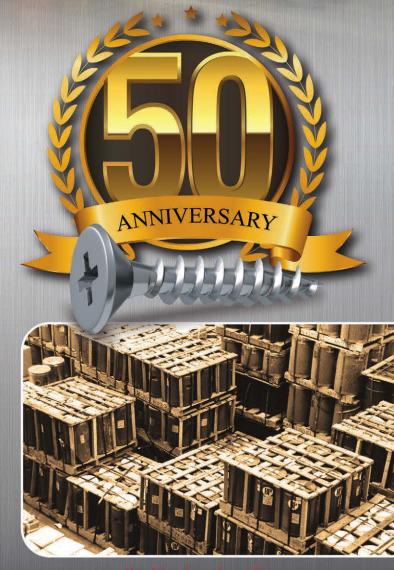
I have been working at XL since 1972. A few months after I joined XL, Norman perished in a plane crash. Despite the typical obstacles that face a young company and also after just experiencing such a significant loss, Ron Sackheim and I, along with the rest of the XL team, worked hard to keep XL in business. Ron became President after the passing of his father. In 1979, I became Vice President and Ron offered me the opportunity to buy some shares in XL.

In 2002, I became President. Owning 100% of XL was a long time goal and it finally became a reality in 2005.



Doing business and finding suppliers all over the world in 1968 was nothing like it is today. In the early years we had to communicate with overseas suppliers by using teletype machines, phone service was unreliable, traveling the world on long flights with multiple stops on smoke filled airplanes...and in spite of these and many other obstacles and challenges, XL was established and began to flourish with a new concept in mind. Besides the standard fasteners being imported at that time, we were going to do something that other fastener importers had no interest in developing. XL was going to try and keep ahead of the competition by bringing in more sophisticated items and be innovative in areas besides product line. For example, our first shipment from overseas in 1969 was packaged in quarter cartons. We were the first to package in quarter cartons...way ahead of the industry. We always tried to be innovative in our approach...new products, stock and release orders, the mill order concept, we developed material certifications many years before the U.S. Fastener Quality Act required it, outstanding customer service, excellent quality...I could go on and on. Those in the industry know. If we had imitated the other big importers/master distributors thru the years, XL would probably not exist today. Many of the countless importers/master distributors that tried to do it their way spent their powder and they are no longer in existence. XL has survived the times and we are now stronger than ever. We did and still do it our way!

continued on page 18



How things have channed!



The distribution market in the fastener industry is continuously evolving. Since the 1950's and at some level probably before, distributors have always had a difficult time meeting their customer's requirements by only buying thru domestic based manufacturing. U.S. based domestic manufacturers primarily focus on large volume production for the OEM market. That is where the import/master distributor has been such a valuable source of supply to our distributor customers and that's how and why we came to be. It is our job to be a main source of supply to our customers. We are a major contributor to the success of the U.S. economy. Domestic manufacturing alone does not and will not satisfy the needs and demands of the distribution market. To provide the best service and quality at a competitive price, XL sources our products from manufacturers all over the world. This is our expertise. We have imported product from Argentina, Brazil, China, Germany, Great Britain, Hong Kong, India, Italy, Israel, Japan, Korea, Malaysia, Mexico, Taiwan, Vietnam as well as buying from U.S. domestic manufacturers. We are forever searching the world for the best quality product that we can sell in our competitive market.

Besides having 3 major distribution centers in Lincolnshire, IL, Strongsville, OH and Austell, GA, XL has always had an office staffed with our own employees and engineers (not agents) in Asia since 1968. Our Asia office was located in Nagoya, Japan for approximately the first 20 years. Eddie Wakayama was our Far East General Manager. Due to the major trade route being moved from Japan to Taiwan, XL then moved our Asia based office to Kaohsiung, Taiwan (XLA), where it remains an integral part of our company today. Luck Tseng has been our Director of Far East Operations from the first day we moved the office to Taiwan. XLA has an amazing staff under the leadership of Luck Tseng. Our Far East operation is a valuable asset to both XL and our customers. Their primary responsibilities are to find new sources of supply, communicate with our suppliers, make sure that our orders are shipped on time and per government regulations and that the integrity of the product's quality and the packaging of the product is not compromised in any way. XL would not be who we are today without our Far East staff.

Any company is only as good as the people who make it all happen. I am proud to say that our family history in the fastener business now covers 4 generations. BJ Sackheim (Stronghold Screw), Norman Sackheim, Ron Sackheim and myself (Ron and I are second cousins) and now my 2 daughters Amy Sachs Etten (since 2002) and Corrie Sachs Delevitt (since 2012). Both Corrie and Amy are major contributors to our success. Here's hoping for a 5th generation!

We currently have a wonderful staff with hundreds of years of experience in the Fastener Industry. Amazing in this day and age. Wayne Wishnew, (Vice President), Bobby Fail (National Branch Manager), Kelly Grindle (Cleveland Branch Manager), Tom Bigott (Purchasing Manager) and Sue Rock (Director of Network and Admin Services) are the core of our leadership team. I also want to be sure to mention our terrific warehouse management team and all of our other employees too numerous to mention. Everybody plays a vital role in our success story.

I am proud to say that our management team has been influential in a leadership role in the International Fastener Industry. Ron and Wayne have both been President and on the board of the Midwest Fastener Association. Norman and Ron Sackheim both have been inducted into the Fastener Hall of Fame. And I am humbled to say that I too will be inducted into the Fastener Hall of Fame on October 31, 2018 in Las Vegas. This is an honor I am happy to share with all of the XL employees, past and present.

XL is a major contributor to the distribution market. We take pride in our statement "America's Finest Quality Imported Threaded Fasteners Since 1968." XL has earned the reputation throughout the world as a company you can always count on. "When quality is so consistent, it creates reputation. That reputation is called trust. Trust is the foundation of service. And it is the

continued on page 20

highest compliment that can ever

be paid."



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Our reputation is respected by all of our business associates both domestically and internationally. XL has been using "K" Line for over 3 decades to transport XL's cargo from the Far East. In July, 2005, Fran (my wife) and I were given the rare honor to go to the shipyard of Hyundai Heavy Industries Ltd in South Korea to participate in the Naming Ceremony and be the Godparents of "K" Line's newest vessel... the M.V. Vecchio Bridge. This extremely high honor was bestowed upon XL because of our professionalism, honesty, integrity and loyalty. This honor reflected "K" Line's respect for XL and is only given to a select few. As Godmother, Fran was given the honor to christen the ship. A once in

a lifetime experience.

XL will be celebrating 50 years in business this November, 2018. XL has 'Vecchio Bridge' Naming Ceremony

always and will continue to do what we do best. Many importers/ master distributors have come and gone. They have tried to be who they are not.

The seeds for XL were planted over 80 years ago. Our roots in the Fastener Industry are deep and strong. The past has been written...new chapters are yet untold.

XL ASIA OFFICE - THE XL GLOBAL ADVANTAGE

XL's office in Taiwan (XLA) was opened in 1988. XL was the first major fastener importer to open up an office in Taiwan that was staffed with our own employees. XLA is managed by Luck Tseng, Director of Far East Operations. Luck leads our team of quality control inspectors and a full support staff that manages the day to day operations, product inspections, supplier audits, FQA certificate verifications, securing quotes, logistics planning for all of our Far East shipments and Taiwan container loading supervision. The XLA team has many years of experience with government required documentation, shipment consolidations, engineering and quality assurance.

Having XLA on the ground in real time is vital to daily communications with all of our suppliers in the Far East. XLA can instantly assist suppliers and answer questions related to product specifications, document preparation, handle any potential issues prior to shipments and many more tasks. XLA's QC staff are in the field

each day visiting factories and inspecting products. XL's products are thoroughly checked to make sure all shipments conform to all proper standards. In addition to factory inspections, the XLA QC Team is on site each week at the container loading terminal supervising and inspecting each and every pallet as it is loaded into the containers. XLA's strict inspection ensures that all pallets shipped to XL are properly secured, strapped and blocked/braced to withstand the long ocean voyage, rail and truck movements to our warehouses.

Not only does the XLA QC Team perform inspections in Taiwan, they also travel to other countries in the Far East on a regular basis performing factory audits, inspections and qualifying new sources. The XL USA purchasing team also travels to the Far East several times a year searching for new sources of supply, as well as strengthening the relationships with existing suppliers.













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Our Lincolnshire, IL, Strongsville, OH, and Austell, GA locations are all newly designed state of the art warehouses. XL has designed each warehouse with very strict and detailed specifications which allows for maximum storage capacity and efficiency. All XL warehouses reflect who we are and how we run our business. They are one of our most effective sales tools. Visitors from all over the world are in awe of the cleanliness, efficiency and organization. As they tour our warehouses, they tell us that if we can keep our warehouses in such good condition, they are confident that we will take the same detailed care of their business as well.

Since 1982, we have designed and developed our own unique computer programs. Our proprietary computer programs provides our staff with all of the vital information we need to run our business accurately and efficiently. Our custom computer programs give us the ability to be who we are. Most companies buy generic computer program packages for their business. They become who they are not meant to be because their programs define the way they run their business. XL didn't want to fall into that trap, so we took the time to do it right... for us and our customers.

Our philosophy of excellence in quality and customer service, combined with honesty, hard work and dedication has defined who we are for 50 years. XL has earned the reputation as one of the most trusted names in our industry.

THANK YOU TO ALL FOR OUR FIRST 50 YEARS. WE LOOK FORWARD TO OUR PROSPEROUS FUTURE TOGETHER. MA

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Carmen Vertullo

Carmen is the founder of CarVer Consulting, a San Diego-based consulting, engineering and training company specializing in fasteners and bolted joints. He has experience in fastener quality assurance, manufacturing, sales, and inventory management programs. Carmen is a designer and producer of aircraft support equipment and tooling for all branches of the U.S. military, prime contractors and foreign military sales. He has developed and teaches a series of advanced fastener training classes for the Fastener Training Institute®. Mr. Vertullo is a Certified Fastener Specialist through FTI, and he holds a BS in Manufacturing Engineering Technology.

WHAT FASTENER SUPPLIERS NEED TO KNOW **ABOUT CALIFORNIA'S PROPOSITION 65**

By the time you read this the new revision to California's Proposition 65, formally known as the Safe Drinking Water and Toxic Enforcement Act, will have taken effect. Prop 65 was enacted in 1986. It was changed a few years ago and those changes took effect after August 30, 2018.

Prop 65 is intended to help Californians make informed decisions about protecting themselves from certain chemicals known to cause cancer, birth defects, or other reproductive harm. It also prohibits the discharge of those chemicals into sources of drinking water.

The State of California has an amazingly complete and well-constructed Prop 65 web site which is administered by California's Office of Environmental Health Hazard Assessment or OEHHA. (https://oehha. ca.gov/proposition-65). Beware, that while the web site provides an abundance of information including a Q&A feature, it does not answer some of the most important questions about Prop 65 for either the supplier or the consumer.

Nevertheless, fastener suppliers are encouraged to explore the website thoroughly as they consider this issue. There are hundreds of documents from this and other sources that may be of help to you as well.

The basic requirement for businesses and other entities that expose Californians to these chemicals is that they inform those exposed with labels, signs and notices. The format and content of these labels, signs and notices is very specific. For fastener suppliers, the concern is to not expose Californians to the chemicals through the use of their product, and to warn them if they do. Fastener suppliers are not concerned with the safe drinking water part of the law. Although it is a California statute, fastener suppliers, manufacturers and importers throughout the country should be concerned if their products are sold in California. Even if you do not intentionally sell your products in California, your company can still become the target of Prop 65 enforcement action.

The chemicals of concern are on a list, called the "Proposition 65 List of Chemicals" that is maintained by California's OEHHA - Office of Environmental Health Hazard Assessment. The list, now 30 years in the making has about 900 chemicals on it. Only a few are of concern to most fastener suppliers who supply fasteners made of metal. The chemicals of concern are: nickel, lead, hexavalent chromium, and cadmium. If this short list sounds familiar it's because it's the same list we see with EU RoHS, REACH, WEE and ELV regulations.

There is a second list, called the "safe harbor list." This list quantifies the safe exposure levels under which no warning is needed according to OEHHA. Safe harbor levels include No Significant Risk Levels (NSRLs) for cancer- causing chemicals and Maximum Allowable Dose Levels (MADLs) for chemicals causing reproductive toxicity. The safe harbor list has about 150 chemicals and all four of our metals are on it. However, the "safe exposure" levels are greatly exaggerated beyond actual known safe exposure levels. Keep in mind - it does not matter if your product has the chemicals or not.

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Richard Hagan

Richard P. Hagan is the president of Pinnacle Capital Corporation, a boutique investment banking firm which specializes in providing merger and acquisition advisory services to the global fastener industry. Hagan has more than twenty-five years of international investment banking experience and has worked on successful domestic and cross-border M&A transactions, corporate restructurings and capital raisings. Hagan earned a B.A. in Economics from the University of North Carolina at Chapel Hill and an M.B.A. in Finance from Fordham University in New York City. Contact: Phone: 212-267-8200 or Email: rphagan@pinnaclecapitalcorp.com.

FASTENER COMPANY ACQUISITIONS COMPLETED DURING THE FIRST HALF OF 2018

In this issue, we will briefly review all the fastener company acquisitions - a total of 30 worldwide - completed during the first six months of 2018. It is impossible to track every single fastener company transaction because many deals involving private companies are not publicly disclosed. That said, we believe the following list is the most comprehensive and detailed you will find.



On January 4, 2018, Tenex Management Capital L.P. ("Tenex") purchased Automotive Vehicle Company, doing business

as Auveco Products. Founded in 1916 and located in Cold Spring, Kentucky (near Louisville), Aveco Products distributes a broad range of fastener products to the auto body repair shop aftermarket and to the general industrial MRO market. A privately-owned company, Auveco Products sells through a network of master distributors who subsequently service hundreds of thousands of collision centers, repair shops, dealerships and general industrial manufacturers throughout North America. The Auveco Products master catalog is considered the encyclopedia of the auto body hardware industry and contains more than 20,000 SKUs and more than 800 pages. The catalog is available in print and online. Auveco Products offers customers more than 500 pre-packaged assortments (in plastic compartment boxes), along with metal storage cabinets. The company also provides retail displays, unit packaging and bulk packaging (in both bags and boxes). Auveco Products is a new platform investment for Tenex, a New York City-based private equity firm with more than \$800 million of committed capital under management. Purchase price: not available



On January 5, 2018, Threaded Fasteners Inc. purchased Bolt & Nut Inc.

Founded in 1977 and located in Tampa, Florida, Bolt & Nut is a manufacturer and distributor of fasteners for construction and general industrial applications. Bolt & Nut operates from a 50,000 square foot manufacturing and warehouse facility and employs 21 people. Founded in 1979 and headquartered in Crichton, Alabama (outside Mobile). Threaded Fasteners is a manufacturer and

distributor of steel fasteners for electric utility tower, highway structure, metal building, chemical processing, commercial marine and general industrial applications. An employee-owned company since 2012, Threaded Fasteners operates seven branches located in: Semmes, Alabama; Pensacola, Florida; Panama City, Florida; Tampa, Florida; Gulfport, Mississippi; Chattanooga, Tennessee; and Tulsa, Oklahoma. The company has an aggregate of more than 232,000 square feet of manufacturing and warehouse space and employs more than 160 people. Following the transaction closing, the Tampa branch of Threaded Fasteners was consolidated into the nearby Bolt & Nut facility. Purchase price: not available

On January 12, 2018. **Fairmont Supply Company** ("Fairmont") purchased THB Inc. Founded in 1986 and

headquartered in Salt Lake City, Utah, THB is a distributor of production fasteners supplying a diverse customer base including automotive, high pressure valves, fitness equipment and medical devices. In addition to a full line of fastener products, THB provides customers with customized packaging, kitting and light assembly services. The company offers more than 100,000 SKUs and maintains a branch warehouse in Boise, Idaho. Founded in 1921 and headquartered in Washington, Pennsylvania, Fairmont is a full-line distributor of industrial MRO supplies serving customers across the United States. Fairmont is ranked number 49 on Industrial Distribution's Big 50 List of industrial suppliers. The company operates 17 distribution centers, along with on-site store locations serving more than 5,000 active customer accounts. The company offers more than 200,000 SKUs and differentiates itself by serving as a one-stop shop for customers' industrial MRO requirements and creating tailored programs for customers' needs. Following the transaction closing, THB expanded its product offering to include a full-line of industrial MRO supplies. Fairmont is a portfolio company of Tenex Capital Management **L.P.,** a New York City-based private equity firm with \$800 million under management.

Purchase price: not available



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INDUSTRIAL FASTENERS INSTITUTE NAMES DAN WALKER AS MANAGING DIRECTOR

The Industrial Fasteners Institute (IFI) is pleased to announce the appointment of Dan Walker, P.E. as the institute's Managing Director. The IFI Board of Directors announced the selection following a comprehensive search for a leader who understands the invaluable contributions the fastener industry makes to the North American economy, and who can provide strategic

direction, motivation and new energy to the mission of IFI.

Walker comes from the Metal Building Manufacturers Association (MBMA), where he served in a number of technical roles over the years prior to being named the group's General Manager. Dan has over 20 years of trade association management experience, having also served as the Executive Director of the Concrete and Masonry Manufacturers Association Anchor

(CAMA). Walker earned his Bachelor of Science degree in Civil Engineering from Cleveland State University, and he is a licensed Professional Engineer in the State of Ohio. His considerable association management experience will prove invaluable to IFI as they continue to grow and work on new initiatives set forth in their strategic plan for the benefit of the North American fastener industry.

When asked about this opportunity, Walker said "I am truly honored to have been selected as IFI's next Managing Director. As an organization, IFI has a proud history of technical leadership and education that is second to none. Our members and highly qualified staff have achieved a great deal toward ensuring a healthy and vibrant fastener industry through their research, standards, advocacy and education programs. The

member leadership has set clear goals for the sustained growth of the institute, and I'm very excited to start helping them achieve those goals."

The selection of Walker comes after the outgoing IFI Managing Director, Rob Harris, announced his planned retirement. "Last year, when I announced my intention to retire, it was important to me and the Board of Directors

> that we find a worthy and capable leader, and that we ensure a smooth transition so that IFI could continue its important work without missing a beat," said Harris, who successfully led the organization for more than 22 years. "I've had the chance to work with Dan during this transition, and I know we have the right person for the job. I feel very confident that I am leaving this great organization in good hands."

IFI Chairman, Phil Johnson, was part of the Executive Search team that recruited Walker. He said, "Our search team wanted an experienced association professional with a demonstrated track record of creating growth, enthusiasm, and executing on strategic initiatives. I have no doubt that Dan's experience makes him the right person to take on this important role, and I'm very excited to have him leading the team."



About IFI

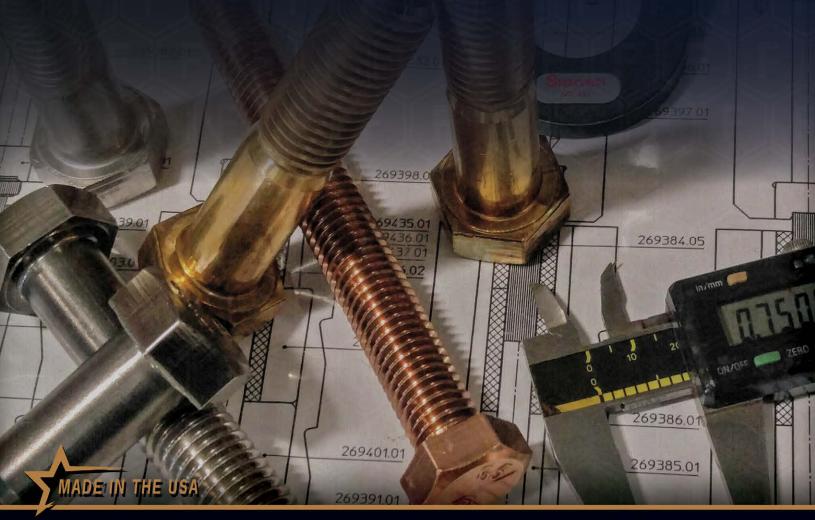
Industrial Fasteners Institute is a trade association of leading North American fastener manufacturers and suppliers of materials, machinery, equipment and/or engineered services. Founded in 1931. IFI members combine their resources to seek solutions that advance fastener application engineering.

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EXHIBITORS COMMITTING EARLY TO SHOWCASE SOLUTIONS AT FASTENER FAIR USA 2019 by Lauren Oscarson



Several prominent industry leaders in the fastener market have committed early to exhibit at Fastener Fair USA, the leading fastener and fixing exhibition in the U.S. for the full supply chain. Exhibit sales are showing strong growth for the show with 54% of the exhibit space reserved to date. Companies like Intools Incorporated, Carlo Salvi USA, Brighton Best, Dorken MKS-System GmbH & Co. KG, Atotech, AVK Industrial Products, Unbrako LLC, and Loomis International will be showcasing their fastener and fixing products and solutions at the show to be held at the Cobo Center in Detroit, MI May 22-23, 2019.

"Before we even left Cleveland, we had nearly 30% of 2018 exhibitors rebooked for Detroit," said Jessica Boweak, Exhibition Manager for Fastener Fair USA. "Repeat exhibitors are increasing space requests and we've attracted several new companies, as well. We are already tracking ahead compared to last year and are set to exceed 2018 both in square footage and number of exhibiting companies."

But, exhibitors aren't the only ones signing up early for Fastener Fair USA 2019. A strong number of association partners and sponsors have committed already as well. In fact, Fastener Training Institute, the Industrial Fasteners Institute, the National Fastener Distributors Association (NFDA), the Pacific West Fastener Association, and Women in the Fastener Industry (WIFI) are all returning as association partners in 2019.

In addition, Aluminum Fastener, Alloy and Stainless Fasteners, and Ken Forging have already committed to sponsor the 2019 show.

Several industry publications, including Link Magazine, have signed on as media partners again for 2019.

"Sponsors and association partnerships were key to our success last year," said Melissa Magestro, Executive Vice President of Mack Brooks Exhibitions, Inc., the exhibition's organizer. "We are very pleased to have some of the fastener industry's leading companies and associations back supporting us again."

What's New?

Building on the positive feedback of the show in Cleveland, show management is adding new tactics to enhance the experience and increase the value of the show to exhibitors and attendees, such as more educational sessions, a new Bonding and Adhesives area, and a new location.

Mack Brooks Exhibitions, the worldwide organizers of Fastener Fair, intended for the show to offer a unique opportunity to get the latest industry information, forecasts, and technical education for all levels of experience, industry focus, and visitor segments.

"We heard that the educational sessions offered unique value not seen at other fastener events, so we want to build on that even more," said Boweak. "We are going to increase the number of sessions and have two stages for educational workshops in 2019."



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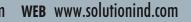
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react to the needs of your customers, but we try to be proactive in regards to the issues that arise in the industry - after all, we stand behind our name and continually offer SOLUTIONs. So much so that we'd like to introduce our newest addition, Milton Mills (M2). Milton, known for his quality expertise and solving quality issues, is ready to help reduce costs while maintaining the same high quality product customers have come to expect. We will continue to listen to the Fastener Industry

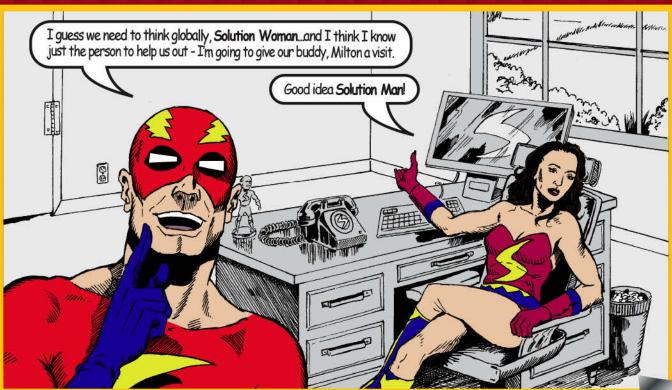
and strive to overcome any obstacles.

Back at the Distributor's Link Magazine...meet our newest **TEAM SOLUTION** addition...ready to help the Fastener Industry thrive...

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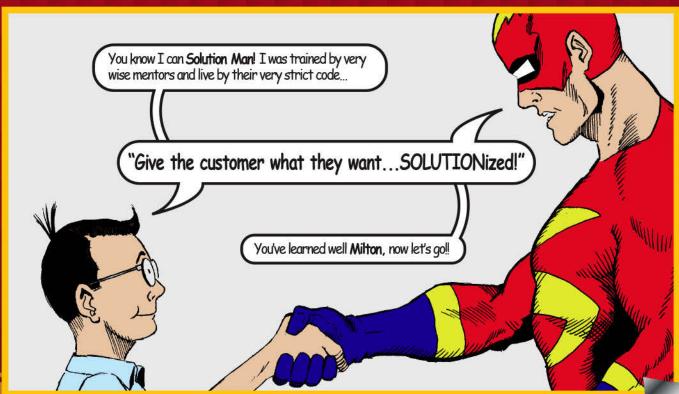
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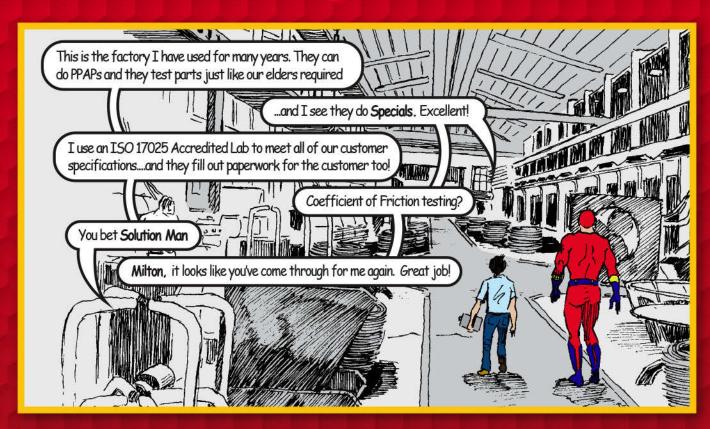




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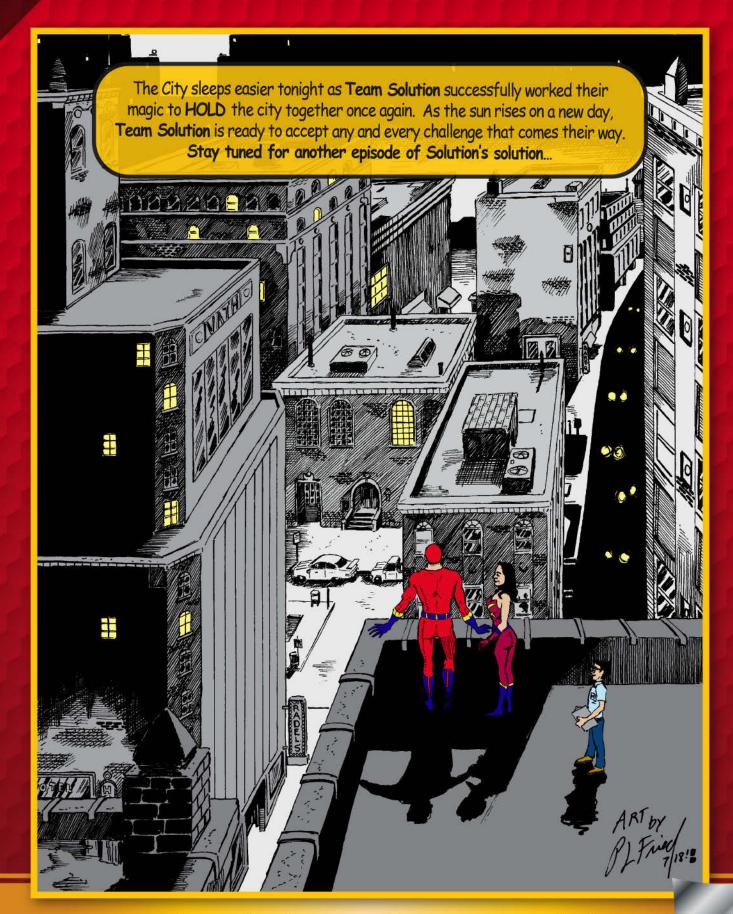
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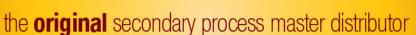
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HOW GOOD IS YOUR USER SECURITY?

Today almost everyone understands the need to maintain up to date professional security protection software. The news is full of stories about companies that have suffered cyber-attacks of all kinds. Of these, the worst seem to be Ransomware attacks and they are one of the fastest growing forms of cyber-attacks. These are nothing but modernized extortion. With up-to-date protection most of these attacks can be prevented.

Employee Security

There is another pervasive, but less recognized threat, that is going on right inside the companies' walls. The amount of employee misbehavior is hard to measure because it takes so many forms. It can range from petty theft, to information stealing to grand larceny through theft or embezzlement.

Who Can You Trust?

Deciding who to trust is not easy. It usually takes time to gain trust in an employee and the trust has to be earned by a display of honorable behavior. Psychologists are always searching for better ways to determine who can be trusted and who can't.

In a recent experiment on the subject at the University of Chicago, they determined that the most trustworthy people are the ones that are most guilt prone.

Emma Levine, associate professor at the Booth School of Business at the University of Chicago said, "Our research suggests that if you want your employees to be worthy of trust, make sure they feel personally responsible for their behavior and that they expect to feel guilty about wrongdoing." Source: Sandra Jones for the University of Chicago

It's not an easy task.

What Can You Do?

Your ERP system must provide the ability for you to control who sees what and who does what. Without this basic protection, your company is surely at risk. The bigger the company, the more important these controls become. In a small family-owned company, everyone often knows everything and that's ok as long as it is all family. Once you begin bringing in outsiders though, things change.

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A good place to start is to have a good security system built into your ERP software. In The Business Edge[™] we have included an extensive security system that is both comprehensive and easy to administer. The management of the company selects the number of security levels. There are 10 levels available, but they do not all have to be used. More than one department can share the same level, reducing maintenance for the System Administrator.

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FASCOMP CONTINUES TO EXPAND AND DEVELOP

Fascomp Electronic Hardware was established in 2001, by co-owners Mark Georgia and Jason Bertone. Quickly, the industry dubbed the dynamic duo affectionately as "The Good Guys", because of their honest

and trustworthy reputation. Together, Mark and Jason possess over 40 years in the business. Over the past 10 consecutive years Fascomp has continued to make huge strides, seeing over double digits of growth each year and 2018 is no different. Continuing to breed a culture of expansion and development, Fascomp is excited to announce the purchase of their new home base for their Northeast operation. The 20,000 square foot building, located in Naugatuck, Connecticut, will produce unusual configurations for a wide variety of applications outside the standard catalog products.

In June, Fascomp renewed their ISO certification, demonstrating their commitment to excellence. "We're 100% committed to constant analysis and improvement



of every aspect of our business. This distinction (ISO Registration) assures our customers of the consistent, defect free products and the excellent service they require and deserve."

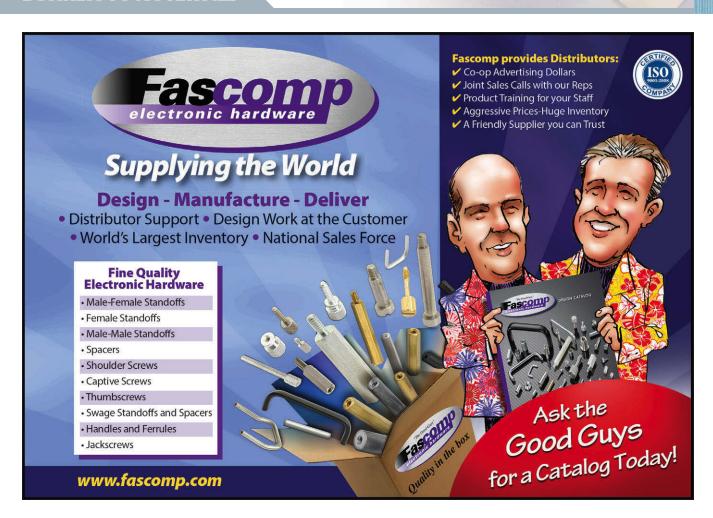
Georgia, GM, CT location.

Vast improvements have been made to their computer systems which have enhanced all other aspects of their operation. This was done by Fascomp switching over software systems to Insxql. With these improvements in place, and many to come, the future is looking bright at Fascomp. On the horizon expect to see an expanded product offering, and a newly revamped website. The website upgrades being worked on will enable customers to easily build a part, and retrieve the correlating Fascomp part number and blue print.

Fascomp's product line includes spacers, standoffs, handles, jackscrews, thumbscrews, captive screws, shoulder screws and other made-to-print machine products.

FASCOMP

BUSINESS FOCUS ARTICLE



INTERNATIONAL FASTENER EXPO

TEL 323-817-2226 FAX 310-481-1909 EMAIL morgan.wilson@emeraldexpo.com WEB www.fastenershows.com

INTERNATIONAL FASTENER EXPO 2018 SHOW PREVIEW

The 2018 International Fastener Expo (IFE) will take place October 30 - November 1, 2018 at the Mandalay Bay Convention Center in Las Vegas, NV, USA. This year's event is expected to draw over 800 manufacturers and 5,000+ attendees from around the world. It is the largest and most diverse gathering of fastener and industrial

professionals in North America and serves all reaches of the supply chain, from manufacturer to distributor to end user.

IFE announces that for the first time. the show will open its exhibit floor a half day early, Tuesday, October 30 from 1:00 – 4:00 pm for Preview Day followed by two full exhibit days on Day 2 and Day 3. Opening half a day early allows extra time for IFE's exhibitors to step away from their booth to network and meet with suppliers within Machinery & Tooling and SourceGlobal without it affecting their business when the show officially opens on Day 2.

On Preview Day, attendee and exhibitors will only have access to the Machinery & Tooling area and

SourceGlobal, the show section devoted to international factories. At SourceGlobal, distributors and master distributors of fasteners and other related industry products (machinery, tooling, software, etc.) can explore new suppliers and products for their business. You can find more information about SourceGlobal at www. fastenershows.com.

IFE will once again kick off the show with their annual Welcome Reception, Tuesday, October 30 from 6:00 - 8:00 pm at the Daylight Pool of the Mandalay Bay Resort & Casino. Attendees and exhibitors can mix and

mingle amongst their peers while listening to a live DJ, enjoying light appetizers and two hours' open bar. This is also an excellent networking opportunity for exhibitors and attendees to meet and develop fruitful business relationships before the show.

An event not to be missed is the IFE Awards Ceremony

taking place on Wednesday, October 31 from 2:30 - 3:30 pm in the Sessions Corner area on the show floor. Running for 37 years, the "Hall of Fame" award recognizes and honors stand-out professionals who have made significant contributions to the fastener industry. The ceremony will also commemorate the winner of the "Young Fastener Professional" award which is presented to a professional under 40 who has shone through their engagement in advancing the industry.

For three days IFE is offering a comprehensive seminar track of sessions and workshops over the course of the show. There will be a full day of educational sessions on Day 1 and various 30-minute to an hour

sessions on the show floor during the rest of the show. A full list of sessions and workshops will be available on IFE's website.

Participating for the first time this year is the European Fastener Distributor Association (EFDA), bringing 19 European distributors and delegates to visit IFE. EFDA represents 170 European-based innovators with collective sales of more than 4 billion Euros.

To register for IFE, visit www.fastenershow.com. For information on exhibiting at this year's event, contact Joseph Woo at +1.323.817.2249 or visit www.fastenershows.com.











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Jim Ruetz

Jim Ruetz is the Chief Executive Officer of AIS-All Integrated Solutions. He lives in Oak Creek, Wisconsin with his wife of 30 years. Jim was born with a cleft palate and understood firsthand the challenges of growing up with a disability. When he heard about CURE DUCHENNE, he decided to take care of two dreams...riding his motorcycle across the world and helping kids - which has always been important to him. "I encourage you to join me in my journey by helping to raise awareness and funds for CURE DUCHENNE," said Ruetz. For more information or to contribute see www.CureDuchenne.org.

AMERICAN FASTENER RIDER TOURS AUSTRALIA FOR DUCHENNE MUSCULAR DYSTROPHY



Dear Fastener Industry Family,

The fastener community has proven time and again to be one of the most generous & philanthropic industries in the world. I think this is driven from the fact that nearly all the companies started as small firms and grew through hard work and a desire to succeed. Fastener industry team members and owners have contributed countless Millions over the decades through numerous trade organizations and individual company donations as their way of giving back. The fastener community has always answered the call.

Over the past four charity rides for Cureduchenne Muscular Dystrophy the fastener community has responded by donating nearly \$30,000 to help find a cure for this crippling disease. I'm making this appeal to the entire community to help us reach our goal and help Cureduchenne find the cure. I'm hoping we can raise an amount equal to all of the previous rides combined - \$30,000. To accomplish this we'll again need contributions from the longtime supporters who have followed my rides over the years via my blog (mytb. org/jimbmw) but we'll also need new contributors to help us reach this lofty goal. Please consider going to www. cureduchenne.org/Jimsride and make a donation. 100% of the proceeds go directly to cureduchenne and will help find a cure for this crippling disease.

At 61 years old I've got a finite number of long rides left in me -so come on fastener community help make us make our goal and find a cure.

Thanks.

Jim Ruetz

DUCHENNE MUSCULAR DYSTROPHY

1 IN STATE DIAGNOSED



CureDuchenne is recognized as the global leader in research, patient care and innovation for improving and extending the lives of those with Duchenne muscular dystrophy. Our actions fuel hope for families, enable progress for drug development, and extend ambulation for patients in collaboration with pharmaceutical companies, medical and healthcare professionals, our scientific advisory board, and our board of directors.

Together, we can CureDuchenne!





Lorri Hunt

Lorri Hunt, a U.S. technical expert and co-convener for ISO 9001:2015. She is the co-author of the upcoming ISO 9001:2015 Handbook, A Practical Guide to Implementation published by Paton Profession. She is an Exemplar Global lead auditor, a frequent contributor to quality publications and journals, and a speaker all over the world. She is the president of Lorri Hunt and Associates Inc. and may be contacted at lorri.hunt@gmail.com.

THE ISO 9001 TRANSITION IS OVER, NOW WHAT?

Organizations that are certified to ISO 9001 will have all transitioned to ISO 9001:2015 by September 15, 2018. With this milestone comes a sense of relief. However, it is important that organizations do not rest on their laurels but ensure that the actions that were completed as part of the transition are sustainable.

Specifically, attention should be given to the "new" requirements of the standards that focus on the strategic direction of the organization.

Many of the new requirements in ISO 9001:2015 are activities that are traditionally performed in organizations. In some cases, during the transition organizations struggled with understanding their business to the new requirements. The ISO 9001 standard brings a sense of structure to these requirements for larger organizations and provides a roadmap to smaller organizations or

organizations that conducted the required analysis for the strategic direction of the organization in an informal manner.

The revised standard incorporates requirements that focus on the strategic direction of the organization. This means that business-related decisions have a direct correlation to ISO 9001:2015 requirements. There are several requirements where consideration of the strategic direction is required. Ensuring these requirements were not just compliant at the time of the

transition audit but have a repeatable approach is key to ongoing success.

Requirements to confirm include the following:

4.1 Context of the Organization – The standard now requires that organizations determine the external and internal issues that could affect the organization. The requirement also

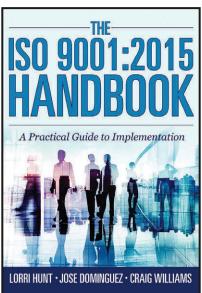
> requires that the organization monitor and review these requirements. Furthermore, there is a requirement in management review (clause 9.3) that organizations review changes in the external and internal issues.

> During the transition, many organizations could discuss this requirement while others did not

always truly understand the meaning of the requirement. They may have in a generic sense met the intent of the requirement, but not necessarily the spirit of it. For these organizations, the repeatability of implementation during the surveillance audit may be

difficult to demonstrate.

The external and internal issues are meant to be dynamic and that organizations consider changes in issues that could affect the strategic direction of the organization. With that said, it is not absolute that these issues change every time they are reviewed, but it is possible that there would be needed changes based on changes in industry (e.g. more automation), competition, growth (e.g. new customers or product lines) or political (e.g. tariffs, laws).



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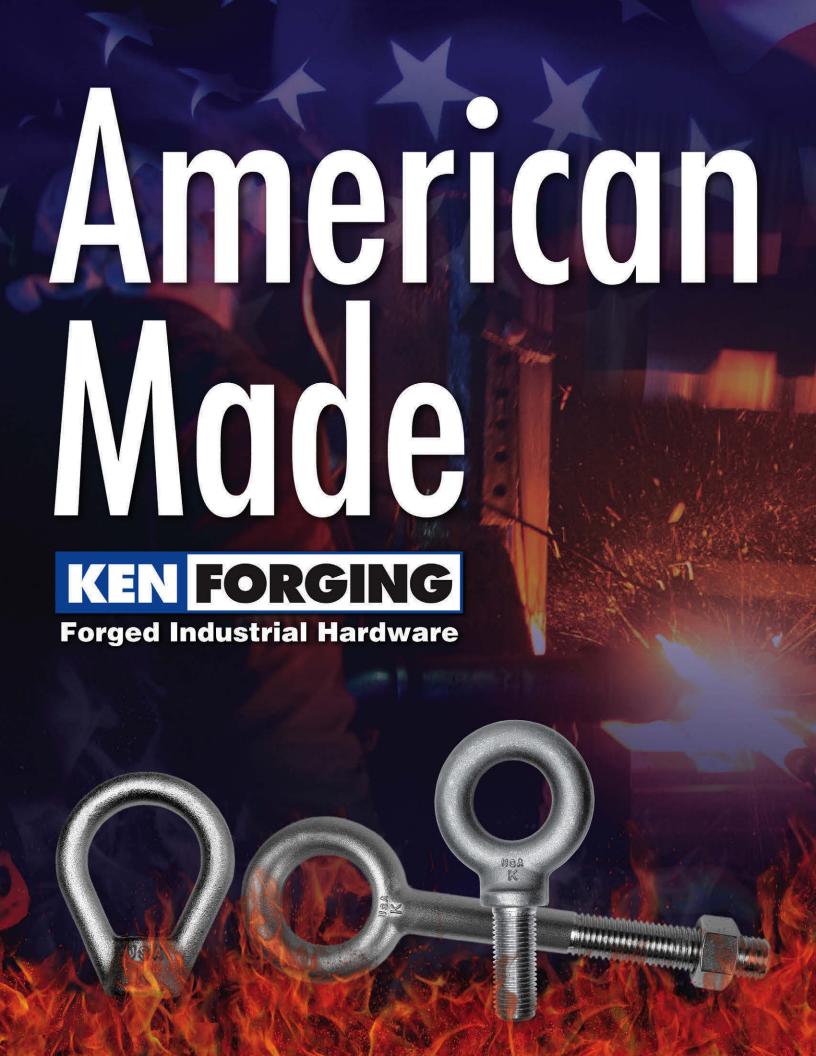
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Jim Truesdell

James Truesdell is President of Brauer Supply Company, a distributor of specialty fasteners, insulation, air filtration, and air conditioning with headquarters in St. Louis. Mr. Truesdell is adjunct professor at Saint Louis University and Webster University. An attorney and frequently published writer, he is the author of "Total Quality Management: Reports From the Front Lines".

INFRASTRUCTURE REBOOT CAN'T WAIT!

President Trump has prided himself on fulfilling his campaign promises. One of those he held forth on in great detail was his call for modernization of the nation's infrastructure. A smoothly functioning system of roads and bridges, water and sewer management, freight and rail ports, and an up-to-date electrical grid is crucial to a country's health and economic well being.

Our current infrastructure was largely put in place many decades ago and is falling behind many emerging countries who have been building them anew. This inadequacy is compounded by the size and complexity of our society which puts incredible strain on this critical underpinning.

Unlike many of the President's proposals, the call for spending on infrastructure seemingly has broad partisan support. Conservative business people understand the need for adequate and modern support underlying our vital services. Liberal advocates of consumers and working people envision the project as creating jobs and opportunities as well as meeting the health, safety, and convenience needs of the consumer. This should be a "no brainer". Yet progress has been slow. It's time to move this project to the front burner and enact a comprehensive solution.

Despite his resolute approach to many issues, the President did not bring forth an infrastructure plan until some eighteen months into his administration. His proposal called for investing \$1.5 trillion to improve infrastructure with a target of \$200 billion in direct federal spending with the remainder to come from incentivized private investment. The federal permitting process would have red tape cut so that it could be accomplished within two years. Particular emphasis would be on rebuilding rural infrastructures which have been wearing out badly and then on improving the training of our workforce to handle both the quantity and complexity of new systems. The plan seemed short on specifics,

> however, and things seemed to get bogged down in the Congress. Congressional

leaders appeared to be putting the passage of a large scale infrastructure package on the shelf temporarily as they awaited the midterm elections. Strategy focused more on smaller bills with specific reauthorizations of spending on issues such as water resources and

aviation projects. Unfortunately, if the approach is piece meal we are likely to have a disjointed and patchwork plan which will only serve to compound the already existing problems of inconsistency and cost overlays with many key components left out.

To get things jump started, a coalition has been formed with diverse stakeholder. Membership in this group ranges from trade associations to labor unions and from manufacturing to finance and construction. Over 120 different parties have so far come together in the "Infrastructure Working Coalition" to urge Congress to pass a large-scale comprehensive package to revitalize the country's infrastructure and drive economic growth.

While there is indeed bipartisan support for infrastructure revitalization, the two political parties do differ in their preferred approaches.W



ADVANCED TECHNOLOGIES

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ND serves a global market with divisions in the continental US, facilities in Taiwan and China, and licensees around the world. ND's core business revolves around the application of a wide variety of materials onto fasteners and assemblies to aid in functions such as locking, sealing, masking, lubricating, and noise and vibration dampening. ND also manufactures a line of bottled products under the Vibra-Tite® brand name for MRO and retail use.



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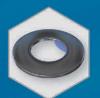


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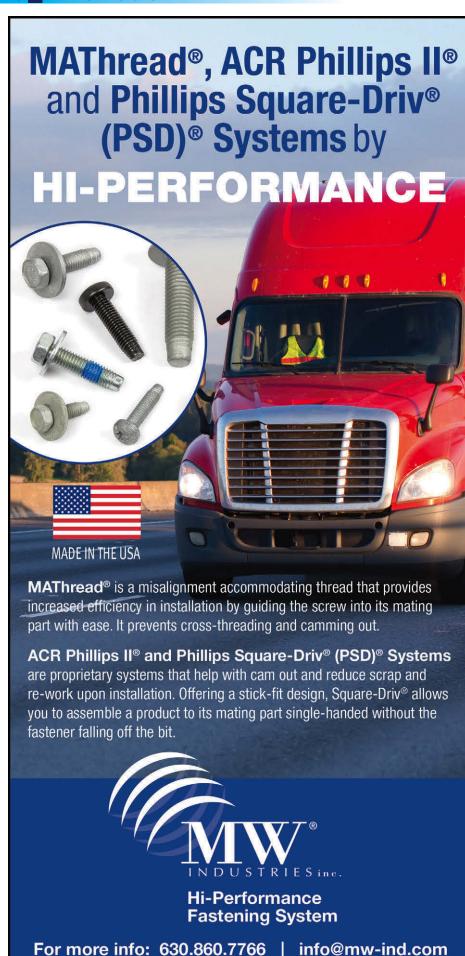
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distributor**news**

The Auto Bolt Company, Company is proud to share the news that we have received quality certification to ISO 9001:2015. We were previously certified to ISO 9001:2008, and this new level of certification

confirms our commitment to manufacturing quality parts within a quality management system.

Auto Bolt, located in Cleveland, Ohio, is an independently owned manufacturer of quality 1948. fasteners since specializing in offering both highlow and volume performance and commercial fasteners. Auto Bolt is a leading provider of fasteners for various industrial, distribution and original equipment markets and applications to include Truck and Trailer, Military, Construction and Agricultural equipment, as well as Automotive components. Our product ranges in size from 1/4" (M6) through 1" (M24) diameters on single and multiple station forming equipment, with long stroke capabilities to produce product up to 12" (300 mm) in length.

For more information contact The Auto Bolt Company at 4740 Manufacturing Rd, Cleveland, OH 44135, Tollfree: 1-800-988-BOLT, Tel: 216-881-3913, Fax: 216-881-3918, Email: inquiries@ autobolt.net or visit them online at www.autobolt.net.

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IFI BOOK OF FASTENER STANDARDS **2018 EDITION**

HARDCOVER AND A NEW ONLINE EDITION WILL **BE AVAILABLE IN SEPTEMBER 2018!**

The 2018 Edition of the IFI Book of Fastener Standards. also known as the "10th Edition" is now available for PRE-PUBLICATION PURCHASE in the traditional hardcover format and a NEW online format called the IFI Online Book of Fastener Standards.

The 2018 Edition IFI Book of Fastener Standards is an essential compilation the most commonly used fastener standards for inch fasteners and non-ISO metric fasteners. The book contains 92 separate standard specifications issued by ASTM, ASME, SAE and IFI. The 2018 IFI Book of Fastener Standards is the tenth edition of the Book of Standards published by the Industrial Fasteners Institute. This edition represents 77 years of continued development in fastener standards and practice since IFI published the first edition in 1941. The IFI Book of Standards is considered a "BIBLE" for designers, manufacturing engineers, and managers in all industries, and major manufacturing and construction interests throughout the world use the IFI Book as an authoritative reference for fastener technical data. The 2018 Edition, in hardcover and online platform, is the next step in continuing a tradition of dedicated service to the fastener supplying industry and the companies they serve.

The Book Organization

As with the 9th Edition. This new edition has been organized to make finding the standards easy. Dimensional standards are at the beginning of each product section followed by the related material standards. For example, the dimensional data for a bolt is given in ASME B18.2.1, located is in the front of the Bolt Section, which also contains the material standards for SAE J429, ASTM A193, etc.

The Book Includes Dual (Inch and Metric) Standards

The title of the 2018 Edition does not contain the term "Inch" because many of the standards have been combined into dual inch/metric standards. For example, ASTM F606 and its metric companion ASTM F606M have been combined by ASTM Committee F16 on Fasteners to form a dual inch/metric standard designated ASTM F606/F606M. Although the term "Inch" was omitted from the title, this book fundamentally remains the comprehensive reference source for "Inch" fastener standards. IFI no longer publishes a Metric Fastener Standards Book.



Companion Book - IFI Fastener Technology Handbook

As with the preceding 9th edition, this 2018 Edition contains the standard specifications only. An extensive body of technical information and commentary on

all matters related to fasteners is contained in the IFI Fastener Technology Handbook. This separate book is sold as a companion to the Book of Standards and is available in the Reference Books Section of the IFI online store.



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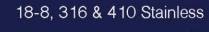
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DEMYSTIFYING SOLID CERAMIC FASTENERS -SOLID CERAMIC FASTENERS 101

Solid ceramics have been used in industrial and commercial applications for decades. Since the 1980's, ceramics have rapidly evolved, meeting the everincreasing demands that technology, environmental concerns, safety and cost control have placed upon industry and manufacturing. Yet, to many... ceramics remain somewhat of a mystery.

Since 1982 Ceramco, Inc. has been manufacturing solid ceramic components (including fasteners) remaining an integral part of ceramic's evolutionary development. Along the way Ceramco realized the need for stock solid ceramic fasteners and pioneered the solution to that need with its line of stock bolts. washers and hex nuts.

While all this is well and good, as a fastener distributor we appreciate your need for an understanding of why you should consider stocking solid ceramic fasteners, moreover recommending them to your customers. Providing you with a basic understanding is the objective of this article.

Solid Ceramics Defined

Ceramic fasteners are most often classified as technical or engineered ceramics; oxides of alumina and zirconia. From high school science we know that an oxide results from oxidation.

Ideal Environments & Applications

[1] Oxidation & Corrosion - Solid ceramic



fasteners are already oxides. As such they are unaffected by the oxidation process. Solid ceramic fasteners possess exceptional resistance to strong acids and other chemicals as well. The ability of solid ceramic fasteners to resist oxidation and corrosion (in some cases entirely) is the primary reason they are the material of choice for hostile environments.

[2] Electrical Insulation - To be considered an electrical insulator, there must be an absence of electrical conduction. Solid ceramic fasteners (especially those of alumina) are inherently nonconductive. This property can be critical in both high and low voltage environments from 300kV to 70eV as an example. Ceramics are often used in RF (radio frequency) applications and in capacitors.

distributor**news**

Lee S. Johnson Associates.

Inc. is proud to celebrate anniversaries with companies we represent. Our agency has been a proud partner of these companies for 20 years or more and we look forward to continuing that partnership for growth for many more years.

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- Fall River Manufacturing
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- ¤ E W Daniels
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We have been with 85% of our principals for 12 years or more...ex. Lindstrom, Anderson Metals, Chrislynn etc...

For more information contact Lee S. Johnson Associates tollfree at 1-877-634-7377. Email Lee Johnson Jr. at leejohnsonjr@ comcast.net or visit them online at www.lsjassoc.com.

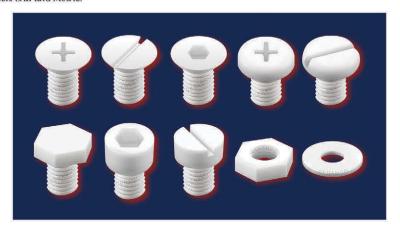
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Comprehensive Selection - For immediate delivery Ceramco stocks a comprehensive selection of head styles, sizes and lengths, including hex nuts and flat washers in both U.S. Inch/SAE and Metric.



Applications - Ceramco's solid ceramic fasteners are ideal for: High Temperature, Corrosion & Wear, High & Low Voltage and Leak-free Vacuum environments.

Quality Assurance - Ceramco's solid ceramic fasteners are made in the USA, ISO 9001-2015 certified and ITAR approved.

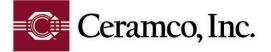
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Material	Maximum Service Temperature	Thermal Conductivity	Electrical Conductivity	Volume Resistivity	Coefficient of Thermal Expansion
		CERAMIC	S		
Alumina (99.8%)	4	4	4	4	3
Zirconia TZP‡	3	4	4	4	4
		OTHER MATE	ERIALS		
Molybdenum	4	1	3	2	4
Nylon 6,6	1	4	4	4	3
Stainless Steel	2	2	3	1	1
Titanium	3	3	2	1	2

* These ratings are averages intended for quick comparison only. No guarantee should be assumed or is implied. ‡ Yttria Stabilized.

ISO 9001 ITAR



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by JOHN WOLZ EDITOR editor@globalfastenernews.com



U.S. FASTENER MANUFACTURERS GET INCONSISTENT 232 TARIFF WAIVER RESPONSES

U.S. fastener manufacturers continue to receive "very inconsistent responses from the U.S. Commerce Department" related to exclusions from the 232 tariffs on steel and aluminum, according to Industrial Fasteners Institute's Washington representative Jennifer Baker Reid.

A few IFI members applying for a waiver from the tariffs have received "information incomplete" responses from the Commerce Department, Reid told FIN. But Reid is unaware of any IFI member that has received a waiver for steel.

"The Commerce Department continues to be overwhelmed, the process is inconsistent at best, and tilted to steel industry at worst," Reid told FIN.

Despite the lackluster response, companies are reluctant to publicly air concerns if they are awaiting waiver decisions from the Commerce Department.

"If you're a publicly traded company, you don't want to be the next Harley-Davidson," Reid stated.

Reid noted that members of Congress have begun to push back against the 232 tariffs by introducing bills to alter the President's authority under 232 to levy tariffs. But politics my delay those efforts.

"Concern has grown in Congress, but I think it will be very difficult to get a tariff bill passed before the midterm elections," Reid told FIN.

Reid urged fastener companies to provide Congress "real examples of real companies in real pain," but she acknowledged that many companies are uncomfortable making public statements.

And unlike the 201 tariffs former President George W. Bush imposed in 2002, the 232 tariffs under Trump have no specified review or sunset clause.

"My gut tells me we will need to convince the Administration to lift the tariffs," Reid stated.

Reid said negotiations with other countries may have a more immediate effect on Trump's 232 tariffs.

"I don't see the EU agreeing to a trade deal that doesn't address steel and aluminum tariffs," Reid told FIN. "Frankly I can't see Canada or Mexico doing that either."

Reid said she is encouraged by Trump's decision to delay auto tariffs with EU automakers while the countries pursue further negotiations.

But she warned that the U.S. has not fully felt the impact of the 232 tariffs. Some companies have been insulated from the impact by year-long contracts, but that's rapidly coming to an end.

"The U.S. is an island of high steel prices right now," Reid told FIN. "The overall healthy economy is masking the pain of these tariffs, but I don't know how long that will stay the case."

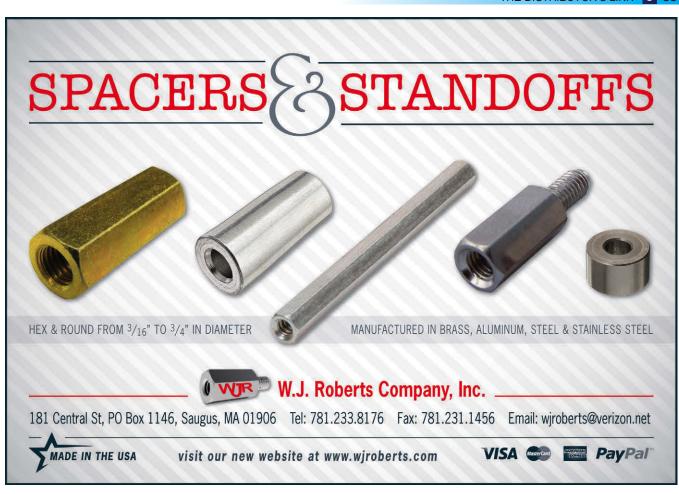
The issue is not limited to imported steel.

"Domestic prices have jumped," Reid noted. "Your prices are up no matter what."

Reid said domestic companies might still be able to get imported product with the tariff and still pay less than buying domestic.

"We may have created a situation where the U.S. government is incentivizing businesses to import products," Reid told FIN.

But some fastener manufacturers, especially automotive and aerospace companies, can't simply shop around; their OEMs would need to approve their suppliers. (www.IndFast.org).







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IFE ANNOUNCES 2018 AWARD WINNERS



The International Fastener Expo has partnered with the Fastener Industry Coalition to choose the winners of the Fastener Hall of Fame and Young Fastener Professional of the Year Award. The Fastener Hall of Fame Award recognizes and honors inventors, business leaders, and educators who have made significant contributions to the fastener industry. The Young Fastener Professional of the Year Award recognizes and honors a young professional under the age of forty who has made significant contributions to the fastener industry.

A special recognition award ceremony will take place on the show floor in the Sessions Corner at IFE in Las Vegas, NV on Wednesday, October 31, 2018 from 2:30-3:30pm.

Hall of Fame Award Winners



Bob Sachs XL Screw Corporation

In 1979, Bob Sachs became a shareholder and Vice President of XL Screw Corporation. In January

2003, Bob was promoted to President. Owning 100% of XL was a lifelong goal and through hard work and dedication, that dream came true in 2005. Under Bob's leadership, XL is a major contributor to the distribution market..."a company you can always count on." XL will be celebrating 50 years in business in November 2018. Please join us in congratulating XL on their 50 year milestone.



Robbie Gilchrist Capital Marketing

Robbie Gilchrist is in his 47th year in the fastener business. Each day communicating with many

industry people. Throughout the years he was President of the SEFA, serving on the board for two terms; served on the board of the NFDA and was a committee chair for three years, in all trying to improve the fastener industry.

The greatest part of Robbie's career has been the formation and distribution of "The Gilchrist Foundation". The Foundation was formed after the sale of Capital Fasteners in 2000 to assist students in their continuing education. Robbie and his wife Gina of 31 years, had been successful and wanted to give back to the industry that had been so supportive of them. Since the inception of the scholarship endowment, 60 scholarships have been awarded to people working in the industry or family members of those working in the industry.



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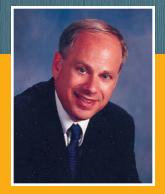




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Robert Footlik

Robert B. Footlik, PE is a retired Professional Industrial Engineer. With over 50 years' experience as a Warehouse and Logistics Consultant to a wide variety of clients including Fastener Distributors, Bob has a wealth of valuable information for our industry and he is willing to share it. While Footlik & Associates is now closed, his expertise is still available to his friends and our readers. For friendly advice, a second opinion or just to start a conversation, he can be reached at robert@footlik.net.

PRE-PLANNING CAN SAVE YOUR **BUSINESS AND YOUR LIFE**

If there is one commodity that the Fastener Industry has in abundance it's 20-20 hindsight. Unfortunately by the time one has the opportunity to look backward the past is already over and it's too late to do anything about it. This is especially true when planning for disaster events that are unpredictable. In this regard recent mud slides, volcanic eruptions and earthquakes have been a real "wake up call" for everyone. While recessions can take

months to build, earthquakes, tornados, fire, hurricanes and vandalism can take only minutes to devastate a business that took decades to implement. But with some preplanning and moderate advance efforts the effects can be minimized.

Disaster planning falls into three broad categories: preplanning for emergencies, actions during the event and

operation/salvage/restoration when the dust settles or the fire is extinguished. Each of these steps is important, but preplanning is the most readily controlled and will dictate most subsequent actions. It is the key to emerging from adversity stronger and more viable than before the calamity.

Start With "Who"

Regardless of the size of the organization the best and most efficient team must have a leader. One individual ultimately must make on the spot decisions, preferably working according to a well orchestrated and comprehensive plan. This individual should have the total perspective and while they may delegate tasks theirs is

still the final authority. Right or wrong the "buck stops here." A "Disaster Manager" can be you, the warehouse or operations manager, the head of maintenance or any of your key personnel who can handle the responsibility and make level headed, rational decisions in the heat of the moment. Committee meetings and votes are definitely going to be too little, too late or all the wrong decisions.

Company size and complexity will dictate the

organization required to implement

a comprehensive plan. With more departments and divisions it becomes increasing important to review the needs of each area separately. For example, a simple way of mitigating data disasters is with a regular program of frequent back up copies. But where will these be stored? On site storage has obvious problems, but off site computers and systems

reachable only via non-existant phone communications or destroyed Internst infrastructure are little better. Backing up to a portable memory card or disk entails other risks. The disaster plan must address these potential problems with appropriate procedures and redundancies.

Less obvious are the procedures to keep the business in operation on a day to day basis. The most common occurrence is a loss of power. Simply keeping electric forklifts charged on a regular basis is a good zero cost idea. Adding a hook up point for an emergency generator is a cheap way of providing power quickly, provided the plugs are compatible with readily available rental equipment. Someone needs to identify these opportunities now, not after disaster strikes.





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NFDA NEW MEMBER DEAL: SAVE 50% by Vickie Lester

NFDA is pleased to offer 50% off every new member's dues, for those who apply now until December 31, 2018! To apply, visit www.nfda-fastener.org and scroll down to the "Join NFDA" button. At the payment section of your application, simply apply the promo code 500FF.

NFDA's benefits include

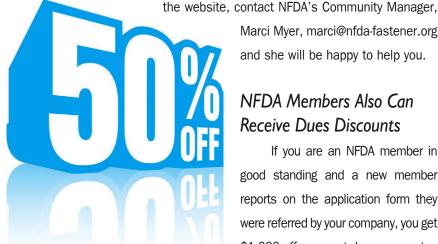
- Economic Update Reports from ITR Economics (quarterly)
- Profit Improvement Reports from the Profit Planning Group (quarterly)
- Free weekly access to the Kiplinger Letter (concise weekly forecasts on business and economic trends)
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To view the full list of member benefits, dues levels and more, visit www.nfda-fastener.org. If you have any membership questions that were not answered by visiting

Marci Myer, marci@nfda-fastener.org

and she will be happy to help you.



NFDA Members Also Can Receive Dues Discounts

If you are an NFDA member in good standing and a new member reports on the application form they were referred by your company, you get \$1,000 off your next dues payment.

NFDA, MWFA, and Pac-West Partner for Joint Meeting

Save these dates: March 13-16, 2019. That's when NFDA partners with the Mid-West Fastener Association and the Pacific-West Fastener Association for a joint meeting at the Omni Hotel in downtown San Diego's Gaslamp District. Meeting details will be available in November.

For more information about NFDA and its activities, visit www.nfda-fastener.org or contact Vickie Lester, CAE, vlester@nfda-fastener.org, 562-799-5519.





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DISTRIBUTOR TOOLS FOR HARNESSING THE **POWER OF AMAZON**

For wholesale distributors in any industry, Amazon is most likely the largest elephant in the room. In fact, a 2017 Berg Research survey¹ revealed that 92% of wholesale distributors either strongly agree or somewhat agree that Amazon is currently one of their biggest competitors. Understanding this, the question becomes, "what are my options?"

Currently, companies are opting to avoid Amazon versus, as in Walmart's case, trying to battle it head-on. While navigating their avoidance route, many distributors discover they lack technological investment necessary to streamline their

own processes. As expected, their business processes become bogged down by their own inefficiencies which is not a successful model for sustained growth in the age of Amazon. In the latter example, conversely, a distributor must have substantial capital to be able to go toe-to-toe with the E-commerce titan.

If neither of those choices seem particularly appealing, there's a viable third option embodied by the adage: "If you can't beat 'em, join 'em." Instead of ignoring Amazon, wholesalers and distributors must learn to leverage its benefits to their advantage. Let's cut through the jungle to examine the rewards of technology and Amazon integration.

The Berg Research study reported that only 58%

of wholesale distributors are currently using connected technology while 55% make use of tablets to place orders. Technology adoption is necessary to sustaining long-term growth. Moreover, smart distributors invest in established comprehensive business software that not only delivers ongoing cost savings by eliminating inefficiencies but also expands sales opportunities via Amazon's Global

Marketplace.

Distribution One's ERP-ONE+ software solution delivers comprehensive functionality, Cloud accessibility, dashboard analytics, and expanded features like mobile apps and the Amazon integration

distributors need to make Amazon work for them.



Ordering

Supplemental ERP-ONE+ connectivity into Amazon Seller Central streamlines the ordering procedure via auto-updates and rapid processing. Orders and inventory data flow seamlessly between your software and Amazon providing both faster turnaround and enhanced order accuracy. Distributors have the added convenience of clicking a checkbox to add new items for sale. ERP-ONE+ enables distributors to easily maximize their selling opportunities across Amazon's vast customer network. Integrated Dashboard+ analytics provide strategic insight into the real-time health of the business.





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STAFDA'S PHOENIX CONVENTION & TRADE SHOW RISING TO THE OCCASION by Georgia H. Foley, CEO

Just like the phoenix rises from the ashes to soar, STAFDA's October 28-30 Phoenix Convention & Trade Show has been flying high ever since registration opened on June 25.

The exhibit hall was 90% sold out by mid-July and is nearing capacity. However, STAFDA has another hall on "stand-by" to accommodate more exhibitors in case the current 226,500 sf halls max out. The five host hotels in STAFDA's housing block quickly sold out along with three overflow hotels. As more housing is added, it's being posted to STAFDA's website.

STAFDA's three-day meeting is a balance of education and a trade show. The meeting leads off with four morning workshops that repeat to a difference audience following a break, allowing attendees to attend the two of most interest. Or if multiple people are in attendance from a company, they can divide and conquer all four programs.

The education on Sunday, October 28 features four, topical, business sessions: Social Selling: Leverage Social Media to Sell More (Bob DeStefano); Leaders are not born: They're Built (Randy Disharoon); Selling Boldly: How to Grow Sales 15% Annually (Alex Goldfayn); and How

to Improve Distributor Profitability (Greg Manns).

As many current owners transition their company to the next generation or a key employee, business succession is an important subject. Many people don't know how to set a course on transition but STAFDA consultants, Ryan Barradas and Tim Young, will point attendees in the right direction during their Sunday afternoon program, Putting Success Back in Succession.

> An equally pressing concern pervasive throughout the construction channel is attracting the younger generation to distribution and

the supply chain. For the second year, STAFDA is inviting college students with industrial distribution, construction management, and supply chain majors to the Convention. They'll attend educational workshops, the Young Professionals Luncheon, General Session, and Trade Show, but more importantly, they'll participate in a Speed Interviewing Session for three hours Sunday afternoon. Appointments will be scheduled beforehand, but STAFDA attendees wishing to interview students for jobs or internships will man tables and have 15 minutes to meet them and discuss opportunities. After 15 minutes, the student will rotate to another STAFDA member. Students' resumes will be posted to the members-only section of STAFDA's website beginning October 8 so attendees can preview candidates. The STAFDA office will coordinate the interview appointments.

Sunday ends with bang when STAFDA hosts its Opening Party at CityScape, a downtown enclave of restaurants, a comedy club, bowling alley, and more! Walkable from all STAFDA hotels and the Convention Center, attendees will have three hours to enjoy different cuisine in each restaurant, bowl, dance, or enjoy arcade games. Part of Central Ave. will be closed down to stage the popular, local band, The Walkens. Attendees will literally be able to dance in the street!



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distributor news

Earnest Machine is pleased to announce the addition of four new employees in their corporate office in Cleveland.

- Dianna Barnes joins Earnest Machine's Sales Team. Her ability to quickly prioritize customers' requests as well as educate them on products and services will help Earnest maintain its commitment to excellent customer elationships, as well as usher in new leads and contacts.
- ¤ Jared Keipert joins Earnest's Purchasing Team in the new role of Material Analyst/Buyer. In this role, Keipert will manage the relationship between Earnest and Plating suppliers while analyzing data to assist Earnest in product expansion, which includes the company's recently introduced U.S. Domestic Finished Hex Nuts.
- ¤ Jim Dowling joins Earnest's Sales Team and brings over 10 years of experience to the company. His ability to resolve issues quickly and efficiently, along with his candor and enthusiasm to work with customers aligns with Earnest's goal of creating the best customer experience possible.
- **¤** Earnest Machine is also expanding the team in its Engineering and Manufacturing Facility. Landon Patten joins Earnest as part of an internship program with Lorain County JVS. Patten's focus is shipping and receiving. He also operates CNC lathes and conducts quality checks and completes production record keeping.

"Whether it's sales, purchasing, operations, or marketing, we're always asking 'how can we help you today," said Kirk Zehnder, CEO of Earnest Machine. "Our newest team members are ready to hit the ground running and we're excited they share our values of putting the customer first and creating that Intentionally Better experience we strive for."

Founded in 1948, Earnest is a global importer, distributor, and manufacturer of large diameter and hard-to-find fasteners for the agriculture, construction, heavy transportation, mining and wind industries. Earnest maintains warehouses, sales offices, and manufacturing centers in Cleveland, OH, and Wolverhampton, England, as well as warehouses in Atlanta, GA, and Indianapolis, IN.

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GOEBEL FASTENERS INC.

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CELEBRATING 40 YEARS OF TOP QUALITY PRODUCTS AND SERVICE

Goebel Fasteners, Inc. is part of the Goebel Group which has been a family owned company for the last 40 years and built a reputation worldwide for its innovative fastener technology. Founded in 1979 by Brigitte Goebel and Klaus Arens, both recognized a need in the market for new fastener options that would turn the tide

in industry. Now in its second generation many of the qualities that made Goebel successful in the beginning, such as providing customers with top quality products, competitive pricing, and exceptional service, remain core values of the company today. Originally it started as a local business serving the surrounding communities in Germany, the Goebel Group now has offices located in the Unites States, Germany, Netherlands, France, Poland,

and Latin America. Specifically Goebel Fasteners, Inc. prides itself in strictly selling through a distribution based B2B model, offering the largest inventory of rivets, tapping screws, threaded inserts, and a full line of setting tools.

In Goebel Fasteners, Inc. continued efforts to maintain its reputation as "The Leading Rivet Source", a new line of ratchet and cordless Lithium-lon tools are set to release Fall 2018. The expansive lineup will include the GO-300 which has the capability to set up to M12 & 1/2" blind rivet nut threaded inserts; in addition

the GO-400 will also be released which is designed for the pin & collar products with the ability to set up to 1/4" sizes in all material types. These two new cordless tools will be priced competitively and the user experience will be seamless as well as provide a unique alternative to

the current hand tool lineup. Goebel Fasteners,

Inc. is committed to its distribution partners

and invests continued resources into providing current marketing material that generates industry awareness; between informative articles, high-res product photos, as well as innovative 3D CAD video models, the company ensures that their products are backed

"Quality The First Time" is the motto that Goebel Fasteners, Inc. stands by; what the statement

by top quality content.

articulates is that the customer should only have to buy the products they are looking for once and not twice due to a lesser quality product failing them. Goebel products are put through a rigorous QC testing process and the results are available as a courtesy to all customers by specific batch number. The Goebel Fasteners, Inc. team is committed to providing professional and knowledgeable service to each and every one of its customers.

In efforts to expand the company's North American market share, Goebel Fasteners, Inc. has continually increased its stock inventory in Houston, TX as well as focused on developing new innovative tool products to improve industry efficiency. The company's strategy is to not just carry a "me too" line of products, but to provide a level of quality and innovation that stands out among the rest.

If you are interested in being part of the next brand that revolutionizes the industry, make sure to contact Goebel Fasteners, Inc. today to see about their distribution opportunities.



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- m Marketing Are you interested in helping with WIFI newsletters and press releases? If so, this is the committee for you!
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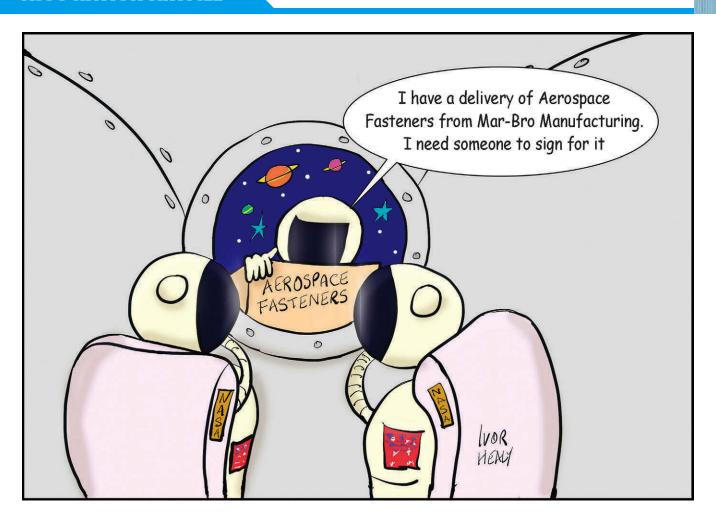
with amazing speakers from all over the world, and all members of WIFI around the USA? If so, this is the committee for you!

- **¤ Programming** Are you interested in helping with WIFI's webinars? If so, this is the committee for you!
- ¤ Virtual Are you interested in helping ensure WIFI's virtual members who don't have a event near them feel included within the WIFI network? If so, this is the committee for you!
- **Sponsorship** Are you interested in helping raise funds for this much-deserved organization via our small business sponsorship, corporate sponsorship, webinar sponsorship, and conference sponsorship? If so, this is the committee for you!

If you are interested, please contact WIFI President Carrie Ann Whitworth at president@fastenerwomen.com.

ASSOCIATION ARTICLE

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Anthony Di Maio

Anthony E. Di Maio attended Wentworth Institute and Northeastern University. In 1962 he started working with Blind Fasteners as Vice-President of Engineering & Manufacturing for two blind rivet manufacturers. He has been Chairman of the Technical Committee of the Industrial Fasteners Institute (IFI) and is still involved in the writing of IFI specifications. In 1991, he started ADM Engineering and is working with Fastener Manufacturers developing new fasteners and special machinery. He can be reached at ADM Engineering, 6 Hermon Ave., Haverhill, MA 01832; phone and fax 978-521-0277; e-mail: tdimaio@verizon.net.

BLIND RIVET SPECIFICATIONS

In February 2003, the Industrial Fasteners Institute published the revised specification for Break Mandrel Open-End Blind rivets. I had the honor of being the Chairman of the Technical Committee during the time the Blind Rivet specifications were revised. Our purpose at that time was that we wanted to give the IFI specifications two very important technical information. Frist, dimensions with tolerances for all types of blind rivets in our specifications, to the extend, where a blind rivet manufacturer can state to their customers that their blind rivets are manufactured to IFI dimensional specification, and the user can dimensionally check the blind rivets at incoming inspections. Second, we wanted to show the Tensile and Shear values of all the types of blind rivets shown in the specifications. When we were updating the IFI-114 specification, we inserted a new design characteristic that did not exist before. The added characteristic is the .062 max. dimension between the mandrel head and the end of the rivet body.

I have been asked many times as to the meaning of the .062 max. dimension seeing that the .062 max. dimension is not a feature of either the mandrel or the rivet body.

The .062 max, dimension was added to the IFI-

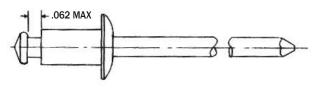


FIGURE 1

114 specification to draw attention to the assembly operation of the mandrel into the rivet body. The assembly operation drives the mandrel point into the rivet body by a mechanical means. Because of the tolerances of the length of the barrel, the mandrel head could contact the rivet body with a force large enough to expand the end of the rivet body, to the extent where the blind rivet will not enter the recommended hole size in the work piece. The .062 max. dimension allows the mandrel to be a distance from the end of the rivet body to ensure that the mandrel head will not contact and expand the rivet body.

The .062 max. dimension does not change the mandrel retention requirements between the rivet body and mandrel before setting the blind rivet. The assembled Open-End blind rivet should have mandrel and rivet body retention of at least 2.5lbs. The mandrel should not move in the rivet body when a force of 2.5 lbs. is applied to disassemble the blind rivet.



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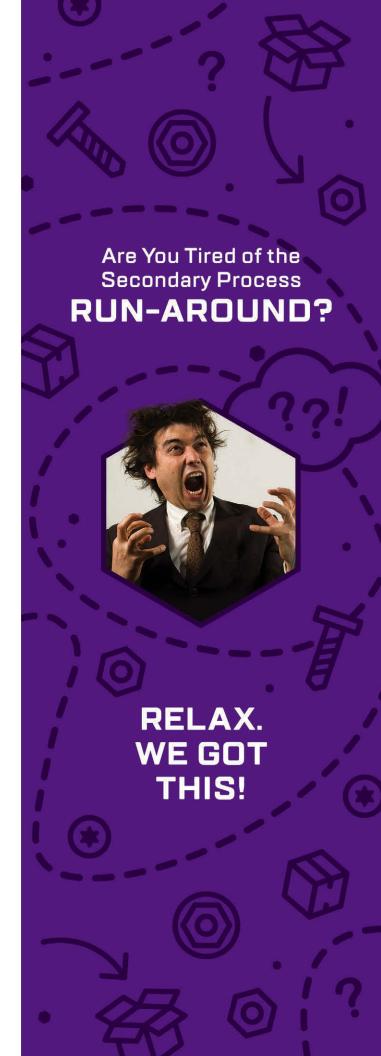
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distributor**news**

PennEngineering® has \$14,000,000 obtained judgment and permanent injunction against Dongguan Fenggang Pinconn Hardware Factory trading as "Pinconn," based on counterfeiting and infringement of more than 12 PennEngineering patents and trademarks. In addition to being permanently restrained from selling the infringing products and being ordered to remove the infringing content from its website, Pinconn was ordered to pay PennEngineering \$14,000,000 for statutory damages. The final order has been recorded with Customs to prevent importation to the U.S. of Pinconn products.

The complaint was filed against Pinconn on October 13, 2017, in response to Pinconn's appearance at the Las Vegas International Fasteners Expo, where PennEngineering enforced against Pinconn a Preliminary Injunction Order issued by the U.S. District Court for the Eastern District of Pennsylvania, resulting in the removal of all of Pinconn's signage, advertising materials, and infringing product at its trade show booth. The Preliminary Injunction also forced Pinconn to abandon its booth at the 2017 Design & Manufacturing Expo in Minneapolis.

PennEngineering will continue to enforce its intellectual property rights worldwide.

For more information. contact Michael J. Rossi, PennEngineering Tel: 215-766-8853, email: info@pemnet.com or at www.pemnet.com.



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BOLTED JOINT CONSISTENCY WITH STAINLESS STEEL FASTENERS

Abstract

Bolted joint design can be a challenging task when faced with the number of factors that lead to a safe and reliable joint. Failure to understand these factors can be catastrophic if proper attention is not given to each and every component in the joint. In this article we will discuss an approach to minimize fluctuations with respect to coefficient of friction when using stainless steel as well as nickel- and cobalt-based fasteners.

Introduction

As is well known in the fastener industry, ~90% of installation torque can be lost to friction under the head of the fastener and in the threads. Due to the fact that this percentage is so high, minimizing any variation with fastener behavior can have a significant impact on the consistency of the clamp load generated in the joint. The dimensionless number that dictates the friction is commonly referred to as Coefficient of Friction (CoF). It is not uncommon for the CoF to be given as a range of values, ex. .38-.42. These given CoF values are initial values and do not take into account surface degradation from adhesive wear, commonly known as galling, that occurs with multiple installs. The relationship between CoF and clamp load is explained using the formula:

T = k d F

where T = input torque, k = Coefficient of Friction. d = nominal fastener diameter and F = Clamp load

Using the example values of .38-.42 for CoF mentioned above, there can be up to a 10% difference in the joint clamp load. In an ideal installation, a complex piece of equipment can be used to measure clamp load at each and every fastener, this can be costly and time prohibitive. In order to eliminate CoF variation it is very common to use other methods such as field applied lubricants, or pre-applied waxes or dry films lubricants. This can create other variables such as how much of the lubricant should be used, what type of lubricant should be used, etc.

So far we've only discussed initial fastener use but in many cases fasteners are reused as a cost savings measure. In other cases, with more exotic materials, reuse would be a great cost advantage but many of these joints are so critical in nature that replacing the fasteners is mandated as part of a preventative maintenance schedule.

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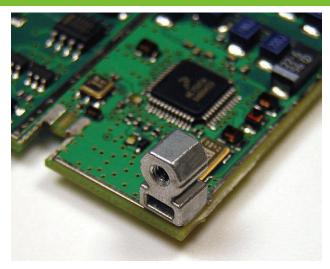
SURFACE MOUNT FASTENERS FOR PRINTED CIRCUIT BOARDS by Michael J. Rossi, Marketing Services Supervisor

Surface mount fastening technology has come a long way in recent years with increasingly more fastener types and functions. Regardless of type, surface mount fasteners install permanently onto a printed circuit board by employing existing production infrastructure. By surface mounting a fastener to a board, significant cost savings can be achieved without compromising the performance of a design.

Such fasteners fed on a tape and reel, assembled with pick and place equipment, and reflowed alongside other electronic components ultimately offer the potential to save handling time and money and reduce the possibility of board quality failures, which sometimes can occur as an offshoot of working with other kinds of hardware.

The hardware - supplied on tape and reel consistent with SMT automated installation equipment - is positioned where designed while a board is being processed and then permanently installed with pickand-place robotics in the same manner and at the same time as other surface mount components prior to the automated reflow solder process. The fasteners simply become another non-intrusive component on a board. And since the parts are packaged on a tape and reel (neither loose nor dumped into bowls), there is no chance of inadvertently mixing the parts with other hardware.

The portfolio of surface mount fasteners is growing and many types and styles have been engineered, each serving one or multiple purposes. Depending on type, surface mount fasteners can be specified to mount,



SURFACE MOUNT FASTENER SOLUTIONS FOR PRINTED CIRCUIT **BOARDS INCLUDE RIGHT-ANGLE VERSIONS CREATING PERMANENT RIGHT-ANGLE ATTACHMENT POINTS.**

stack, or space boards; attach components to boards; or create right-angle attachment points on boards. Some integrate captive screws - eliminating loose screws and all the related hassles - ideally suiting applications where removal and reinstallation of boards is anticipated.

Surface Mount Spacers, Nuts and Standoffs

These threaded or unthreaded types offer the capabilities to stack, space, and/or attach and can be installed in boards as thin as .020" / 0.5mm. Reels carry up to 3,500 parts, depending on fastener size. A polyimide patch is supplied to allow for reliable vacuum pickup. Fasteners are also available without a patch, which may provide a lower-cost alternative, depending on installation methods/requirements. Fasteners are available either in brass or steel.



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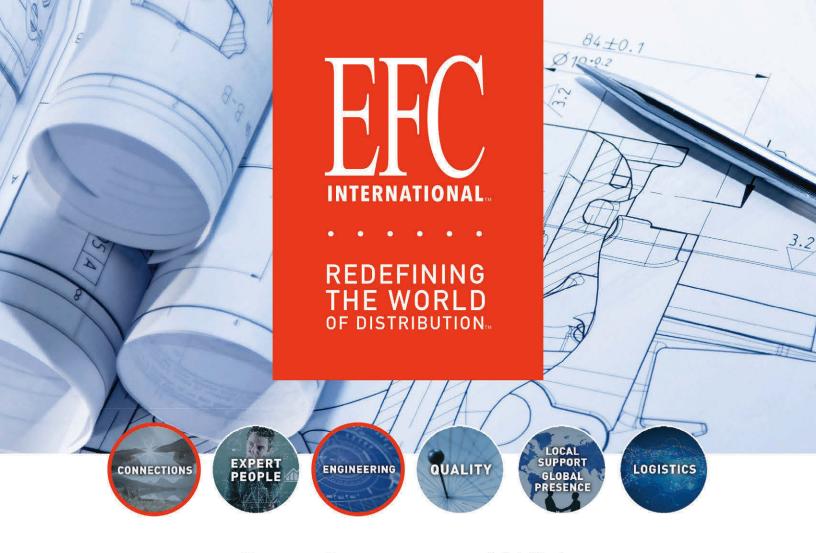
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MFDA AWARDS 2018 SCHOLARSHIPS

by Nancy Rich

On June 14th the MFDA held their annual scholarship meeting recognizing this year's scholarship recipients. MFDA offers scholarships, annual, to members' children entering college. Congratulations to this year's winners:

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Caitlin Rundle daughter of Rob Rundle of R.W. Rundle Associates.

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distributor news

Semblex **Corporation** is commemorating its 50th anniversary this year. Founded in October of 1968, in Elmhurst, IL, Semblex's history spans five decades as a world class fastener manufacturer. The celebration will culminate with several events this October to celebrate with employees, retirees, customers, suppliers, and other key individuals that have had a stake in the company's success.

Since 1968, manufacturers have gone to Semblex to find the highest quality fastener products and the latest fastening technologies available, along with expert fastening support from the technical resources within the company.

Semblex readily shares state-of-the-art knowledge with their customers through their Fastener Basics training program and customer "Tech Day" events. This expertise provides their customers with a greater assurance that they will assemble their products with optimum efficiency and quality while at the lowest possible overall cost.

While Semblex's services and operations have expanded over the years, the company's underlying principles of quality, family & customer focus have remained constant. Semblex is proud to celebrate their 50-year milestone and looks forward to the next 50 years!

For more information, contact Semblex Corporation by Tel: 1-800-323-1736, Fax: 630-530-8189, Email: sales@semblex. com or visit their website at www.semblex.com.

distributor**news**

Sherex Fastening Solutions,

is pleased to announce that their Sherex Taiwan production facility has received IATF 16949:2016 certification.

To gain accreditation. businesses must possess quality systems that focus on continuous improvement to prevent defects, and eliminate high variation and waste throughout the supply chain.

"Since its inception in 2005, Sherex Taiwan, led by Dr. Alex Hsiao, has provided industry-leading new product development and manufacturing utilizing robust quality systems," says President Adam Pratt, "we are excited to see our efforts acknowledged through the IATF accreditation."

Sherex Fastening Solutions and Disc-Lock provide fastening solutions for thin sheet material attachments and vibrational loosening prevention. We offer standard and custom solutions, combining fasteners, tooling, and automation to deliver the best solution at the lowest total installed cost. With locations in the USA. Mexico, and Taiwan, Sherex and Disc-Lock products are manufactured to the highest quality standards. Sherex products are used in Automotive, Aerospace and Defense. Agriculture and Construction Equipment, General Industrial, Rail, and Heaw Truck markets.

For additional information contact Sherex Fastening Solutions, LLC at 400 Riverwalk Pkwy, Suite 600, Tonawanda, NY 14150. Tel: 1-866-474-3739 or visit them online at www.sherex.com.

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distributor**news**

The Phillips Screw Company announces the promotion of Gary Dilling to the position of Director of Engineering.

The Phillips Screw Company has been a leader in the fastener industry with their patented drive

systems and thread innovations. In order to remain the leader and to continue serving the industry with award winning designs, Phillips has appointed Gary Dilling as the Director of Engineering. Gary has

Phillips since 2002.

Gary Dilling has served as lead engineer at The Phillips Screw Company for 16 years.

In order to continue as the market leader in innovation, a new role of Director of Engineering has been created.

Gary Dilling will be the Director of Engineering and lead Phillips in new product and intellectual property development.

According to Ken Hurley, CEO

for The Phillips Screw Company, "The lifeblood of any growth company is new products and services. What keeps me up at night, is how we continue to keep the pipeline of innovation full. Gary is the right

served as a Fastener Engineer at guy to lead our innovation and new product development process. He is a long-standing employee who continues to come up with key innovations and we believe he will help us accelerate at an even faster rate in this new position."

distributor**news**

innovations Phillips are used by a variety industries. including aerospace, automotive, and heavy industry. Technology developed by Phillips can be found on jet engines and floor boards of commercial aircraft. transmissions and engines of cars, and even the windshield of the space shuttle. Having an experienced engineering staff is important to the longterm success of Phillips.

"We are forecasting the next ten years to be a boom time for us in terms of fastener growth." Hurley went on to say, "There is a lot of opportunity, but I don't ever want to take that for granted. I look to our team to continue to innovate and Gary will be a key part of our future."

Phillips latest innovations are Lightning™ Deck Screws and Lightning™ High-Performance Wood Screws. These products are currently being introduced into the North American lumber and DIY markets. In addition, Phillips has had equal levels of innovations in their U.K. division with multiple introductions of Bullet® and Ulti-Mate® branded screws. Gary Dilling took a lead role in the development of all of these items and continues in his research and development of further innovations.

For more information. contact Todd Ruehs at The Phillips Screw Company by Tel: 781.213.3501, Email: truehs@phillips-screw.com or at www.phillips-screw.com.



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MARTIN DEVELOPS INNOVATIVE ONLINE QUOTING TOOL by Anthony Crawl, Director of Sales

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To help increase productivity, we have developed an exciting new quoting tool for our website. Far too often our customers are out on the plant floor and need a part quoted. It is too loud to make a phone call, so they have had to write down the model number, manufacturer, and any other info they can find. Then they go back to their desk, find their salesman's contact info, and type it all back into an email and submit it to be guoted.

Martin has cut those steps down so that work can easily be done out on the floor.

- ^a Our mobile responsive website, MartinSupply. com, has the Quick Quote feature embedded at the top of the home page.
- m In the quoting module customers put how they would like to receive their quote. After completing it the first time the site saves your info, making subsequent uses even easier.
- mathematical Then, customers can either type in their request or they can take a picture of what they need.
- ⁿ The picture can be taken directly from the module, and automatically attaches to the quote.
- a Our Customer Service team quickly identifies the product and promptly get a quote back to their email. By enabling our customers to handle problems on the go we have taken the hassle out of sourcing, because we understand that time is our customer's most valuable



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asset. They need a supply chain partner that they can trust. So next time you need an item quoted go to martinsupply.com and get Savings in a Snap!



Anthony Crawl is the Director of Sales for Martin Fastening Solutions, a global sourcing and supply chain management company specializing in off the shelf class "C" components and per print specials. To contact Anthony you can email him at Anthony.Crawl@ MartinFastening.com.



Our high speed eddy current system now integrates with all of our machinery to give you the ability to verify that each and every part went through the heat treat process.





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BRIGHTON-BEST'S PEOPLE & PLACES



Both Peggy and Jun are honored to receive the 2018 Young Fastener Professional of the Year Award. As young professionals, it means the road in front of us is longer than the road behind us.



They encourage all young professionals in the fastener industry to be curious, ask questions, and grow. Because the only thing certain about our future is change. "It is imperative for professionals in our industry to develop themselves and

their skillsets so that they are able to frame this future rather than adapt to it."

Brighton-Best International has been awarded the

2018 Growth Champion Industrial Trade and tools Award at the National Conference in Australia courtesy of Hardware and Building Traders (HBT).



BBI was also awarded the 2017 Supplier Excellence Award courtesy of Distributor Partnership of America (DPA)

BBI is pleased to introduce Mr. Arthur Bernardon as the newest member of the BBI organization, Arthur (Artie)



will be working in the Proferred US Anchor Product Division as the new Proferred US Anchor Business Development Manager. Artie comes to BBI from a stellar career as VP of Powers Fastener Company working in the capacity of purchasing,

marketing, key accounts. He brings a wealth of industry experience. Artie is extremely pleased to have this opportunity to work in our dynamic environment with accelerated growth.

Brighton-Best International is pleased to announce that it's Proferred US Anchor division has received

the Miami Dade County approval for its flagship anchor - Ultrawedge+. This approval covers Cracked and Un-cracked concrete to include high



velocity, corrosion and State of Florida recognition.

BBI Q.A. lab in Santa Fe Springs, CA has been approved for continued accreditation by the American Association for Laboratory Accreditation (A2LA) until 2020.

Cleveland's new 209,000 sq ft BBI distribution center is scheduled to open on November 30th, 2018. The new address will be Brighton Best International



21855 Commerce Pkwy, Strongsville, Ohio 44149 and customers can expect to pick up at the new location starting Monday December 3rd, 2018.

We are celebrating the opening of Ironclad Headquarters at their new location in 3325 Roy Orr

Blvd Suite #200, Grand Prairie, Texas 75050. Customers are welcome to visit any of our locations and tour the warehouses facilities.



distributor news

EFC International. pleased to announce its team expansion in targeted regions and markets, including Autonomous Vehicles, Electric Vehicles, and Industrial markets.

Shanghai EFC Fasteners Col. Ltd. added seven team members: Director of Sales, Zhanchun Gu; Tina Li, Buyer; Dan Gong, Sales Engineer; Inside Sales Account Managers, Sunny Li, Gloria Shen, and Seven Shen; Logistics Coordinator, Carina Liang. Their collaboration with the existing EFC team, customers and suppliers within China has been significant to growth.

International Korea welcomes Sales Engineer, Daniel Kim. Daniel brings a wide range of experience and insight to his position and has the initiative to achieve results.

Alan Ibarra joins EFC Global S de RL de CV in Queretaro, Mexico as Account Manager for Inside Sales. Alan joins EFC with a vast knowledge of the industry and is a valuable addition to the team in Mexico.

Guenter Retkowski. VP of International Sales states. "The new hires are vital to EFC's strategic development of international opportunities. Each individual brings experience within their respective roles and are key in global business growth. They are a sign of our commitment to continue as a leader in our industry. They will make a beneficial impact, as well as, enrich our customer and supplier partnerships."

For more information contact EFC International by Tel: 314-434-2888 or visit the website at www.efc-intl.com.





Roman Basi

Roman Basi is the President of The Center for Financial, Legal & Tax Planning, Inc. Roman graduated from Milliken University obtaining a Bachelor's of Science Degree with a minor in Psychology. He earned an MBA from Southern Illinois University with an emphasis in Accounting and recevied his JD degree from Southern Illinois University. Roman is a licensed attorney in Illinois, Missouri and Florida and is in high demand for his expertise in financial, legal and tax matters. His areas of expertise include mergers and acquisitions, contracts, real estate law, tax and estate planning.

STOCK PURCHASE? ASSET PURCHASE? OR BOTH?

The structure of mergers or acquisitions are a major aspect of negotiation when buying or selling a business. In general there are two types of acquisition methods, a stock purchase or an asset purchase. However, in recent transactions we are seeing a hybrid type of transaction. This is one in which the Buyer makes an "election" to buy the Stock of the Company but have it treated

as an Asset purchase for tax purposes. These "elections" are commonly found under IRS Section 338(h)(10), 338(g), and 336(e). While examining each type of election we will focus on some fundamental areas: (1) buyer; (2) seller; (3) target (a "target" is the company/ business to be acquired); (4)

qualifying offer (a "qualifying offer"; and (5) impact of election on purchase agreement of buyer and seller.

First, let's examine the structure and restrictions for buyers and sellers as part of a 338(h)(10) election. The 338(h)(10) is primarily concerned with the purchase of S-corporation stock. Unlike the 338(g) and 336(e) elections, the buyer in a 338(h)(10) can be a domestic or foreign corporation, but is limited to a single C or S-corporation. While the buyer can be domestic or foreign, the target corporation must be domestic. Additionally, the seller must be a U.S. corporation in the same group as the target, or an S-corporation stockholder. The qualifying transaction for such an election is a qualifying stock purchase. A qualified stock purchase requires that 80% of the stock be purchased in a 12 month period prior to the election. The 338(h) (10) election is proposed jointly by the buyer and seller. When the election is made, the transaction is technically a Stock Sale, but it is treated as an Asset Sale for Tax Purposes and depending on the dollar amounts allocated to the Assets, this can have a significant tax impact to a Seller.

The next type of election is a 338(g), which differs from the 338(h)(10) in a number of aspects. One existing similarity is the buyer must be a single C or S-corporation. Unlike the 338(h)(10), the target can be either a domestic or foreign corporation. The seller in a 338(g) is almost unrestricted, as the seller is open to be one

> or more corporate sellers, noncorporate sellers, or a domestic or foreign seller. Like the 338(h) (10) election, the 338(g) election requires a qualifying transaction wherein a qualified stock purchase of at least 80% must take place within a 12-month period. However, unlike the 338(h)(10), a 338(g) election is

chosen by the only by the buyer due in large part to the 338(g)'s double taxation. Due to the double taxation, both the buyer and seller should carefully consider clauses in the agreement that may allow or bar the 338(g) election, or more specifically the seller should require the buyer to increase purchase price to cover the taxation.

The final type of election is the 336(e), which shares some aspects of the 338(h)(10) and 338(g), but still has its own restrictions. A 336(e) election buyer can be one or more corporate, non-corporate, or even domestic and foreign buyers. Similar to the 338(h)(10) election, the target is limited to domestic C or S-corporations, and the seller is limited to domestic corporations as well. The qualifying transaction can happen through a qualifying stock disposition, however if it qualifies for a qualifying stock purchase, it will likely bar the 336(e) election. This type of election can also be chosen by the target and seller, but not the buyer.

The key to any of these types of elections is to understand what happens when a Buyer or Seller makes one and the tax implications it may have.





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BTM MANUFACTURING AWARDED ISO 9001:2015

ISSCO INC dba BTM Manufacturing is excited to announce ISO 9001:2015 certification. The new

standard demands a high-degree of leadership commitment with greater emphasis on risk-based thinking and accountability throughout all organizational levels and processes. ISSCO INC dba BTM Manufacturing's quality management system is aligned and integrated throughout our business model with continued focus on customer satisfaction.

"I am thrilled to share the news that BTM Manufacturing is now ISO 9001:2015 certified. From early on, the

management team at BTM knew that our success would be tied to becoming an ISO certified company, so we intentionally set out to improve our quality management system. At BTM Manufacturing, our team is our greatest

asset, so we will promote safety first, then quality, service and price as we continue to meet the expectations of our customers," says BTM Manufacturing President, Jake Davis.

ISO 9001 helps organizations demonstrate to customers that they can offer products and services of consistently good quality. It also acts as a tool to streamline their processes and make them more efficient at what they do.

BTM Manufacturing is committed to continual improvement and efficiencies

that will benefit our customers, and is proud to maintain compliance with ISO rigorous standards.



BUSINESS FOCUS ARTICLE

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THE EVOLUTON OF DYNACAST INDUSTRIAL **PRODUCTS - MORE THAN JUST DIE CAST FASTENERS**

Dynacast Industrial Products offers the widest range of zinc fasteners in stock that include conduit nuts, pipe plugs, wing nuts, panel nuts, wood inserts, concrete anchors, cap nuts and more. Additionally, we offer custom zinc and aluminum die cast components, metal stampings, and precision rubber and elastomer products in a broad range of materials.

What began in 1936 in a small machine shop in rural New York has carved a path of innovation, acquisition, and growth across the decades. While rooted in North America as a division of Dynacast International, we utilize Dynacast's 23 global locations providing the lowest production cost while maintaining the highest quality and service standards. When customers demand high-volume precision parts with uniformity and design flexibility, our multi-slide technology cannot be matched. This process allows us to cast precise complex components and in some cases eliminate secondary operations.

OEM's turn to Dynacast Industrial Products for their critical, high-volume parts that are available in a wide variety of plating options and finishes. Our lines of conduit





nuts, pipe plugs and connectors are produced with the fastest production rates available, ensuring the lowest cost and parts that are die cast with clean, accurate threads and flash free.

Because of their inherent advantages, Dynacast Industrial Products is specified in hundreds of product categories including durable, lightweight, rustproof and corrosion resistant applications. For decorative purposes or where unusually corrosive conditions prevail, products can be plated in all commercial finishes. Our products are also excellent for outdoor use; they will not "freeze" on steel or aluminum fasteners.

If you have an idea for a new fastener or component, bring it to us.

Using our Value Analysis/Value Engineering (VA/VE) program we can determine if your current screw machine and cold form applications can be converted into die castings at a savings to you and your customers. If we determine that it's a candidate for die casting, we can use the knowledge and experience of our Dynacast Tooling Division to design and build a tool to produce the fastener to your exact specification. You will see significant cost savings without compromising integrity or performance.



WING NUTS

Our wing nuts have the exclusive patented recessed wing for extra-firm grip and smooth washer-like bosses. The nuts can be used as cast or with nickel plating or other finishes for appearance or protection in the elements. The washer base wing nuts features washer diameters ranging from ½" to 1/8". We



also offer a new line of stainless steel stamped wing nuts in both standard and high boss options.

ELECTRICAL FITTINGS

Our line of conduit nuts provides reliable, durable performance with part to part consistency. Standard sizes range from ½" to 1½" with a cast single thread design. New double bite design requires no orientation, ideal for automatic assembly. We also offer



both straight and phillips pipe plugs in $\frac{1}{2}$ " and $\frac{3}{4}$ " sizes. All the items in our electrical line are UL approved.

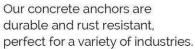
PANEL NUTS

Dynacast's die casting technology work to the deliver an inexpensive alternative to screw machine or stamped panel nuts. Our patented single thread design is cast as an integral part of the process. The formed thread is strong, burr free and easy to start. We also offer tapped versions in a large assortment of thread sizes.



WOOD INSERTS & CONCRETE ANCHORS

The precision cast threaded inserts have sharp, staggered barbs for strong torque-out resistance. The high pull-out strength in both wood and plastic make these ideal for the furniture industry.





CUSTOM COMPONENTS

At Dynacast we specialize in custom, non-standard fasteners and components. All our plants have state of the art engineering departments with the latest design software and years of experience. A design engineer will follow your project from early



design meetings through sample approval. Our multi-slide tool allows us to hold tight tolerances on complex items. And in many cases we can modify an existing Dynacast owned tool to meet your re-quirements and keep cost to a minimum.

If it's an industry standard, chances are we've already made it. If not, we'll provide you with a quote to convert your next project to a precision die cast component. Contact us with your requirements and compare the cost savings!

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HOW TO CHOOSE A QUALITY SUPPLIER

by Anthony Brigandi



Today, it seems almost inevitable that with the expanding reaches of manufacturing specialization, your supply chain is sourcing and purchasing products from an extensive list of suppliers. In the hunt for speed to market and lowest costs, often times Purchasing Departments are stuck between a rock and a hard place in balancing the urgency needs of their company, the quality products their customers demand, with the ever-tighter budgets from which we are almost always constrained. The relaxing of purchasing constraints is often the easiest way to manage this balance, yet has opened up many OEMs to more risk than they are ready to admit.

With the largest multinational corporations reporting the management of upwards of 100,000 suppliers, and small to medium size businesses oftentimes in the 1000s, and with the recent international headlines warning about the billion-dollar losses from careless and fraudulent suppliers, by the likes of Takata Corporation and Kobe Steel, affecting household brand names like Toyota, Honda, and Hitachi, the manufacturing industry does not appear to be woken up to the risks of laissezfaire supply chain management. It's about time that manufacturers take a proactive role in auditing and managing their suppliers, and only demanding the top quality for their end applications.

We will cover the state of the manufacturing industry and the risks associated with fraud and malfeasance. the existing solutions and their downsides, as well as offering a new framework in choosing a quality supplier you can trust, with a handy checklist you can print out or share with your team.

The High Cost of 'Little White Lies'

Over the last decade, we've become more accustomed to reading headlines on how suppliers are defrauding both OEMs and end-users with falsified safety documentation, sometimes with lethal and costly results. The most infamous of these cases was the widespread airbag recall from Takata, after which the faulty airbags that were supplied to a wide range of OEMs cost at least 8 lives. This recall was sparked after the identification of Takata falsifying safety documents regarding the reliability of its airbag inflators.

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HOW DEFLECTION RANGE AFFECTS THE PERFORMANCE OF DISC SPRINGS by John Leckfor, Applications Engineer

Disc Springs are conically shaped washers designed to provide predictable and repeatable performance. They may be used to either apply a static load, where the load is nearly constant, or in dynamic situations, where the Disc Spring is experiencing repeated loading and unloading. It is critical to understand how load characteristics affect performance to properly design a system that uses Disc Springs.

Springs are unlike other assembly components; they are designed to deflect and store mechanical energy. The deflection of a Disc Spring is predictable, making it possible to estimate the life cycle of a Disc Spring in an assembly. Optimal Disc Spring performance is achieved when working deflection is kept between 15% and 75% of full deflection. It is in this range that measured results most accurately match the theoretical characteristics of Disc Springs (Figure 1).

The measured characteristic curve in the lower range (less than 15% of full deflection) departs from the theoretical curve due to residual stress. In the midrange of the curve, corresponding to the normal working range of the Disc Spring, the measured and theoretical characteristics are very similar. As deflection increases beyond 75% of full deflection, the force moment arm is reduced and deviation from theoretical characteristics rapidly increases. It is for this reason predictability of force/deflection is restricted to the normal operating range of the Disc Spring.

Disc Life **Static Load**

Static loading is defined as carrying a constant load or a load that changes at relatively long time intervals - not exceeding 10,000 cycles for the life of the design. In static applications, the highest calculated stress at mid-span of

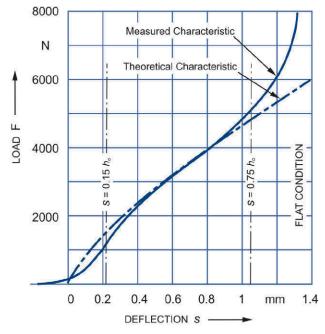
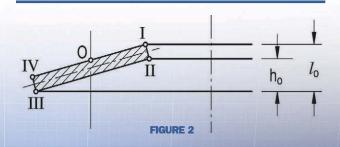


FIGURE 1 - N 16983, GROUP 2, SERIES B 50 X 25.4 X 2 (FORMERLY DIN 2093)

the top surface of the Disc Spring is critical. (Shown as Point 0 in Figure 2.) At this point, the highest calculated stress should not exceed the approximate tensile strength of the material (1400-1600 N/mm²) when the Disc Spring is in the flat position. Standard Disc Springs may be used in static loading without performing theoretical calculation if deflection is kept to less than 75% total.





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OVER 60 YEARS OF ITALIAN EXPERIENCE IN THE FASTENING WORLD

Founded in 1957, FAR s.r.l. is a family-owned business and is a leading company in Italy and in Europe in the production and distribution of high-technology articles for fastening.

Highly specialized employees supported by 2 automatic warehouse systems and semi-robotised packaging units in a 14.000 sqm-plant - based in Bologna - ship daily

towards more than 70 countries in the world a great varieties of 1.blind rivets, 2.blind rivet nuts, 3.tools and semi-automated solutions.

A short overview of the product range strictly 100% manufactured in Italy:

m Blind Rivets: thanks to a very wide and diversified experience,

FAR produces more than 600 standard articles and a wide selection of structural and high-performance blind rivets complete the range. Structural blind rivets are designed for applications requiring a vibration resistant solution and great clamping power, allowing fast and easy installation. Structural blind rivets from FAR are first-class fasteners and are greatly employed in industrial equipment, automotive and commercial vehicles especially where absolutely safe and secure connections are essential.

- m Blind Rivet Nuts: the offer of a standard stock range consists in a wide variety of more than 200 blind rivet nuts supplied with knurled bodies, to provide better grip and higher resistance in metric threads sizes from M3 to M12
- Tools and Semi-Automated Solutions: available in over 30 models the whole range includes manual, power, industrial tools and automation systems designed to perform at the most efficient level with maximum power by increasing speed, quality and consistency in the assembly process.

More details about FAR complete range of products

are available at the released website www.far.bo.it containing explanatory videos on the most frequent routine maintenance works, diverse technical data sheets and a wide series of applications of FAR designed technologies to several industries. FAR web site is a unique technical encyclopedia of the fastening knowhow and mirrors the attitude of FAR founder: willingness

> to share the acquired know-how to support users in their daily works.

> Website technical support combined with practical training at "FAR Training Centre" in Bologna plant represents the heart of the Company, a meeting point which enable FAR tool users to focus on quality assistance service. Each

training is designed to users specific needs and applications and assures a constant updating on FAR technologies and innovations. Video technical assistance on demand for fast problem solving is also an option for FAR customers.

A further fundamental pillar for the worldwide distribution of FAR products are a continuous improvement of the organization and production processes to provide quick goods delivery. In fact, FAR offers thousands products available from the extended warehouse at short notice granting smooth, fast and reliable deliveries.

FAR technologies have been distributed in the US for more than 20 years and are already very well known by the insiders of the fastening technology as a quality product, long lasting and with a very highly competitive price. In the US, FAR entrusts its distribution to a strong net of authorised dealers with a solid experience and excellent image in this sector, ready to quickly react to customers' needs thanks to their extensive FAR tools inventory. To their support, FAR tool repairs centre can act, if needed supporting FAR technology & assure a prompt service to customers all over North America.





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distributor**news**

ATLAS® SpinTite® blind threaded inserts from **PennEngineering®** provide strong, permanent, and reusable threads in thin sheet materials where only one side is accessible for hardware installation. Installation is performed from the

accessible "front" side using spin-spin tooling technology. The inserts then become permanently mounted on the "back" side to accept mating screw

for final component attachment. The "blind" installation capability especially suits applications such as tubing, extrusions, and others where access to the back side is either limited or nonexistent.

These steel, aluminum, brass, or stainless steel inserts ideally replace tapped holes, weld nuts, rivets, self-drilling or tapping screws. and through-bolted applications necessitating loose hardware. They support close-to-edge applications and can be installed at any stage during the production process (even

> after assemblies have been painted). service, inserts exhibit high thread strength and high torque-out resistance.

ATLAS SpinTite

inserts have been designed for use with panels or sheets of any hardness or material (including metal, plastics, and fiberglass) and as thin as .020" / 0.51mm. They additionally can assemble multiple dissimilar materials during installation, eliminating any need

distributor **news**

to perform spot welding or other secondary operations, saving time and money during production.

This family of inserts includes half-hex shank low-profile head, rib-wall minimized-profile head, ribwall low-profile head, thin-wall low-profile head, and swaging low-profile head versions.

A variety of available thread sizes range from #6-32 to 1/2"-13 and M4 to M12, depending on insert type. Custom inserts also can be engineered to satisfy specific application performance requirements

Detailed specifications, fastener drawings and 3D models, and performance data (ATLAS Catalog) for these RoHS-compliant inserts can be viewed and downloaded for free at www. pemnet.com.

Founded in 1942. PennEngineering (Danboro, PA, USA) is a global leader in the fastening industry with technical and manufacturing facilities in North America, Europe, and Asia supported by a global engineeringfocused sales force and a worldwide network of authorized distributors.

For more information, contact Michael J. Rossi, PennEngineering at 5190 Old Easton Road, Danboro, 18916-1000 USA. Telephone: +1-215-766-8853, email: info@pemnet. com or visit them online at www.pemnet.com.



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BRICO – BRIGHT NAME IN MIDWEST MANUFACTURING



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Brico specializes in manufacturing fasteners in aluminum, brass, stainless steel, as well as steel in #4 to 1/2 diameters up to 4" in length. They manufacture a wide variety of screws such as Thread Cutting, Multi Blow, Self-Drilling points, Thread Forming, Tri-roundular, Thread Forms for Plastic, and Sheet Metal in virtually all drive styles including 6-lobe, Phil Square, Square, Combinations, Tamper Proofs, Hex, Hex washer and external 12-point drives.

ISO 9000

Long before the ISO 9000 standard was established in 1987, Brico Industries was using the philosophy as its guiding principle. Brico implemented their Quality Assurance and Traceability Procedure in the early 70's.

When the ISO standard was established, they became certified. Even then, they were ahead of the curve. They have been striving for continuous improvement since the outset.

Midwest Work Ethic

People that join Brico Industries find a home there. They currently have over 25 employees that have been there for at least 19 years, some much longer. They are treated well and they learn the business; they work hard and they stay there. Brico's people are one of their greatest assets.



Modest Beginning

It's interesting how things work. Back in November 1, 1970 in Rosemont, IL, they probably didn't envision all that has come to pass. When they started, they were a two-man distributor in a 3,500 sq. foot warehouse. This was the start of "The Bright Name in Fasteners." It is amazing to see what they have accomplished.



distributor news

The Gilchrist Foundation

has awarded five scholarships from the 2018 applicants.

Congratulations to the recipients. We wish them well and are pleased to assist them with their education. They are as follows and their sponsoring companies;

Martha Crow

Wurth Revcar, Frederick, MD

Madeline Bartush

XL Screw Corp., Lincolnshire, IL

Michael Byrne

Wurth Adams, McAllen, TX

Rachael Edge

Ameribolt, Inc, Sylacauga, AL

The final award will be given to an applicant from the Mid-West Fastener Association when they meet in November.

Robbie and Gina Gilchrist established the Gilchrist Foundation Fastener Scholarship in 2000. Their goal was to return something to an industry that was very good and supportive to them. Gilchrist Foundation The invites any person wanting to further their education to apply for the scholarships. Applicants can be full time or part time students working in the industry or children of working fastener people. The Foundation has awarded 63 scholarships since its beginning!

For additional information visit the foundation website at www.gilchristfoundation.com.

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- **" Hurco VMX 42i Mill with a 4th Axis, which** delivers improved machine time and quality.
- **# Hurco TM 10i Lathe with Bar Feeder, which** accelerates the speed of production.
- **ACER AGS 1640 Surface Grinder, which** provides more precise tooling with exceptional quality; a good start makes for a great finish!

Stop by and visit us at the 2018 Las Vegas - International Fastener Expo - Oct 30 - Nov 1. Booth # 3056



HURCO VMX 42i MILL WITH A 4TH AXIS



HURCO TM 10i LATHE WITH BAR FEEDER



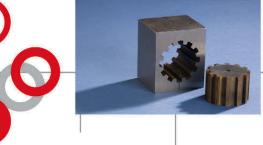
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KEVIN CHAVIS RE-ELECTED PAC-WEST PRESIDENT

by Vickie Lester

Kevin Chavis of Star Stainless Screw (Commerce, California) was elected to serve a fourth term as president of the Pacific-West Fastener Association at a recent meeting of the Pac-West Board of Directors.

Ron Stanley of Empire Bolt & Screw (Spokane, Washington) was re-elected as the association's vice president, and Gigi Linsalata of Copper State Bolt & Nut (Phoenix, Arizona) is the new secretary/treasurer. Rick Peterson of All-West Components & Fasteners (Seattle, Washington) stays on the Board as immediate past president.

David Palmquist of N-D Industries (Santa Fe Springs California) and Ed Smith of Wurth Timberline (Commerce City, Colorado) were elected by the Pac-West membership to serve three-year terms on the Board of Directors.

Other members of the Pac-West Board are Trevor Borland of Pacific Bolt Manufacturing (Langley, British Columbia), Joshua Hutton of American Bolt & Screw (Fontana, California), Steve Kendall of Portland Screw (Portland, Oregon), Beth Van Zandt of Desert Distribution (Santa Clarita, California), Doug Weiland of Stelfast (Milpitas, California), and Scott Webb of Bisco Industries (San Diego, California)

At the association's recent fall conference, tribute was paid to retiring Board members Corey Bell of THB Inc. (Salt Lake City, Utah) and Chris McCaffrey of R&D Fasteners (Rancho Cucamonga, California).

Pac-West's 2018 fall conference took place August 9-11 at the Grouse Mountain Lodge in Whitefish, Montana. The conference featured the perfect mix of stimulating educational programs and fun events.

Education offerings at the Pac-West 2018 fall conference included:

- Useful business contract tips and an explanation of antitrust activities from legal counsel Mark Alcorn
- m "How to Attract, Develop and Retain Young Workers for Jobs They Don't Consider Sexy," by Eric Chester
- "Cybersecurity Made Easy," by Jeff White and Will Snyder of WTC IT Services
- Daniel Riggs' (Wurth Industry North America) insightful presentation on "Trump's Tariffs"
- A conversation with former Montana Governor Marc Racicot
- Interactive forum discussions on a wide range of fastener industry and business topics

Conference social events included golf at the White Fish Golf Club, a spouse/guest lunch on Whitefish Lake, and a contest for the best western wear followed by an evening of boot scootin' line dancing.

Pac-West's next conference will be a joint meeting with the Mid-West Fastener Association and the National Fastener Distributors Association, March 13-16 at the Omni Hotel in San Diego, California.

Also on the schedule for 2019 is the Pac-West Fall Conference, October 24-26 at the Doubletree by Hilton Sonoma Wine Country, in Rohnert Park, California.

For more information about Pac-West and its activities contact Vickie Lester, CAE, executive director, Pacific-West Fastener Association, 3020 Old Ranch Parkway #300, Seal Beach CA 90740, 562-799-5509, fax 562-684-0695, e-mail vlester@pac-west.org, www.pac-west.org.

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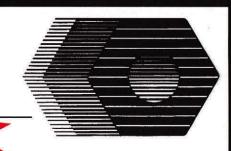
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BUILT FOR SUCCESS

Fastener Supply Company of Charlotte, North Carolina has served the needs of OEM's in the Southeast for almost 60 years. They focus on providing highly specialized products and services with a keen eye towards quality, reliability and support throughout the entire process.

As Fastener Supply continued to grow, they realized that replacing their existing accounting software with a more complete distribution ERP system was critical to their future success and growth. Selecting a company that could provide highly functional software, a vision and who would become an active partner with them was critical.

After an exhaustive search that looked at all aspects of their business including their current needs and projected future requirements, Fastener Supply chose INxSQL Software of Waterford, Michigan.

Tony Nelson, Purchasing Manager at Fastener Supply and an active member of the selection team outlined several areas of critical interest. They needed a cohesive system to better manage their five autonomous branches. They needed better control of their inventory. They also needed to automate many processes that were formerly manual. And, they needed to accomplish this without impacting their high level of customer service.

Nelson points to tools like INxSQL Contact Management which has given them access to critical data in real time. With INxMOTION, they look forward to extending the reach beyond the walls of the company and into the field and customer sites using existing mobile devices.

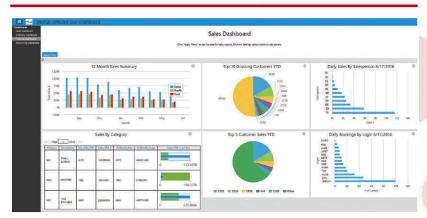
Inventory control is a problem for every distributor. Organizing the warehouse, analyzing usage and making sure that the proper mix of product at each location, at the right time, is vital to a successful company like Fastener Supply. Keeping track of this expansive inventory is also time consuming. Nelson said that in their recent physical inventory, with INxSQL in place, they were able to reduce the time 30-50% while increasing accuracy.

Reducing costs, simplifying processes, and building the customer relationship were a few of Fastener Supply's goals. Nelson says that they look forward to continuing to expand their use of INxSQL. In the short-term, Fastener Supply has their sights set on expanded Quality Control, automated VMI, Graphical Dashboards and a fully integrated website to enhance their customers experience.

Meeting and exceeding customer's expectations these days requires business partners who work with you, not at you. Donnie Shrum, President of Fastener Supply had this to say, "Our management team was unanimous in saying that INxSQL is the best platform they've used". He also said that while functionality was important, the relationship and the attention paid to Fastener Supply by the entire INxSQL team has proven to be the most

important part of the equation.

Keith Jones, Vice President of Sales for INxSQL said "working with a company like Fastener Supply is a pleasure. They identify the issues to be tackled and begin looking at the capabilities of the software and their existing processes to find the best way to resolve them. There are no sacred cows, everything is on the table when it comes to streamlining processes to better serve the company and their customers."

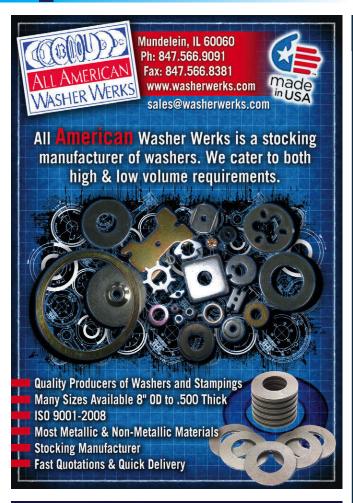


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- 5) Someone purchased your software provider ongoing support & development of the software is in question

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distributor**news**

Minneapolis, Kansas, based manufacturer and master distributor, G.L. Huvett, announces its acquisition of Phoenix, Arizona, based AZ Lifting Hardware (AZLH), a privately held lifting hardware distributor.

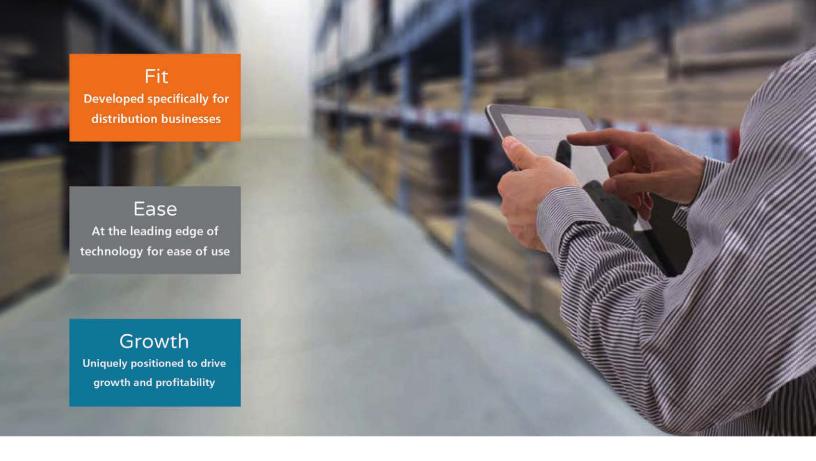
G.L. Huyett's CEO, Tim O'Keeffe, explained, "This acquisition complements G.L. Huyett's strategy to grow our business exponentially through the addition of products and services that add value to our customers. We now have a warehouse located in the Southwest, allowing us to reduce freight costs to the West Coast for G.L. Huvett products. as well as plans to dispatch lifting hardware to our Tennessee Warehouse to reduce freight costs for customers on the East Coast."

Since 2006, AZLH has distributed a diverse range of lifting, rigging, and suspension hardware for shipping, construction, and architectural industries across North America. "I started this business with a mission to offer high quality hardware at fair pricing, 'Global Sourcing with Domestic Standards.' It has been a great run, and this is a perfect fit. I am excited that G.L. Huyett will extend and leverage what we have built over the past decade," expressed Chuck Smith, AZLH President and Founder.

AZLH's primary product lines of eye bolts. turnbuckles, and shackles, along with chain and rope fittings, are immediately available online at www.huyett.com.

Smith reflected, "While I am sentimental in retiring, I know that G.L. Huyett is the best partner for my employees, customers, and suppliers. I have been impressed with how fair and forthright they have been in executing the transaction." O'Keeffe revealed, "This is our fourth acquisition in three years. In each case, I can still count on the seller as a friend and trusted colleague, and I know that will be true with a great entrepreneur like Chuck Smith." O'Keeffe noted further, "We are still in the market to acquire businesses of other retiring or interested entrepreneurs and hope to continue to add products and locations so we can provide greater value to our distributor customer base."

For more information contact G.L. Huyett by Tel: 785-392-3017, Fax: 785-392-2845, Email: sales@ huyett.com or visit them online at www.huyett.com.



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MWFA FASTENER SHOW DELIVERS

by Nancy Rich

On June 4th, the MWFA hosted their 37th Annual The location of this show offers exhibitors and attendees the opportunity to meet in the heart of the fastener industry. Exhibitors from across the country and Taiwan were on hand to feature products and services. With there being a great fastener concentration in the Chicago area, companies were able to send several attendees without incurring travel expenses.

Prior to the show, a very informative panel discussion was held. The panel consisting of Tabitha Herbst of Central Wire, George Hunt of Brighton Best, Charlie Kerr of Kerr Lakeside and Paul Cincinello of Worldwide Logistics drew a large audience interested in the future of the fastener market with proposed tariffs as well as other inflationary issues. Read more about this discussion, in this newsletter, in the Panel Discussion article provide by John Wolz of GlobalFastenerNews.com. The best way to be informed of what is going on in the industry is to talk to those keeping a close watch on the pulse of the industry so the audience was very fortunate to learn from our panelists.

Following the show the MWFA and sponsors hosted the popular Fastener Bash, as named by the MWFA. Harris Kal, formerly of Happy Days, entertained the crowd while they enjoyed cocktails and dinner. We sure saw the industry let loose playing games, building towers, and creating a fun show for the observers. The fastener industry family especially enjoyed playing Family Feud!!

At the Fastener Bash, Wayne Wishnew took a minute to thank Bob Baer of Abbott Interfast for his leadership as MWFA President the last two years. Bob continued to lead the association to new successes while working with a strong Board to continue the association's strong role in our industry.

The MWFA is a non-profit association working hard to serve its members and the fastener industry. This show is one of the great opportunities the MWFA offers and in return gives back to the industry through education and scholarships. The MWFA sends out a huge thank you to those who supported this event and appreciate the benefits and great networking of associations.

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MWFA Welcomes New Members

All America Threaded Products, Inc. - Denver, CO

Alper Services LLC - Chicago, IL

Components Company Inc. = Brookfield, WI

Fascomp Electronic Hardware - Orlando, FL

Fastener Superstore - Downers Grove, IL

Jackson Manufacturing, Inc. - Maquoketa, IA

Viking Products, Inc. - Grand Rapids, MI

2018 MWFA Calendar

November 8 Scholarship/Elections Dinner Meeting

Belvedere Banquets, Elk Grove, IL

Holiday Party December 13

Medinah Banquets, Addison, IL 🔿



MID-WEST FASTENER ASSOCIATION TABLE TOP SHOW ELK GROVE VILLAGE, IL - JUNE 4, 2018



















































distributor news

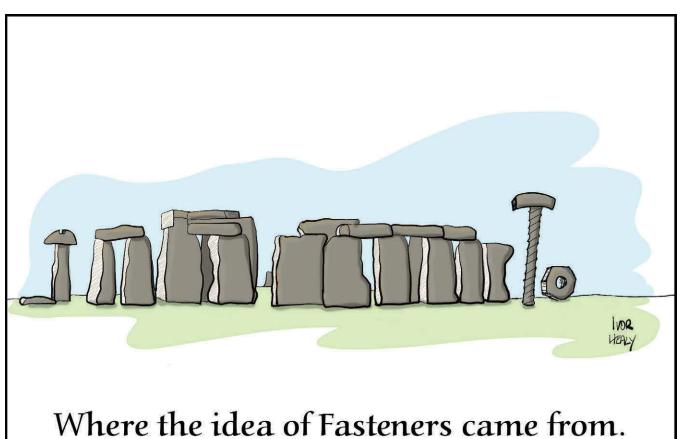
MW Industries, a leading provider of highly engineered springs, specialty fasteners, machined parts, and precision components, announces the acquisition of Ameriflex, Inc., a leading manufacturer of precision formed metal bellows and bellows assemblies used in applications supporting the semiconductor, microelectronics, and aerospace industries.

Located in Corona, CA, Ameriflex was founded in 1981. Ameriflex produces bellows, flexible metal hoses, and metal flanges used in the vacuum electronics industry. The company's highly engineered products are chosen because of their exceptional performance in meeting the tight tolerances and exacting specifications demanded in applications. vacuum The company also produces custom assemblies, combining bellows and flanges together in valueadded assemblies.

MW Industries. headquartered in Rosemont. IL, has been a leading provider of highly engineered springs, specialty fasteners, machined parts and precision components for more than 50 years. The company excels at rapid prototyping and design of hard-to-make products made from specialty materials. MW Industries serves more than 23,000 customers in over 35 countries with 45,000+ products

For more information contact MW Industries online at www. mw-ind.com.





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Beacon Fasteners and Components has been a family owned and operated leader in the fastener industry for 39 years. Our hard-working team continually strives for excellence and our culture is focused on creating outstanding experiences for every customer and supplier. We are committed to maintaining the highest level of quality on every product we offer while providing valueadded solutions.

One way we are a great partner is through our custom program offerings. Whether it is eliminating the need for duplicate quality inspections so parts can go directly into your inventory, or helping you to better handle market fluctuations, we provide programs that will reduce your total cost of ownership and improve your bottom line. For example, Beacon's leading inventory management plan, our VMI Support Program, provides a streamlined approach to your business process and is the best strategy for managing your parts.

How Beacon's VMI Support Program Can Benefit You!

Like you, most distributors offer a VMI program to their customers. Conceptually, there is great symmetry in what distributors offer, but there are considerable differences too. In the end it all comes down to one basic idea, the end user wants their parts available when needed without having to carry large quantities of inventory. By partnering with Beacon, we will support your VMI strategy by developing an inventory plan that provides that same benefit to you.

Here's how it works - We work with you to identify the parts that are a good fit for the program. By evaluating the historical usages, we will develop a customized inventory strategy with our supply chain and keep six to eight months of product on hand, so your parts will be on the shelf and available when needed. We will streamline your procurement process by taking over the responsibilities of sourcing, stocking and replenishments. This inventory management plan will alleviate you of these daily activities, so you can focus your time, money and resources on other value-added tasks reducing your total cost of ownership.



Just imagine what you will save with one of our custommade programs. Let Beacon be your solution and talk to your Beacon sales representative today!

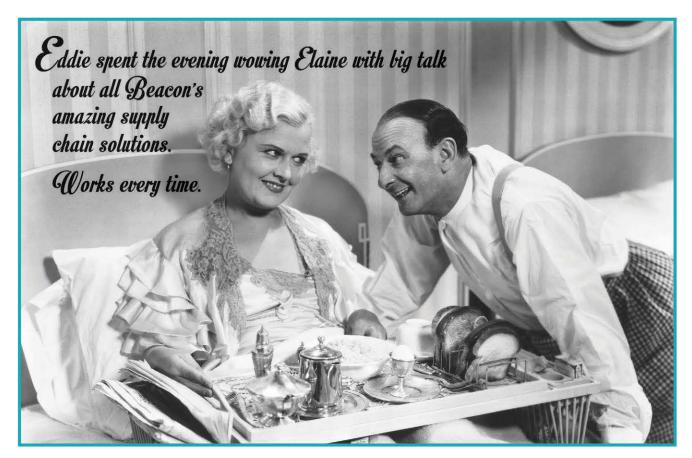
What's New at Beacon?

We are excited to announce we have expanded our capabilities and now offer custom bagging and small pack solutions! Let us save you time and money by supporting your packaging needs and meet your specific requirements for a small or high-volume job.

And if you haven't heard we are now stocking high salt spray black zinc thread forming screws! These handsome screws have solid coverage with excellent corrosion and abrasion resistance. With a minimum 96 hours to white rust and 120 hours to red rust they can be used in place of hexavalent black as well as black oxide with added performance benefits. Better yet, parts are available off the shelf! Give us a call and prevent rust and corrosion today.

Beacon has the largest inventory in North America of quality driven high-performance screws with a focus on Thread Forming, Thread Cutting, SEMS, High-Low Tapping, and Metric Screws, plus complementary sizes of Sheet Metal Tapping as well as Specialty Cold Headed Fasteners.

Beacon. The Partner to World Class Fastener Distributors.



Oh Eddie, you're terrible!

But we get it. Because at Beacon we understand you have specific goals and objectives when it comes to managing your business. And after learning how your business operates, we can build a custom-made program that provides value-added solutions to meet your exact needs. That's a pretty attractive idea.

Inventory Managed Program

We can help cut your overall inventory investments without sacrificing product availability through one of our custom solutions. We offer stock and release, inventory allocation and customer designed VMI Support Programs.

Ship to Stock Program

We can lower your costs associated with receiving and inspecting parts. Rely on Beacon's comprehensive quality validation process and eliminate the need for duplicate inspections so parts can go directly into your inventory. We can supply you with complete documentation including certifications, inspection reports and performance test results.

Price Management Program

We can save you time and resources by constructing a long-term pricing agreement so you can better manage market volatility. Let us increase your speed to market and reduce your time spent on product sourcing by removing steps from your buying process.

VM/ Support Program

This leading inventory management approach will reduce your total cost of ownership by streamlining your procurement process. We will design a customized inventory plan based off your shared usages to maintain appropriate stock levels, so YOUR parts will be on the shelf and available when needed.

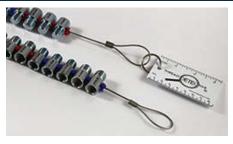




Innovative Components Inc.

is now manufacturing The Lug Thread Detective®. This device is a precise, portable and easy-to-use thread identifier for both lug nuts and wheel studs. It is also one of the most useful and necessary tools in any mechanic's tool box, tire shop, automotive repair shop, and at home in every gearhead's garage.

Each individual steel identifier is permanently laser etched with the thread size, and features an internal female threaded hole accompanied by a male threaded stud. The inch and metric standoffs are simple to differentiate as the inch identifiers are separated by red impact resistant dividers and the metric with blue. The gliding identifiers are strung onto an extra-



long wire for easy separation. As an added feature the wire starts and ends with a loop for easy hanging while the tool is compact enough to fit most places.

Each unit comes equipped with the common lug nut and stud identifiers in both inch and metric sizes 7/16-20, 1/2-20, 9/16-18, M12x1.25, M12x1.5, M12x1.5, M14x1.50. and M14x2.0.

Start saving yourself time, and frustration and purchase a Thread Detective® today. Additionally.....

distributor**news**

Innovative Components

Inc's Schaumburg facility has recently achieved the ISO 9001:2015 certification. This certifies that they are following strict process guidelines regarding the manufacturing of their products.

This is the second ISO 9001:2015 certification that Innovative Components has received, previously achieved at their Costa Rica location earlier this year.

This certification important in creating a culture of continuous improvement and evidence based decision making as well as better process integration which leads to overall improvement of customer satisfaction.

For 25 years, Innovative Components has been the leading manufacturer of Plastic Clamping Knobs. Quick Release Pins, Wire Rope Lanyards and Thread Detectives®. Innovative Components capabilities also include Design & Engineering, Custom Injection Molding, Soft Touch Over Molding, Tool Design, Mold Making, CNC Machining, Light Assembly, Bagging, Pad Printing, Laser Etching, Kitting, 3D Printing, 3D CAD, and Secondary Operations such as Slotting, Drilling, Tapping, and More.

For more info, contact Innovative Components Inc. by Tel: 847-885-9050, Fax: 847-885-9005, Email: Sales@ knobsource.com or online at www.knobsource.com.



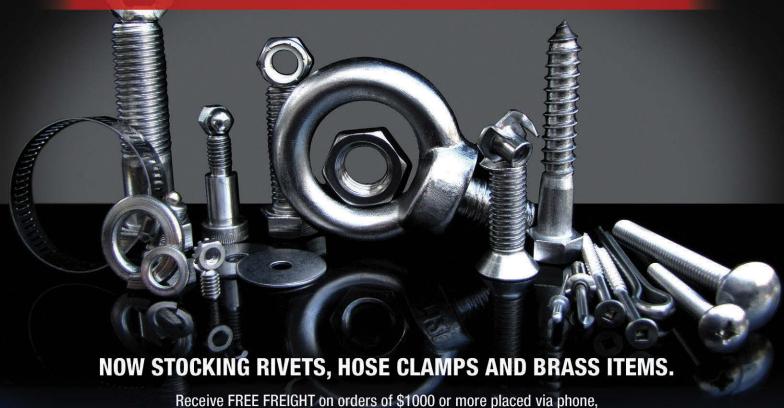
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BENGT BLENDULF SCREW THREADS - A SOURCE FOR CONFUSION AND CHAOS from page 8

His thread profile was originally with a top angle of 53.1° (or 53°8'), where the height was equal to the triangle base, which he later realized was not very practical for blue prints and production, so he changed it to 55°. Our own US thread-hero, William Sellers (no relation to Peter), managed to throw another "curveball" into the game in 1864 by introducing 60° thread angle for USST (United States Standard – should have been Sellers- Thread). The 60° thread profile was then suggested by Mr. Sauvage of France in 1891, but with (of course) metric sizes followed by the Germans with DIN 13 in 1919. Now we have a real thread chaos!

The following is a partial listing of other thread types that are, or could still be around, to make our lives even more exciting:

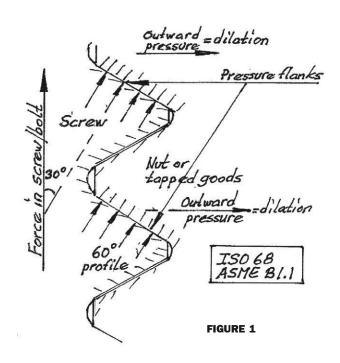
THREAD PROFILE	NAME	USE
45°	Muir	Instruments
47 1/2°	Thury, B.A., Bodmer	Fine Mechanics
50°	Progress, N.H.S., SF	Fine Mechanics
53°8' (53.1°)	Puteaux, Löwenhertz, Old W	Instruments
55°	Whitworth (W), Optic	General Engineering
55°	Whitworth	Pipe Threads
60°	ISO, ASME, NM, USST, SI	General Engineering
60°	NPS, NPT, NPSL, NPSM, NPSH, NPTF, NPSF	Pipe Threads
64° (29+35)	Cordeaux	29° Pressure Flank

ALSO, FOR SPECIAL APPLICATIONS:

,		
29°	Acme	Movements
30°	ISA	
30+3°, 30+5°	"Saw threads"	
45°	"Saw threads"	
52° (45+7)	Buttress	Low Radial Loads
Rectangular	Several types	Movements
Round	Several types	Rail Road, mining
Edison	E5, E10, E14, E16, E22, E27, E33, E40	Light Bulbs

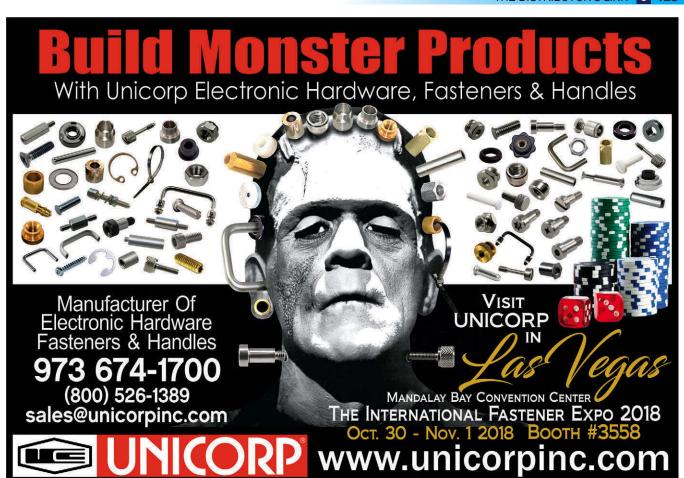
There are also a large number of other thread types that we are not likely to come across. But, there are still

many pieces of older machinery and other equipment in operation around the world that may have parts like fasteners not conforming to today's standards. For industrial suppliers, like fastener distributors, it is important to be able to identify the types of threads used on replacement parts. Mis-matches can be very costly and even dangerous.



The 60° thread profile, ISO 68 and ASME B1.1 (B1.1M for metric) is easy to manufacture, specify and use. This profile, however, (like some others) will cause an outward pressure on the internally threaded part (nut or tapped material). This can cause dilation or widening of the nut or part primarily around the first few engaged threads. This is where the highest stresses between the external and internal threads are located.

Typically, the first engaged nut thread takes about 30-35% of the entire load, the second about 25% and then gradually less for the subsequent threads. The current nut standards (heights and materials) have been revised to lower the risk of thread stripping due to dilation and the uneven loading of the threads. As long as we make sure that the correct nut class/grade is used with the bolt, we should have good results. You will notice that there is a 30° angle between the bolt axis (preloading direction) and the pressure flanks.





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25 YEARS OF SERVICE AND TRUST

Our business has been built on a foundation of service and trust for the past 25 years, dedicated to the manufacture of specialty parts in exotic materials, primarily short-run and smaller quantities, with sales strictly limited to fastener distributors and supply houses only.

Company president Bill McClain, a veteran of the bolt and nut business in the greater Houston area since 1970, sums up the company philosophy as follows:

"We have the greatest sales force in the country, the hard working men and women of our nation's fastener distributors who bring in the requisitions and requirements of their industrial accounts."

The "specials" may only make up a small percentage of the overall bill of material involved, but the dollar value can be surprising, with many of the high nickel alloys now reaching the \$20 - \$30 range per pound. We have one of the most comprehensive inventories in the country for exotic materials, which translates to quicker deliveries for the finished product for shipment to you and your customer, which can sometimes be the deciding factor in itself.

We have noticed a recent trend toward the "duplex" and "super-duplex" grades of material. Our current material inventory now reflects not only 2205 duplex, but also Zeron 100 and 2507, along with AL6XN, Ferralium 255, and other, more obscure types, such as 254-SMO.

One of the most popular materials over the last decade has been 17-4 PH, a precipitation-hardening stainless steel that can be heat treated to several different strength levels, the most commonly used being condition H-1150, although we do offer the H-900, H-925, H-1025, H-1075, and H-1100 treatments as well. Our advertisement does not list all the different materials and services we offer to our customers. The large technical library we have amassed over the decades is a real time-saver also, even in the age of the world-wide web. Familiarity with the specifications involved is something you can count on from our knowledgeable technical staff.

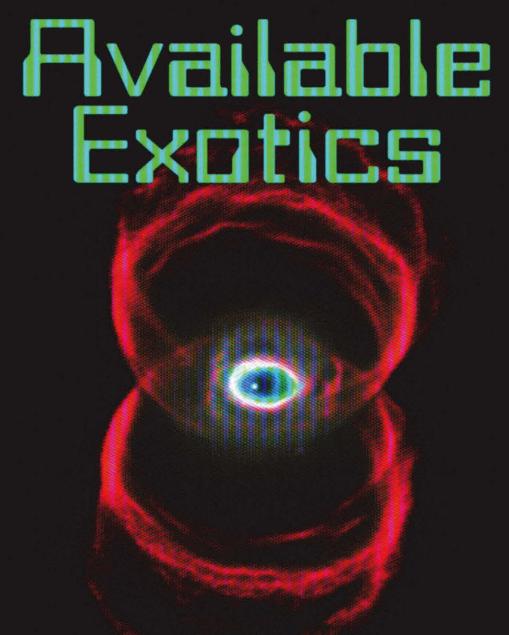


LASER ENGRAVING BOLT WITH LOT NUMBERS

Our ISO program has been in place since 2001, and we are currently certified as an ISO 9001:2015 registered company. Our ISO records track our "on-time and accurate" shipment level over the last 18 years at an astounding 99.9%. This can be translated into bigger profit margins for you, the customer, as the product is delivered on schedule, inspected and correct the first time instead of causing costly delays.

Any documentation your job may require is furnished along with the shipment or via e-mail. With the recent drift towards ROHS compliance, we are now able to also offer this certification for most items that we produce. In addition to the conventional methods of product marking, we recently have added laser stamping and engraving to insure a permanent, legible identification for full traceability, even on the smallest of product that we manufacture.

Every person we communicate with has a set of criteria that makes them unique. Experience our "fastener acumen" for yourself, born of years of dealing with unique individuals and situations. Next time a special part crosses your desk, think "Space City". We have the tools available to turn special products into profits for your business.



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Mill Test Reports Full Traceability
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(Hourglass Nebula as photographed by the Hubble Space Telescope)



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310

316-L

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321

330

347

410

904-L

A-286

AL6XN

ALLOY 20

ALUMINUM

B5

B6

B6X

B7

B7M

B8

B8M

B16

HASTELLOY

INCOLOY

INCONEL

L7

L7M

NICKEL 200

NIMONIC 80-A

TITANIUM

ZIRCONIUM

GUY AVELLON WHAT FASTENER DISTRIBUTORS NEED TO KNOW ABOUT THE PROCESSING OF STEEL FASTENERS from page 10

After the threads are roll formed, special care is exercised in handling, as the fastener is relatively soft and susceptible to thread nicking damage. Therefore, it is desirable to minimize the amount of handling and tumbling of large diameter fasteners. Contract heat treaters will use either batch loading, or a continuous furnace belt loader. Many in-house bolt manufacturers use the continuous furnace process.

Heat Treating

There are two basic methods of batch heat treating; basket, or 'pusher' and belt loading. The basket method employs placing the fasteners into a large titanium or stainless steel basket. Here, the fasteners remain at rest in the basket which is then slowly pushed through the multiple oven zones. Multiple zones are used to accommodate other following baskets for a continuous flow of products. The fasteners remain stationary in the basket during the full heat-treating process.

The other method is a continuous furnace belt loader. Here, the fasteners are dumped from a tote into a hopper. where they tumble onto a moving belt. The belt and fasteners journey through several heat zones and will then dip into a quenching media, followed by the tempering ovens.

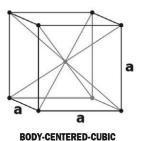
Special care is exercised in the handling of the fasteners when they arrive from the bolt makers because they are called 'green' fasteners; they are relatively soft and very susceptible to thread nicking damage. Therefore, handling and movement must be minimized to avoid thread nicking. In many cases with larger fasteners, the batch heat treatment method minimizes movement.

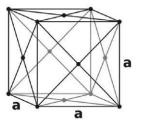
The heat treatment of steel is an art and an exact science. It is a delicate process that can in an instant, change the performance of the product without any external indications. That is, it may pass hardness and tensile strength but fail proof load testing or fail in service.

Steel is one of the few elements that can exist in more than one type of crystalline lattice structure, which

is known as polymorphism. If the change in structure is reversible, then it is known as an allotropic change.

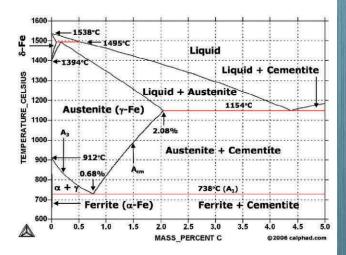
When iron crystalizes at 2800°F (1538°C) its lattice structure is a body-centered-cubic (b.c.c. for short). It is also known as a δ -Fe (delta iron). When the iron cools to 2554°F (1401°C) the structure changes to a facecentered-cubic lattice (f.c.c.), which is known as γ-Fe (gamma iron) and at 1670°F (912°C) the structure reverts back to a b.c.c. as an α -Fe (alpha iron).





FACE-CENTERED-CUBIC

Medium carbon steels are hypoeutectic. An iron-iron carbide equilibrium diagram will indicate the relationships of temperature and carbon to the solubility of iron in different stages: ferrite and pearlite to ferrite and austenite to a full austenitic structure. Also, as temperatures increase, the iron's lattice structure changes from a face centered cubic (f.c.c.) to a body centered cubic (b.c.c.). Cold worked materials should be heat treated more slowly than stress-free materials to avoid distortion.



TYPICAL IRON-CARBIDE EQUILIBRIUM DIAGRAM



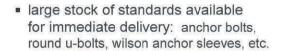
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OVERSIZED

V BOLTS

JOE DYSART IN RECRUITING, AI GETS REAL FOR FASTENER DISTRIBUTORS from page 12

Like Robot Vera, it can make hundreds of calls per minute. And it uses voice recognition technology to 'talk' with job candidates and fill them in on details about your job opening.

The system can also be programmed to use facial recognition - combined with predictive analytics - to screen for the personal characteristics you're looking for in an employee.

Videos of select interviews can then be sent to whomever's doing the hiring at your fastener distributor firm for final review and action.

 Mya (https://hiremya.com) Similar to VCV AI and Robot Vera, Maya chats up people applying for jobs at your company - as well as passive hires who look like good prospects.

After screening and qualifying, Mya sends its picks to your company's Applicant Tracking System, along with a transcript of its interviews with the promising candidates it has found.

 Entolo (https://www.entelo. com) The key component of Entolo's software is an Al-driven Web crawler, which looks into every nook and cranny of the Web - including LinkedIn, Facebook and Twitter - to find candidates that match the kind of people fastener distributors are looking for.

It also automatically sorts, analyzes and ranks a person's fit for an open position across several attributes, including job title, work

history, skills, likeliness to leave their current role and more

Promising candidates are also directly contacted by Entolo - either automatically, or on a schedule designed by the person doing your hiring. And its follow-up messaging helps ensure you stay in contact with your most promising prospects.

 Google Hire (https://hire.google.com) Already a popular recruiting program, Google Hire got an Al upgrade in 2018 that helps eliminate many of the repetitive tasks associated with the hiring process.

Google Hire's Al, for example, can be programmed to highlight the skills your fastener distributorship is looking for in the resumes that are submitted to your company.

It can also help automatically schedule interviews with promising candidates.

• **ZipRecruiter** (www.ziprecruiter.com) One of the largest online employment marketplaces in the U.S., ZipRecruiter AI component can be used to surface the most promising candidates on its board.

The feature works by studying how employers rate

the people applying for work on ZipRecruiter. Generally, people who apply for any and all jobs on the jobs board are very likely to get a 'thumbs down' rating from the employers who use the service - so the system eliminates such candidates from serious consideration.

Next, candidates who get a 'thumbs up' from employers using the board are studied for the traits, skills and characteristics they exhibit - insights that ZipRecruiter uses to recommend candidates with a similar profile.

 Pymetrics (www.pymetrics. com) Pymetrics is a specialized AI HR tool that enables fastener distributors to assess the character and skills of prospective employees via games it furnishes candidates to play.

Pymetrics **Pymetrics** designs those games by inviting your existing, most successful employees to play its neuroscience games, and then gleans data on their traits and strengths based on the way those employees play those games.

Subsequently, Pymetrics uses that data to judge potential hires who

play the same games, looking for people who have the same traits and characteristics of successful people who already working at your fastener distribution firm.

• Arya (https://goarya.com) Arya takes a similar approach to Al hiring by studying the traits, skills and characteristics of employees you consider to be the most successful and then crawls the Web for job candidates with similar profiles.

The program also gets smarter over time about the people you're looking for by studying the performance of your existing employees based on their performance reviews, the speed at which they're promoted and the length of time they stay at your company.



ABOVE: UNENCRYPTED WEB SITES WILL BE BRANDED WITH THIS WARNING IN THE GOOGLE CHROME BROWSER COME JULY.

BELOW: AI RECRUITING TOOLS WHICH OFTEN PLACE HEAVY PERFORMANCE DEMANDS ON EVERYDAY COMPUTERS -- WILL BE ABLE TO RUN MUCH FASTER ON THE NEXT GENERATION OF COMPUTERS -- QUANTUM **COMPUTERS -- LIKE THIS EXPERIMENTAL QUANTUM** COMPUTER AT IBM.



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LAURENCE CLAUS THREE THINGS THAT DISTRIBUTORS MUST DO WELL - PART 2: QUALITY from page 14

We also know from experience that that on Day 3 or Day 7 the fruit is still edible but not as satisfying. On Day 3 the banana is still a little green and chalky in consistency and on Day 7 has some small brown spots forming and is a little mushy in consistency. Therefore, even though Day 3 and Day 7 are "in specification", they do not provide as much satisfaction as the fruit does on Day 5. On Days 2 and 8 the banana is outside of specification and likely inedible.

I believe this is a better picture of the essence of quality. Quality is getting as close as possible to the ideal target value which will provide the customer or consumer the greatest level of satisfaction. It is this last concept, that quality and satisfaction are integrally intertwined, which emphasizes to us the importance of getting quality right.

When Quality Problems Occur

So what happens when we fail to satisfy our customers? Essentially two outcomes occur, our customers lose confidence in us and our organizations are subjected to a monetary loss. In the best case scenarios we only experience minimal impact to both these areas. In the worst case scenarios we experience significant impact on both fronts, even to the point that we lose our impacted customer.

First let's consider the monetary impact of poor quality. Many proactive organizations seek to understand this phenomenon and engage in monitoring and measuring processes. Although a lagging indicator, they do this by measuring the "Cost of Poor Quality". This measurement seeks to keep track of all the costs and money spent to remedy poor quality situations. This measure would, therefore, include items like rework, sorting, overtime, premium freight, labor for all non-preventative quality assurance activities, and about a dozen other categories. The cost of these activities are collected, summed, and then compared to the total revenue or turnover achieved during the measuring period. Therefore, for every 1% cost of poor quality, an organization spends or wastes 1% of the hard earned dollars received from sales. Take for example, a company that has one million dollars of turnover in a month's period. If their cost of poor quality was determined to be 1%, they have failed to realize their maximum potential on those sales because they have engaged in wasteful, redundant, or unnecessary activity to the tune of ten thousand dollars.

Sadly, studies have found that organizations operate between a 5% and 30% cost of poor quality. This means that even the best organizations in the world are operating in the 5% range. In that case, if the example company above were best-in-class they would have actually wasted fifty thousand dollars as a result of poor quality. Distributors, many of which operate at thin margins, can quickly appreciate the importance, therefore, of keeping their cost of poor quality as low as possible.

The other monetary eye opener is the ramifications of a significant quality spill. Take for example the discovery of a hydrogen embrittlement failure in a lot of parts sent to an important customer. These spills are rarely small in scale, if for no other reason than the customer becomes extremely concerned about past and future product shipments and often overreacts, causing the resolution costs to spiral out of control and increase like a wildfire fanned by an ever intensifying wind.

Another imperiling event is a product recall. Even a recall small in size is likely to produce eye-popping bills. The attention placed on an organization is never flattering and the resources required to work through the issue are consuming, especially for smaller organizations. Many organizations have been known known to seek protection from going out-of-business after being hit with a product recall.

As lousy as this picture seems to be, it is probably not as acute the damage that poor quality reaps on an organization's reputation. The problem with reputation damage is that customers vote with their feet and punish suppliers by either refusing to grow new business for a period of time or leaving permanently. Once the business is lost, it is usually lost forever.

Let me share a personal story illustrating this very point. I was born with a dairy allergy, so that I grew up being constantly "reminded" not to eat this or that sort of food. Like millions of other kids, I loved McDonald's French fries and hamburgers. My brother and I couldn't wait to earn a trip to the Golden Arches. As I got older I graduated from a kid's hamburger to an adult sized hamburger.



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FTI LAUNCHES ONLINE LEARNING LIBRARY by Jo Morris, Marketing Director

The first element of FTI's on-demand web-based learning program is now available. We've captured over 30 of our most popular fastener product training webinars that now can be viewed on-line, anytime at your convenience. This gives you and your staff the ability to learn at your own pace and when time permits.

Web-based learning is both cost effective and convenient. Each FTI produced 90-minute product training webinar consists of 60 minutes presentation plus 30 minutes of questions and answers, captured at the original airing. We'll also include bonus reference material and quizzes.

All FTI classes are presented by recognized fastener industry experts with real world knowledge and experience. Content-rich subjects range from our 3-part fastener basics to understanding hydrogen embrittlement

in fasteners.

The Fastener Training Institute's core purpose is to enhance fastener use, reliability and safety. By providing fastener product and technical training at all levels, FTI can achieve its goal of strengthening the industry and its personnel in all segments.

The objective of the Fastener Training Institute is to elevate the level of technical understanding and expertise of individuals in the fastener industry by providing a variety of training programs presented by recognized industry experts. FTI provides beginning and advanced training on fastener products, standards and specifications.

For more information or to review our video library please visit www.FastenerTraining.org or contact Jo Morris jom@FastenerTraining.com for subscription or corporate pricing options.



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CARMEN VERTULLO WHAT FASTENER SUPPLIERS NEED TO KNOW ABOUT CALIFORNIA'S PROPOSITION 65 from page 24

It only matters if the chemicals are in sufficient quantities and there is an exposure mechanism that gets the chemical into the Californian. The typical exposure mechanisms are ingestion, dermal exposure, inhalation and intravenous. For fasteners, touching the item, thereby transferring some of it onto your fingers and then onto your food which is then ingested would be the typical exposure mechanism.

As you can imagine, the amount of any substance you can actually ingest in this manner is very, very small; especially for a solid such as a metal, and especially when the substance of concern is only a few percent or less of that metal. Nevertheless, many other items made of the same metals and with the same coatings as fasteners have become targets for prop 65 enforcement actions.

Prop 65 does not ban any listed substance or chemical. It does not regulate the use of any listed substance or chemical. It does not register the use of any listed substance or chemical. It does not enforce the proposition. It does not provide for surveillance of the use of any listed substance or chemical.

The essence of the Prop 65 problem is not the warnings or the chemicals. It is the enforcement mechanism. Anyone who has knowledge of a Prop 65 violation, real or perceived, can file suit against the supposed violator. This has given rise to an industry of "bounty hunter" law firms who do nothing but sue Prop 65 violators. The news arrives in the form of a 60-Day Notice that reads like a shakedown.

Typical out of court settlements range from \$5,000 to \$100,000.00. There are a few examples that go much higher. Invariably the defendants settle because the cost of defense is much higher than the claim, or as in most cases, they do not have a sound defense. The bounty hunters have plenty of low-hanging-fruit, that is actual violators of Prop 65 to go after. Chances are if you are sued, you are actually guilty.

The law has recently (August 30, 2018) changed, and so after many quiet years it is once again on the fastener industry's radar. Sadly, most analysis of this change from a legal perspective is off-base and some fastener suppliers are panicking into solutions that are ill-advised.

The change does not add any new chemicals to the list. It only changes the warning format requirement and redefines the responsible parties. The new regulations place primary responsibility for providing warnings on product manufacturers, producers, packagers, importers, suppliers or distributors. That sounds like us so we think it matters.

The new warning requirement is for a specifically formatted message, a triangle-shaped symbol, the Prop 65 website, and the identification of at least one listed chemical. The warnings may take any form, but must be "clear and reasonable". Previously the labels could be generic and simply say the product "contains a chemical known to the state of California to cause cancer or reproductive harm". The new Prop 65 revision provides examples of what kinds of warnings are considered "clear and reasonable."



WARNING

This product can expose you to lead, a chemical know to the State of California to cause cancer and reproductive harm. For more information go to: www.p65warning.ca.gov

EXAMPLE OF A PROP 65 "CLEAR AND REASONABLE WARNING"

Warnings may take the form of labels on the product, shelf signs, point-of-sale signs, messages on packing slips or safety data sheets. Catalogs and websites also require warnings. There is also a "short form" label format that is considered "clear and reasonable" that may be used only on-product.



WARNING: CANCER and REPRODUCTIVE HARM www.p65warning.ca.gov



WARNING: CANCER www.p65warning.ca.gov



WARNING: REPRODUCTIVE HARM www.p65warning.ca.gov

EXAMPLES OF "CLEAR AND REASONABLE" FORMAT FOR SHORT FORM ON-PRODUCT WARNINGS







distributor**news**

More than ever, companies are hard-pressed to find ways to save money in both repair manufacturing and settings. One such way is to use wear parts at pivot points, specifically Tension Bushings manufactured by Vogelsang Fastener Solutions, Inc. (VFS). Tension Bushings are hollow cylinders with a full-length longitudinal slot ("wavy" or straight), permitting compression and expansion. They protect the structure of low RPM, and lowhigh impact locations where a shaft is rotating.

VFS Tension Bushings are an excellent cost-saving alternative to solid bushings and can increase the amount of "wear time" between changing existing bushings. Installation is easy in both manufacturing environments and replacements in the field with minimal tools. Chamfers help facilitate pressing these wear parts into a bore without causing damage to the surface of the bore or shaft to which they are fitted.

Vogelsang Fastener Solutions offers same-day shipment on a large variety of sizes in their Quick Ship (QS), stocking program. Outer diameters (OD's) from 3/4" to 3 1/2", and up to 3" in length are available from stock. OD's from 4" to 5" are available for special order, as are Tension Bushings needing grease holes and/or grease grooves.

For more information contact Vogelsang Fastener Solutions, Inc. Toll-free: 1-800-526-2376, Email: sales@vogelsangfastener. com or visit them online at www.vogelsangfastener.com.



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FASTENER FAIR EXHIBITORS COMMITTING EARLY TO SHOWCASE SOLUTIONS AT FASTENER FAIR USA 2019 from page 30

Fastener Fair USA is inviting industry professionals to submit proposals to participate in educational sessions scheduled for the show. To be considered, industry professionals should submit a proposal on fastening and fixing technology, innovations, case stories, and solutions by October 15, 2018 using the Speaker Submission form on the Fastener Fair USA website at www.fastenerfair.com/usa/exhibitors/become-a-speaker.

New for the 2019 show, there will be a special area for bonding and adhesive exhibitors. Bonding and adhesives are growing in importance in modern manufacturing. They provide an excellent addition to traditional fasteners and have become a vital choice in lightweight construction, for example in the automotive and electronics industries. This special area will make it easy for manufacturers to discover and evaluate bonding and adhesive solutions that could potentially enhance their operations.

Additionally, Fastener Fair USA 2019 is now moving to the Cobo Center in Detroit, Michigan. Many of the attendees last year came from Midwestern states like Ohio, Illinois, Indiana, and Michigan, but there were also many that traveled from California, Pennsylvania, New York, and international cities.

"We chose Detroit as our next location to stay close to the Midwest manufacturing region but to also bring the show closer to our automotive and aerospace manufacturers," said Boweak. "Detroit offers more travel options for our international visitors, making it easier for them to attend."

Who Should Exhibit?

For exhibitors, Fastener Fair USA offers a unique platform for meeting new and current customers, finding distributors, identifying engineering opportunities, and networking with fastener and fixing industry professionals throughout the entire supply chain.

Last year, 255 exhibitors from 20 countries showcased products, equipment, and solutions requiring 28,500 square feet of exhibit space. Exhibitors were able to connect with customers representing a variety of industries with the top categories including:

- a Aerospace
- Agriculture/Off-Highway Machinery
- Automotive
- Construction

- Distribution
- Energy/Power Generation
- Maintenance/Repair

Fastener Fair USA attracted the types of buyers and decision makers exhibitors were hoping to see. The primary job titles/responsibilities of attendees were:

- ¤ Buyer
- Department Head/Senior Manager
- Engineer/Technical Specialist
- Managing Director
- Purchaser/Procurer

Who Should Attend?

For attendees, the show offered a first-hand look at the latest fastener/fixing solutions and technology available in the marketplace, networking events to facilitate relationships with peers, and top-notch educational programs developed and delivered by industry experts.

"From what I have seen, it doesn't matter which industry you are involved with, there is something for everybody here," said attendee Charlie McGrady of Jasper Engines and Transmissions. "No matter what you do, you can find contacts, ideas, or suppliers."

More than 2,000 registrants attended the show in 2018, representing 27 different countries. Fastener Fair USA focused on creating a premier event to bring together manufacturers, distributors, suppliers and end users and then delivered on that goal. The types of visitors included:

- Fastener/Fixing Distributors or Suppliers
- Fastener/Fixing Manufacturers
- Fastener/Fixing Users
- Fastener/Fixing Wholesalers/Suppliers to Resellers

"I was very excited to be a part of Fastener Fair USA, especially for its first year, and experienced one of the busiest shows I have been to in years," said Lori Coar, President of Aluminum Fastener Supply Co., Inc. "I'm definitely looking forward to Detroit in 2019 and again exceeding my sales goals at the show."

The next Fastener Fair USA will take place in Detroit, MI at the Cobo Center on May 22-23, 2019.

For information about Fastener Fair USA 2019 or to exhibit, visit the website http://fastenerfair.com/ usa/, or contact Show Management at fastenerfairusa@ mackbrooks.com or 866-899-4728.



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RICHARD HAGAN FASTENER COMPANY ACQUISITIONS COMPLETED DURING THE FIRST HALF OF 2018 from page 26



On January 29, 2018, **NEFCO Corporation** purchased **Contractors**

& Industrial Supply Inc. ("CIS"). Founded in 1984 and headquartered in Roanoke, Virginia, CIS is a fullservice distributor of mechanical, electrical and plumbing supplies to commercial construction contractors. The CIS product range includes fasteners, mechanical supports & struts, anchoring systems, hand & power tools, pipe fabrication tools and power systems, which are delivered to jobsites in a timely fashion. CIS has two branches located in Harrisonburg, Virginia and Greensboro, North Carolina. Founded in 1981 and headquartered in Hartford, Connecticut, NEFCO is a value-added stocking distributor of electrical, mechanical, HVAC and sprinkler products. The company provides its commercial contractor customers with just-in-time jobsite delivery, along with equipment rental, tool repair and engineering services. A privatelyowned company, NEFCO operates seven distribution centers in: Boston, Hartford, Albany, New York City, Philadelphia, Washington and Fort Lauderdale. CIS acquisition expands NEFCO's growing footprint and product solutions offering to construction contractors up and down the East Coast.

Purchase price: not available

SPANGLE FASTENERS

On January 30, 2018, **Monroe Engineering Holdings LLC** ("Monroe") purchased

Spangle Fasteners Inc. Founded in 1974 and located in Fort Wayne, Indiana, Spangle Fasteners is a distributor of fasteners, Class C parts and industrial supplies to general industrial customers. Spangle Fasteners carries a full range of fastener products and focuses primarily on the OEM requirements of industrial customers within a 100 mile radius of Fort Wayne. The company's products are used in the manufacture of commercial garage doors, agricultural pumps, equipment trailers and many more. Established in 2011 and headquartered in Rochester Hills, Michigan, Monroe is comprised of three operating divisions: Monroe Hinge & Hardware; Monroe Aerospace; and Monroe Seals. Monroe is a portfolio company of **Shoreview Industries LLC** ("Shoreview"), a Minneapolis, Minnesota-based private equity firm with \$900 million of committed capital under management. Shoreview completed the purchase of Monroe just 60 days prior to completing the Spangle Fasteners add-on acquisition. Purchase price: not available



On February 2, 2018, **Etanco S.A.S.** purchased the **Inert Technology Fixing** division ("IT-Fixing") of SIT-AB Sàrl.

Founded in 1999 and located in Alsace, France, IT-Fixing is a developer and manufacturer of unique insulation fasteners used to attach heavy metal structures (staircases, balconies, access ramps, etc.) to the facade of a building. IT-Fixing fasteners utilize resin reinforced with fiberglass - along with an injected expansive foam - to reduce thermal bridges and ensure airtightness. Founded in 1952 and headquartered outside Paris, Etanco develops, manufactures and distributes specialty fasteners for the commercial construction market. The company offers more than 80,000 SKUs focused primarily on three construction applications: the building envelope, the building structure and the building interior. Etanco operates five production sites in France (3), Italy and Poland, along with six commercial offices in Germany, Belgium, the United Kingdom, Czech Republic, Poland and Romania. The company generates annual net sales of approximately €195 million and employs 787 people. Etanco is a portfolio company of 3i Group plc, a Londonbased private equity firm with £3.4 billion of assets under management. 3i Group shares are traded on the London Stock Exchange (III.L).

Purchase price: not available



On February 16, 2018, Colony
Hardware Corporation
purchased Allied Fastener
& Tool Inc. ("Allied").

Founded in 1982 and headquartered in Lake Worth, Florida, Allied is a retailer of professional fastening systems, power tools and hundreds of other construction products. Allied supplies construction contractors with numerous branded product lines including DeWalt, Hitachi, Milwaukee, Senco, Powers and many more. The company has three branches in Orlando, Sarasota and Port St. Lucie, Florida. Founded in 1988 and headquartered in Orange, Connecticut, Colony Hardware is a regional distributor of fasteners, power & hand tools, safety equipment and consumable MRO supplies for commercial construction and general industrial customers. The company provides jobsite delivery services, along with equipment & power tool rental and repair services. Colony Hardware operates 20 stores / warehouses in Michigan (7), New York (3), Illinois (2); Ohio (2), Connecticut, Massachusetts, Rhode Island, New Jersey, Pennsylvania and Maryland. Colony Hardware is a portfolio company of Tailwind Capital Group LLC a New York-City-based private equity firm with more than \$3 billion of committed capital under management.

Purchase price: not available



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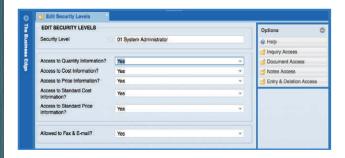
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COMPUTER INSIGHTS INC. HOW GOOD IS YOUR USER SECURITY? from page 34

The security system controls who can see Quantity, Cost and Price information, who can fax and e-mail information. In addition, it has the ability to limit Document Access, Notes Access and Entry & Deletion Access.

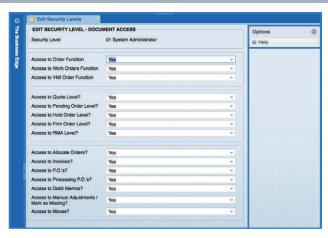


The flags in the Security Level setup contain options that relate to the detailed information that is available after Users are in a particular menu, such as Order & Quote Entry. The first screen below pertains to the values displayed on the screen as well as different Inquiries throughout the system. Inquiries throughout the system do not give the User the ability to change Master File information but the ability to view it. The Inquires in the system are very detailed, all of the open and processed information is available through the Inquiries.



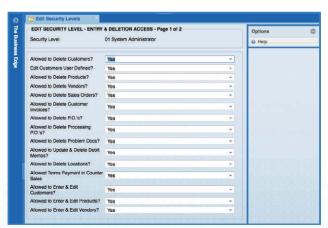
Security Level - Document Access & Output

Throughout the system users have the ability enter, edit and output Orders, Quotes, P.O.s, Invoices, etc. If these flags are set to No for a specific level, they will receive an Access Denied Message if they attempt to enter, change, or fax, or e-mail a document out of the system. Since some users never need this ability, it simply ensures they never accidentally send documents out.



Security Level - Master File Entry & **Deletion Access**

This screen is available through the Entry & Deletion button. This provides security for entering and editing Master File information and Documents in the system. Once a Customer Product or Vendor has history, Users cannot delete them. Initially if no history is imported, you run the risk of an employee accidentally deleting a record if the access is set to yes on this screen. Entering Customers, Products and Vendors is available through the File Maintenance areas in the system as well as through the Master File option on the Tool Bar.



There are similar limitations on costs and prices.



distributor**news**

Intercorp., an importer distributor and master of professional grade construction fasteners under the Strong-Point® and Strongcon® brands, is pleased to announce Strong-Point their new Razor fastener. This highly engineered product will attach light gauge sheet metal to sheet metal in HVAC applications or any light duty steel attachments.

"Intercorp spent endless hours of R&D on this design because we wanted to give our customers a product that has the potential for very high demand and the engineering to help users be more productive and efficient on the job," said Law Winchester, National Sales Manager. "To do this, we designed a proprietary point to pierce light gauge metal quickly and prevent walking for faster engagement. We then equipped our new fastener with finer threads to draw sheets of metal more closely together, forming a tighter connection to reduce airflow escape in HVAC applications. We believe that users of this fastener are going to be extremely pleased with the overall performance of our new Razor Point screw."

Founded 1988. in Intercorp has established itself as an industry leader in the fastener distribution business.

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Their flagship brand, Strong-Point, is sold by thousands of distributors construction to professionals throughout the

United States. The brand consists of a variety of professional-grade fasteners including: Self-Drilling, Needle Point. Woodworking, Stainless Steel, Drywall, Pole Gripper, Outdoor, Concrete, and Cement Board screws.

For more information on Intercorp and their Strong-Point® brand of fasteners, contact them by phone at 1-800-762-2004 or visit them on the web at www.strong-point.net.

LORRI HUNT THE ISO 9001 TRANSITION IS OVER, NOW WHAT? from page 40

To sustain this requirement on an ongoing basis after the transition is complete, organizations should ensure that the process they used to achieve the initial transition is repeatable. This could be through an annual planning process or incorporating the review in the management review by updating a SWOT (Strengths, Weaknesses, Opportunities, Threats) analysis with the management team.

The review should be evident prior to a surveillance audit by the certification body. It is reasonable that this review would occur once a year or if there are significant changes in the industry where adjustments would need to be made before the annual review. Organizations should consider the best timing for this review. Most likely it will not coincide with the timing of your audit, and this makes sense. To add value to the organization, this review should be integrated into the operations of the business.

While documented information is not specifically required for external and internal issues, organizations may find it helpful to achieve that repeatable approach. Management Review (clause 9.3) requires that changes in the external and internal issues in the organization be reviewed. During the transition period, many organizations have misinterpreted this requirement for the requirement from previous versions of the standard which required the organization to analyze changes in the quality management system.

These two things, while similar, are not the same. One is focused more on the strategic direction of the organization (external and internal issues) while the other is more focused on how the changes might affect the organization (new ERP system). To avoid this potential pitfall, organizations should clearly have the language from the Management Review clause inputs (9.3.1) listed in their management review. This can also be helpful to ensuring that all of the requirements of management review are adequately addressed.

Clauses 6.1.1 and 6.1.2 Actions to address risks and opportunities - This requirement is directly related to the requirement for determining the external and internal issues of the organization (clause 4.1). Once these issues are determined, along with considering the needs and expectations of relevant interested parties (clause 4.2), the organization will need to address the risks and opportunities of the organization. Along with this determination, actions to address these risks and opportunities will need to be identified as well as consideration of whether the actions were effective or not.

During the initial transition, many organizations took an approach where the identified external and internal issues became the risks and opportunities for the organization. While this approach can be acceptable, organizations should analyze whether the issues always translate to risks and opportunities. Another challenge during the transition was the fact that many times the focus was on the risk of products or services (e.g. failure of products) and did not always address risk that would be related to the management system at a higher level (e.g. availability of employees, shortage of truck drivers for delivery). Further complicating the transition is the fact that while organizations did identify risks, there was little consideration of opportunities.

A frequent method of implementation that was used by organizations to demonstrate the requirement included an analysis that showed the potential of the risk and what actions would take to mitigate it. This analysis frequently did not address the effectiveness of the actions taken to address risks and opportunities. Management Review (9.3.1) specifically requires as an input to consider the effectiveness of the actions taken to address risks and opportunities. Therefore, this was a frequent gap.

To ensure an organization adequately addresses this requirement on an ongoing basis, three steps should be taken:

[1] Identify both risks and opportunities. Use the external and internal issues and relevant interested parties to determine the risks and opportunities. Ensure that there is at least one opportunity. This can be growing the business through additional customers or an opportunity to make improvements through the implementation of technology. Either a SWOT analysis or a simple discussion can be used to demonstrate implementation. While clause 6.1.1 does not require documented information of the risks and opportunities, since management review does require this information, a spreadsheet can be used to ensure that the organization has repeatability of implementation.

[2] Determine the actions taken to address risks and opportunities. Use the SWOT analysis or other method to determine these actions. Include information in the documented information that identifies the actions taken.

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JIM TRUESDELL INFRASTRUCTURE REBOOT CAN'T WAIT! from page 44

Democrats seem to go for more direct federal spending and the big job programs that would automatically follow. Republicans argue that the encouragement of private sector development through tax incentives and grants would be more efficient and have longer lasting economic benefits. But the disagreements are not with respect to the larger goals and the urgent need. These variances can and should be resolved by compromise and not allowed to produce a legislative logiam.

On July 23, the House Transportation and Infrastructure Committee Chairman Bill Shuster unveiled a draft of a discussion plan on the topic designed to further the conversation. In the meantime, legislators are already heading to their home districts to campaign. This means the window has closed on action this year, but the topic is on the table and people should be letting their representatives know that fixing the infrastructure should be a key priority. The need is evident in almost all local areas. Delays and rising maintenance of crumbling

systems are holding the economy back. Safety concerns are raised as bridges and roads are structurally deficient and drinking and wastewater systems raise threats to public health. Our computer and internet-based society needs electrical and broadband avenues to carry an ever increasing load of information. Delays caused by traffic congestion, airport inefficiencies, and port and terminal inadequacies are costing jobs and tax revenue. While we still have the world's preeminent economy, our infrastructure is rapidly falling behind European and Asian countries. Our population has doubled since the 1950's and 1960's when most of these systems were put in place.

Our initial building of infrastructure largely took place in the late nineteenth century which set the stage for America's economic dominance in the twentieth century. Some of these hundred year-old plus sewers, bridges, and water mains are still in service. We are overstretched and in need of prompt action. We simply cannot afford delays!

JIM TRUESDELL

IFE IFE ANNOUNCES 2018 AWARD WINNERS from page 54

INTERNATIONAL FASTENER EXPO

Young Fastener Professional of the Year Award Winners



Peggy Hsieh Brighton-Best International

Peggy Hsieh is the Chief Operating Officer of Brighton-Best International (BBI) where she

oversees the operations and IT functions of all 32 BBI branches across 6 countries. BBI has always been at the forefront of using technology to help the fastener industry reduce transactional costs.

Peggy not only manages the IT department but she tries to engrain technology as a philosophy throughout all BBI departments and the fastener industry.



un Xu Brighton-Best International

Jun Xu is the President of Brighton-Best International (BBI), where he is responsible for the

strategy and purchasing for all of BBI's locations across 6 countries. Through his leadership and direction, BBI's purpose and role in the fastener industry has been transformed from selling products to focusing on how to help distributors grow and succeed. Jun not only provides the strategic focus within BBI but also serves as a Board of Director member of the NFDA.

Jun and Peggy have been married and have worked together for over 10 years. They live in Los Angeles and have two children together.

As a reminder, a special recognition award ceremony will take place on the show floor in the Sessions Corner at IFE in Las Vegas, NV on Wednesday, October 31, 2018 from 2:30-3:30pm.



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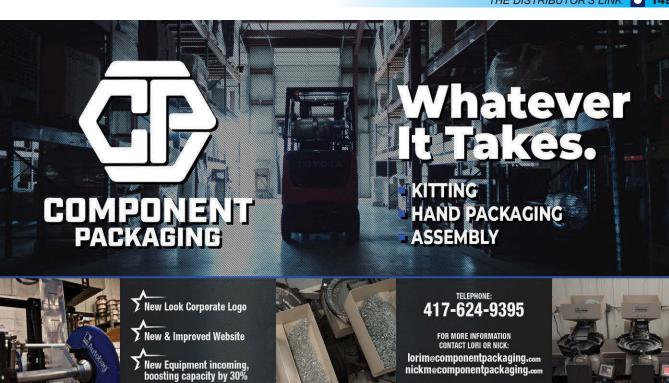
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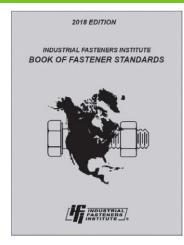
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SALIM BRAHIMI IFI BOOK OF FASTENER STANDARDS 2018 EDITION from page 48

The 2018 Edition IFI Book of Fastener Standards

The 2018 Edition IFI Book of Fastener Standards is an essential "one-stop" compilation the most commonly used fastener standards for inch fasteners and non-ISO metric fasteners. The book contains 92



separate standard specifications issued by ASTM, ASME, SAE and IFI. More than 40 standards included in the 2018 edition have been updated (or added) since publication of the previous 9th Edition (2014).



The IFI Online Book of Fastener Standards

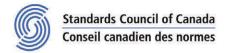
The IFI Online Book of Fastener Standards is a digital library that provides access to 92 of the most commonly used fastener standards for inch fasteners and non-ISO metric fasteners issued by ASTM, ASME, SAE and IFI. These are the same standards available in the hardcover 2018 Edition IFI Book of Fastener Standards. The online platform is a convenient an essential "one-stop" collection that is always current, making it the perfect source of the latest standards for an auditable quality management system.

ISO Metric Threads and Fastener Standards

The ISO digital collection is now available thanks to IFI efforts! The Industrial Fasteners Institute (IFI) has been licensed to sell individual ISO metric thread and fastener standards as well as the ISO Screw Thread

and Fastener Handbook for many years. However, the ISO Screw Thread and Fastener Handbook is no longer available through the IFI or any other licensed reseller, because in 2014, ISO decided to altogether stop printing the hardcover collection. Since then, ISO TC 1 and TC 2 standards have only been available for purchase individually at a cost that quickly becomes forbiddingly high if a user needs more than a handful of standards.

After lengthy discussions and pressure by IFI, we are very pleased to announce that an agreement has been reached with ISO and the Standards Council of Canada (SCC) to make available the ISO Fastener Collection as an online digital subscription. The objective of this effort was to make the full fastener collection available to users in North America at a cost that mirrors the old hardcover ISO Fastener Collection.





The collection includes all the standards under the jurisdiction of ISO technical committees TC 1 (Threads) and TC 2 (Fasteners), for a total of 218 standards. The ISO Fastener Collection is now available via the Standards Council of Canada (SCC) using the ISO Online Browsing Platform (OBP), at a very reasonable cost of \$498 CAD per year for one user. Up to 10 user-seats may be purchased for an annual subscription cost of \$1,122 CAD. Same as with the new IFI Online Book of Standards, one of the key benefits of ISO Online Browsing Platform is that the user always has access to the latest revision of any standard in the ISO Fastener collection. The availability of the ISO Fastener Collection is a significant development that will go a very long way to serving the needs of manufacturers, distributors and users of fasteners in North America who have had no way to access ISO Fastener standards in a cost-effective manner since 2014.

A subscription ISO Fastener Collection on the ISO Online Browsing Platform can now be purchased directly from ISO via Standards Council of Canada (SCC) at https:// scc.isolutions.iso.org/obp/ui#iso:pub:PUB200006:en.

The IFI technical staff encourages all users of ISO Fastener standards to subscribe to this resource.





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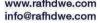
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CERAMCO DEMYSTIFYING SOLID CERAMIC FASTENERS - SOLID CERAMIC FASTENERS 101 from page 50

[3] Service Temperature & Thermal Conductivity

 Solid ceramic fasteners routinely withstand environmental temperatures from 800 to 1650°C (1472 to 3000°F). Solid ceramic fasteners also do not conduct (transfer) heat, possessing very low thermal conductivity. Connecting applications or materials with dissimilar temperature requirements is an example in which low thermal conductivity would be a requirement.

[4] Coefficient of Thermal Expansion - This is the measurement of the fastener's change in size as its environmental temperature is increased. Solid ceramic fasteners possess a low to very low coefficient of thermal expansion. Connections and applications that must remain dust-free, gas tight, or leak free (such as a laser chamber) during changes in temperature are examples in which solid ceramic fasteners are often used.



Solid ceramic fasteners are non-magnetic (like a polymer) yet possess a high mechanical strength (like an alloy). They are non-porous and non-outgassing. Ceramco fasteners are made under ISO 9001:2015 certified guidelines in our ITAR registered New Hampshire facility.

Mechanical Properties (Strength)

Strength is accomplished in two ways:

[1] Fully molding the solid ceramic fastener, including the threads to avoid machining, as it is the machining that weakens the ceramic.

[2] Full density firing of the solid ceramic fastener; the ceramic composition determines the length of time it can fired.

Ceramco's alumina and zirconia fastener compositions are fully molded and fired to full density. Solid ceramic fasteners (like all fasteners) have limits to their strength ratings. These characteristics are called: "Mechanical Properties." When not over-torqued, or subjected to impacts, Ceramco's solid ceramic fasteners deliver consistent, reliable and long-lasting performance.



White Paper Available

In October 2017 Ceramco released a comprehensive study of the mechanical properties of their solid ceramic fasteners. The unbiased testing was conducted by a thirdparty laboratory. Its content is far too in-depth for inclusion in this editorial.

A copy in PDF form may be downloaded from our website at: www.ceramcoceramics.com/report.

Class Dismissed:

You now have a basic understanding of the numerous roles Ceramco's solid ceramic fasteners fulfill. Solid ceramic fasteners are a low volume, high profit item that solves customer problems that other fasteners can't solve.

We know you have questions. Ceramco's engineers and customer support are ready to answer them. Please contact us for immediate, personal assistance. In addition to discounted pricing, stocking distributors are eligible for bonus commissions when annual sales goals are met. Drop-ship arrangements with discounted pricing is also available.





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distributor news

HellermannTyton's extreme-duty Ratchet P-Clamp has successfully passed validation tests at Underwriter's Laboratory and now carries the UL Listed designation. The unique adjustable wire, cable and hose clamp offers end users a one-of-a-kind solution to route and fasten in a broad range of applications.



"This is important news for product designers, installers and maintenance crews," said HellermannTyton Product Category Manager Missy DeBord. "It will reduce instances of part replacements, and in solar applications, UL Listed components streamline the inspection process."

HellermannTyton offers the fastener with a standard zinc-plated steel base and an upgraded version with a stainless-steel base plate. Stainless steel resists corrosion due to dissimilar metals coming into contact with one another.

All versions of the Ratchet P-Clamp withstand extreme weather and harsh chemicals. Their one piece hinge allows the clamp to open without prying. This means it can be mounted to the work surface before or after the wire, cable or hose bundle has been inserted.

The clamp closes with an interlocking ratchet style mechanism to custom fit the bundle. Four product sizes accommodate any bundle from 1/4 inch to 2 inches in diameter. If removal of the bundle is ever required, the Ratchet P-Clamp can be opened by inserting a small, flat-blade screwdriver without disassembling the clamp from the work surface.

For more information visit the product website at www.hellermanntyton.us/products/featuredproducts/ratchet-p-clamp.

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U.S. Steelmakers Have Strong Influence

Both Nucor Corp. and United States Steel have objected to 1,600 exemption requests filed with the Commerce Department, the New York Times reports.

"To date, their efforts have never failed, resulting in denials for companies that are based in the United States but rely on imported pipes, screws, wire and other foreign steel products for their supply chains," writes NYT reporter Jim Tankersley.

U.S. companies have filed more than 20,000 requests for steel tariff exemptions, with 639 being denied by the the Commerce Department to date. The majority of those waiver requests await a decision.

Half of those denials came in cases where U.S. Steel, Nucor or AK Steel Holding Corp. filed an objection, a NYT analysis shows. Nearly all of the rest were in cases where the company applying for an exclusion erred in its submission.

Department officials told NYT that they have not granted a single steel exclusion request that drew an objection.

U.S. Fastener Manufacturers Respond

Sara Mallo of Rotor Clip was blunt in her assessment of the 232 tariff waiver process.

"This is a nightmare and a work in process right now," Mallo told FIN. "We will Have to pass on to customers if this continues in order to remain a viable source. Steel is our #1 cost driver, so this tariff has had an initial impact on our direct costs," Mark Quebbeman of Semblex Corp. told FIN. "Lead times for alloy steel and carbon steel have had minimal effect for now but this will change if expected material allocation starts to consistently occur."

Regarding passing costs increases on to customers, Quebbeman said: "We are working on this now with our customers and are optimistic we can develop solutions with them. Some of these solutions are already in place and some are pending." Quebbeman said Semblex continues to book "significant" new business. "However, it is still early; the tariff has essentially been in place for only 60 days."

ISSCO, INC/BTM Manufacturing president Jake Davis told FIN he's receiving price increase notifications from prominent suppliers. "This is certainly a very volatile time within the industry," Davis told FIN. "I have had some tough conversations with a couple of our larger customers, as they are trying to figure our price points for their products as 2019 seems to be right around the corner. "At the moment, the only thing the tariffs have affected is our costs. Lead times remain stable." Davis said most customers are not surprised to see price increases.

US Hikes Section 301 Tariff On Chinese Goods To 25%

The Office of the U.S. Trade Representative announced that the Section 301 duty to be imposed on \$200 billion worth of Chinese goods, including fasteners, will be 25% instead of 10% announced on July 10. The hike in the tariff rate was prompted by President Donald Trump, who directed U.S. Trade Representative Robert Lighthizer to increase it.

"The increase in the possible rate of the additional duty is intended to provide the Administration with additional options to encourage China to change its harmful policies and behavior and adopt policies that will lead to fairer markets and prosperity for all of our citizens," Lighthizer stated.

If implemented, the 25% duty on imports from China would be the third round of Section 301 tariffs on Chinese goods imposed by the Trump administration. Trump has said the tariffs are in response to China's unfair trade practices.

China announced it would hit about \$60 billion worth of U.S. exports with new tariffs in response. "China is fully prepared and will have to retaliate to defend the nation's dignity and the interests of the people, defend free trade and the multilateral system, and defend the common interests of all countries," the Chinese Ministry of Commerce stated. "The carrot and stick tactic won't work."

The U.S. trade deficit hit \$291 billion in the first half of 2018 despite President Trump's efforts to reduce it, and is on track to be the highest in a decade.

Fasteners are listed among the 6,031 tariff codes that would be taxed if the 25% duties are implemented by the U.S. The tariff appears to apply to nearly all fasteners imported from China.

For questions on customs classification of products, contact Traderemedy@cbp.dhs.gov.





ROBERT FOOTLIK PREPLANNING CAN SAVE YOUR BUSINESS AND YOUR LIFE from page 56

Similarly, purchasing 20' x 40' tarps today is cheap and easy. Finding these after a widespread disaster might be impossible. Thousands of dollars and weeks can be saved by having emergency supplies on hand. One tarp spread over the tops of some pallet racks can provide instant shelter for both stock and personnel.

Training And Planning Are The Key To Survival

Exit route plans are useless if no one follows them. The difference between escape and death lies in the training and conditioning that the personnel receive. Sending someone to use a fire extinguisher at a critical moment only works if the individual knows how to use this equipment effectively...while others are notifying the emergency authorities.

Numerous training brochures and aids are available from the Red Cross, local fire departments, your insurance carrier, the National Safety Council and a multitude of online resources. Typically these also offer guidelines for developing a comprehensive program for coping with disaster. Use these as a starting point for creating a plan in your context.

Keep in mind that the effects of even the worst occurrence can be mitigated by having trained personnel following a well thought out "script" using flexible For a Fastener Distributor serving the procedures. construction trades the larger the disaster, the more important it is to get back in operation to support rescue efforts. In this case, you and your company are vital to everyone.

Contact Information

At the very least, develop an internal communications directory that includes not only the emergency information, but also provides subscriber/policy numbers and identification information. Everyone knows how to call 911, but what about insurance carriers, doctors, sprinkler contractors, electricians, utilities, etc.? Distribute this document to key personnel and maintain a copy at your home. Update this regularly and keep both electronic and printed copies in safe, easily accessible locations.

Similarly, customer and vendor contact information should also be kept in both paper and data file formats. In the event of an emergency, when the power is off, communications shut down and time at a premium having this directory available can save precious hours during a recovery effort. Coping this on a flash drive regularly should be mandatory.

Moving Ahead

The following list is a good starting point for initiating the discussions that can lead to a more comprehensive plan. Every company and region has different needs and resources, but with by planning ahead, training everyone, acquiring emergency supplies before a disaster and adding simple tools now lives can be saved and recovery can be accomplished far safer and faster.

Do this now, before disaster strikes.

Topics and Thoughts for Disaster Planning **Sounding an Alarm**

- ^a Phone the fire and police departments.
- Notify the appropriate company officers.
- Evacuate personnel in an orderly manner.
- Meet at a preestablished safe area for a head count.
- Direct emergency responders to the problem area.
- Provide firefighters and others with special condition and hazard information.
- Restore security and fire protection systems after crisis passes.

Dealing with a fire right now

- Rescue anyone in danger.
- m If trained personnel are available, start putting out the fire.
- Turn off power, gas and other utilities, but NOT SPRINKLERS and PUMPS.
- x Keep spectators and untrained personnel away from the crisis.
- verify the operation of sprinklers and/or other emergency equipment.
- Coordinate all actions of the internal emergency team and external personnel.
- Evacuate all personnel, including the company emergency team if necessary.

Fire or an emergency nearby

- Evacuate to a safe place.
- Stay out of the way of emergency personnel and
- Clear the path for emergency vehicles (move parked) cars, open gates, etc.).
- Determine if any special hazards are involved and take appropriate steps.
- Eliminate ignition sources downwind of any nearby burning facilities.

distributor news

Women In The Fastener Industry (WIFI) has announced its annual scholarship and 2nd Annual Awards winner.

Mary Chambers - has been awarded the 2018 Women of the Year. "I feel very fortunate to be in this business. It has given me much to be happy and proud of. I like to think that in some small way my great adventure has helped women in our industry. I applaud all of the women that work in our industry and hope that they are indeed happy and will continue support women as more of us take advantage of the many opportunities that this industry affords us." ~ Mary Chambers Mary has been in the industry since 1972 and she will be retiring next month.

Suzanne Dukes from Hayes **Bolt** will be receiving the 2018 Women in Business for helping women in her business and community.

John Butler from Olander Company will be receiving the Man up for WIFI 2018 award for supporting women in the fastener industry.

Nikki Sedwick from Brighton-Best International has won the Edith Cameron Scholarship. Nikki will be attending this year International Fastener Expo (IFE) in October in Las Vegas, NV. You will be able to meet Nikke at booth #3757.

Melody Keown from All American Threaded Products has won the Ann Bisgyer Wolz Scholarship she will be attending the Fastener Training Instutite fastener week to become a Certified Fastener Specialist.

For more information about WIFI and memberships visit us at www.fastenerwomen.com.



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NEFDA GOLF OUTING A GREAT SUCCESS

by Nancy Rich

This year's NEFDA Golf Outing, held at Oak Ridge Golf Club (in Feeding Hills, MA) was once again a great scholarship fund raiser event. Almost 80 golfers met for what turned out to be a great June day in New England. Lunch, golf, dinner, awards and raffles filled a fun day.

Congratulations To Our Winners

First Place Team

Wayne Wishnew - XL Screw Corporation Skip Maxfield - Nefco Harrison Maxfield - Nefco Alex Maxfield - Nefco

Second Place Team

Jason Webster - North East Fastener Thomas Burdette - North East Fastener Rich Kowalczyk - North East Fastener Carrie Ingham - Specialty Bolt & Nut

Longest Drive

Men Skip Maxfield - Nefco Women Carrie Ingham - Specialty Bolt & Nut

Closest to the Line

Men Bill Warmer - SB&W **Women** Carrie Ingham - Specialty Bolt & Nut

Closest to the Pin

Men Dennis Clark - Beacon Fasteners & Components Mike Hetwosz - RAF Electronic Hardware Women Gretchen Grove - Pilgrim Screw

Thank you to the many companies who donated raffle prizes.

A big thank you to Larry Ward - Distribution One and Joel Koppe - Metric & Multistandard Components for putting the outing together.

It was an awesome event and we invite everyone to mark their calendars for June 13, 2019 for the next NEFDA Golf Outing.

NEFDA Awards Scholarships

The NEFDA is proud to announce their 2018 scholarship recipients.

\$4,000	Meredith Roach	EFC International
\$3,000	Kendyll Smith	Spirol International
\$2,000	Caitlin Rundle	R.W. Rundle Associates
\$1,500	Connor Wiklund	D&B Roberts
\$1,500	Hannah Morrison	Buckeye Fasteners
\$1,000	Kayla Radel	Solution Industries
\$1,000	Kelly Penland	Eurolink
\$500	Hannah Tedder	EFC International
\$500	Emily Gray	W.J. Roberts

Upcoming Events

December 5th Holiday Party

> High Rollers Bowling Alley Foxwoods Resort

Mashantucket, CT

NEFDA New Member

Bolt Depot - Hingham, MA

NEFDA GOLF OUTING - OAK RIDGE GOLF CLUB FEEDING HILLS, MA - JUNE 7, 2018



STAFDA STAFDA'S PHOENIX CONVENTION & TRADE SHOW RISING TO THE OCCASION from page 62



Monday morning's business program, the General Session, features two State of the Industry speakers: STAFDA President, Michelle St. John, Industrial Bolt & Supply, Auburn, WA and Associate speaker, Bill Sisto, G-STRUT, Canton, OH. Keynote speaker, business author and expert, Jon Gordon, will close the program with his insights on how to build a successful company culture, align personal goals with company goals, and how to connect and communicate with colleagues.

STAFDA's Trade Show is open for six hours on Monday and another 5.5 hours on Tuesday, October 30. There are over 35 different product categories in STAFDA so the array of products on display ranges from abrasives to hand tools, safety equipment to power tools, generators to aerosols, and everything in between! It's a buying show and distributors are there to expand their line card! Also in the Trade Show are two Pavilions: one features business technology and the other showcases STAFDA consultants and endorsed service providers. Specialists in both Pavilions can meet individually with members to help them assess their company's needs, or give them the chance to demo the latest in hardware and software technology.

Spouses/Companions haven't been left out! They have a special workshop Sunday afternoon to build rocking horses for Phoenix Children's Hospital and on Tuesday, October 30, they've got two tour options: a day trip to Tucson or a Phoenix/Scottsdale city tour along with shopping. But whether attendees are in the Trade Show or returning from a tour, the meeting ends with a Closing Party Tuesday night to wrap-up the three day meeting.

The STAFDA Convention & Trade Show is for membersonly. For membership information or Phoenix details, please visit www.stafda.org.

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SEFA IS HEADING FOR THE BEACH IN 2019!! by Nancy Rich

SEFA ANNOUNCES 2019 SPRING CONFERENCE **VENUE...**

The Southeastern Fastener Association will be holding its 2019 Spring Conference at the Sandestin Golf and Beach Resort in Miramar Beach, FL. The event will feature informative sessions, supplier exhibits, golf and social events.

The dates for this event are April 29th to May 1st 2019.

This annual event draws many SEFA members as it is a once a year opportunity to network with fellow members and receive current industry information. The 2019 location will be a great spot for attendees to extend their visit and spend a few extra days to relax and explore the area.



SEFA Welcomes New Members

Ace Bolt & Screw Co., Inc. - Buford, GA Duraswiss LLC - Matthews, NC Threaded Fasteners Inc - Mobile, AL

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NARRAGANSETT SCREW **COMPANY RECEIVES** ISO 9001:2015 **CERTIFICATION**

Narragansett Screw Company was recently issued its ISO 9001:2015 Certification as a manufacturer of Rivets & Threaded Fasteners including Specials in Steel, Alloy, Stainless Steel, Monel, Brass, Bronze and Aluminum. Narragansett Screw is owned and operated by Charlie Rhoades, a veteran of cold heading. Charlie grew up around the fastener industry, learning much from his father who was also a fastener veteran. "My father worked for Pheoll Manufacturing and I have been around cold heading my entire life" said Charlie. After his years with Pheoll, Charlie's father ran a small family-run cold heading operation where Charlie worked for over 20 years. Today, several of Charlie's family members are involved at Narragansett.

Currently, Narragansett is housed on a 35,000 square foot facility. "We have a lot of equipment here" said Jessica Rhoades, Charlie's daughter and customer service manager. "We make a lot of standards but also a lot of specials and made to print parts. We have a lot of secondary capabilities like drilling, shank slotting, trimming and it is all done onsite in our facility."

The Rhoades family is proud that they still supply the market with a quality, domestically produced product. "It does get tough with all the import product out there", said Charlie, "but we feel there is still a market for competitively priced, cold headed products manufactured in the U.S."

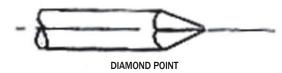
Narragansett has remained a strong company by trying to accommodate the needs of its customers and that includes running small orders. "We will run a few thousand pieces of a part if a customer only needs that", said Charlie, "but we can also run a few million pieces and we can be very competitive."

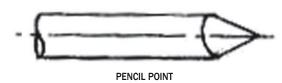
ANTHONY Di MAIO BLIND RIVET SPECIFICATIONS from page 70

This 2.5 lbs. retention requirement is necessary to ensure the User that the blind rivet will stay assembled during shipment to his location.

The mandrel retention between the rivet body and mandrel before setting is much higher for those blind rivets that are used in conjunction with the Automatic Blind Rivet feed system that are in today's market. In these automatic feed and setting systems, the blind rivet is fed from a vibrating feeder bowl into a compressed air chamber and the compressed air transports the blind rivet at a high speed to the blind rivet setting tool The blind rivet comes to a rapid stop when it reaches the blind rivet setting tool. If the retention between the rivet body and mandrel is not sufficient, the mandrel will disassemble from the rivet body when the blind rivet comes to a rapid stop.

The IFI-114 specification states that the mandrel point is "POINT STYLE OPTIONAL". Basically there are 3 types of mandrel points that are used by blind rivet manufacturers.





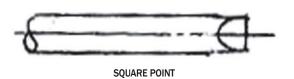
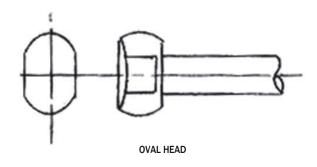


FIGURE 2

Blind rivet manufactures try to produce mandrels with a dull point because safety reasons. Sharp points are dangerous when the operator reaches into a bulk carton of blind rivets. It would be a good practice for blind rivet users to request from their blind rivet manufacturer that they want dull mandrel points for safety reasons.

There are also 2 types of mandrel heads that are produced for Open-End blind rivets.



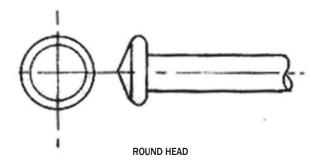


FIGURE 3

Oval Heads are used mostly with blind rivets that have a stainless steel rivet body for greater head retention after setting the blind rivet. The Oval Head is mostly used on steel and stainless steel mandrels that are assembled with stainless steel rivet bodies.

Round Heads is the most popular head configuration and are used for all other alloys and sizes of Open-End blind rivets.

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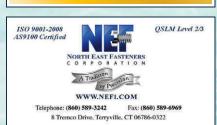
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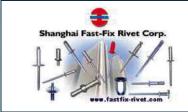
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distributor**news**

The Industrial Fasteners Institute (IFI) is pleased to announce the addition of six new members in the last twelve months:

- **¤** Transvalor Americas Corporation
- **¤** Loomis International Ltd
- **All Metals Processing of Orange County LLC**
- ¤ Atotech USA LLC
- **¤** Risco Incorporated
- **¤ Industrial Rivet & Fastener**

"The North American fastener industry continues to grow despite the challenges manufacturers are facing today," said IFI's new Managing Director Dan Walker. "The addition of these six companies to the institute's ranks is evidence that producers of fasteners, and their suppliers, find tangible value in what the IFI is doing right now. IFI's long history of technical leadership, as well as its commitment to keeping members up-to-date on the happenings in Washington, creates a tremendous amount of value for those that are members."

"We're very excited about the continued growth of IFI and what these new member companies will bring to the table as they get involved in the activities of the institute," said current IFI Chairman Phil Johnson of Agrati. "An organization can only be effective if it has the active support of its membership. IFI's members are very involved, and we're creating things that have real value to manufacturers. That's why we continue to see this kind of growth in our numbers. We're accomplishing amazing things in the areas of technical research, training, government relations and workforce development that no one company could do on its own."

Industrial Fasteners Institute is a trade association of leading North American fastener manufacturers and suppliers of materials, equipment and/or engineered machinery. services. Founded in 1931. IFI members combine their resources to seek solutions that advance fastener application engineering.

IFI welcomes new members, and encourages those who want to learn more about the benefits of institute membership to contact them by tel: 216-241-1482 or visit www.indfast.org.



DEREK DANDY BOLTED JOINT CONSISTENCY WITH STAINLESS STEEL FASTENERS from page 74

No concessions have to be taken as far as fit/form/function and gaging as there will be no change to the dimension of the part after Kolsterising®. The temperature used in this process is merely used to accelerate the diffusion process, yet is low enough to not initiate any phase changes or risk carbide precipitation causing negative impacts to the corrosion resistance of the base material. Lastly, unlike with common practices mentioned above, there are no foreign materials being applied to the surface of the fastener, so there is no risk of contamination in sensitive environments such as the semiconductor and medical industries, among others. Below we will take a look at recent testing that has been conducted with commercially available F593G hex bolts and comparable hex nuts and its impact on CoF.

The parameters for various test conditions and results can be seen in Table 1. The untreated test conditions S1-S5 allowed us to find the point at which minimal installs could be performed before the surface degradation became so significant that the joint cold welded itself and seized completely. This occurred at 108 ft-lbs (80% of yield strength). It is worth noting that even at 54 ft-lbs (40% of yield strength), which represents the industry-recommended dry installation torque for the ½"-13 stainless steel fasteners, visible thread damage was observed. As reference, carbon steel and alloy steel fasteners recommended installation torque values can be closer to 75-80% of yield strength. For the treated fasteners, S6-S8, we used the 108 ft-lbs as a starting point. As can be seen, we performed 100 installs with a treated bolt and untreated nut and had no signs of galling or thread damage. As the installation torque was continually increased, we ended up in a torque to yield condition (S8), yet there were still no signs of thread degradation. One particular point to highlight is that only the bolt was treated in this test matrix. In instances where the fastener is assembled into a large mating component, these drastic improvements can be achieved by only treating the fastener. Another approach is to treat a nut to be used in conjunction with various lengths of the same diameter and thread pitch bolt.

Fastener Test Results

GALLING TEST RESULTS

Sample ID	Bolt Condition	Torque (ft-lbs)	% Yield of Bolt	# of Installs	Galling	Description
52	Untreated	81	60	100	Not seized, spins freely	Visible thread damage
S3	Untreated	108	80	8	Seized	Visible thread damage
\$4	Untreated	94	70	100	Not seized, spins freely	Visible thread damage
S5	Untreated	101	75	100	Not seized, spins freely	Visible thread damage
56	Treated	108	80	100	Not seized, spins freely	No or minimal damage to threads
S7	Treated	121	90	100	Not seized, spins freely	No or minimal damage to threads
S8	Treated	135	100	100	Not seized, spins freely	No or minimal damage to threads

TABLE 1: THIS TABLE SUMMARIZES THE PARAMETERS AND RESULTS FOR VARIOUS TEST CONDITIONS. THE PROCEDURE WAS TO APPLY TORQUE USING A TORQUE GUN; LOOSEN/BACK-OFF FOUR REVOLUTIONS, REPEAT, AND INSPECT EVERY 25 CYCLES.

A magnified comparison of conditions of S1 and S8 can be seen in Figure 1 and shows the surface degradation that can occur upon subsequent installs. The negative impact that occurs to the thread surface can clearly be seen when installed in a dry condition using industry recommended torque values. Treated fasteners can prevent this from occurring, not only at recommended torque value, but even when torqueing to yield conditions.





FIGURE 1: THESE SEM IMAGES COMPARE THE INTEGRITY OF THE THREADS BETWEEN UNTREATED AND TREATED TEST CONDITIONS. THE FLANK OF UNTREATED S1 FASTENER DISPLAYS SIGNS OF ADHESIVE WEAR AND POSSIBLE GALLING AFTER REPEATED INSTALLS AT 54FT-LBS. WITH THIS MAGNITUDE OF SURFACE DETERIORATION AT THE FLANK THE FASTENER WILL BEHAVE INCONSISTENT AND NOT BE ABLE TO ACHIEVE THE DESIRED CLAMP LOAD FOR A GIVEN INSTALL TORQUE. WHEREAS THE TREATED FASTENER'S FLANK, WITH REPEATED INSTALLS AT 135FT-LBS, IS SMOOTH AND FREE OF SUCH DEFECTS RESULTING IN A SYSTEM THAT WILL EFFICIENTLY AND CONSISTENTLY TRANSFER TORQUE INTO CLAMP LOAD.



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The late 19th Century of American history saw the birth of the American Industrial Revolution - and so began the history of Vertex Distribution with the 1881 formation of the Pawtucket Manufacturing Company ("PMC").

PMC began making nuts and bolts for the burgeoning industries that began to dot the landscape of the Northeast. Since this humble beginning in the "horse and buggy" days, PMC eventually grew over the next 135 years to become Vertex Distribution - one of the nation's premier master distributor of corrosion-resistant fasteners.

Many in the fastener industry know Vertex Distribution as "the old Bell Fasteners." However, through a series of growth and acquisitions over the decades (from West-Spec & Zelenda Metric to All Metric Fasteners), Vertex has expanded far beyond its Bell Fastener days.

The Vertex Distribution line now includes a full line of Stainless Steel Inch and Metric Fasteners, Alloy Steel Metric Fasteners, Blind Rivets, Hose Clamps and Security Screws. Vertex has stayed true to its manufacturing roots by making Silicon Bronze and NICU 400 alloy Hex Head Cap Screws at its Attleboro, Massachusetts location.

From its eight stocking locations nationwide, Vertex Distribution provides customers with high quality products, outstanding customer service and superior operational excellence every day with a commitment to quality in every order. From specialized packaging and bar coding to secondary services, mill orders, and stock & release programs, Vertex Distribution delivers a full range of solutions to meet distributor needs.

Expanding product lines to meet the ever-growing needs of distributors, Vertex Distribution has broadened its SKU line with Rivets, Hose Clamps and Security Screws, thus allowing distributors to consolidate vendors and save money in transaction and freight costs.

Recently, Vertex Distribution was acquired by Houston Wire & Cable (HWC). As a leading master distributor in the wire and cable industry, HWC supports continuous improvements at Vertex Distribution through its synergistic alignment of distributionbased selling with an aggressive approach to embracing new technologies across sales, operations, and the ever-changing digital frontier.











1881 Pawtucket Manufacturing Company was founded

135 years of growth to becoming the nation's premier master distributor of corrosion-resistant fasteners

2017 Vertex Distribution joins the Right Product, Right Place, Right Time era















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Stainless and alloy steel fasteners

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Surface Mount Captive Panel Screw Assemblies

These fastener assemblies in several styles can be installed in boards as thin as .063" / 1.6mm and permit easy removal and reinstallation of boards. They can be provided as a two-piece assembly with a plastic cap or as a spring-loaded, all-metal fastener that is installed preassembled in one piece. The screws can be finger or tool actuated after installation.

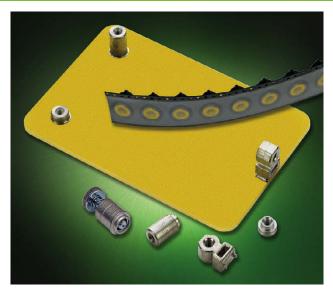
Surface Mount Right-Angle Fasteners

These offer an efficient and reliable method to create permanent right-angle attachment points on printed circuit boards as thin as .040" / 1mm. They provide reusable threads parallel to a board to accommodate a component for mounting 90° to the board. They can serve as viable alternatives to conventional angle brackets or threaded right-angle blocks for attaching board to chassis, chassis to board, or component to board.

The shape of right-angle types readily allows the part to be picked up by a pick-and-place machine without requiring a patch. The fastener is presented in the tape and reel with two small pins downward and the flat portion of the fastener's head exposed to the pneumatic finger. The two pins at the bottom act as two very small pilots, providing both stability and locational accuracy during placement.

In addition, a "step" along the bottom allows the solder fillet to be formed along this edge, even while the face of the fastener is flush against an edge of the board. The fastener's rectangular hole reduces the mass and promotes quicker heating to minimize heat draw away from surrounding components on the board.

The rapid rise in attachment applications for compact consumer electronic assemblies has led to extremely small "micro" versions of surface mount fasteners for the jobs.



SURFACE MOUNT FASTENERS ARE SUPPLIED ON TAPE AND REEL CONSISTENT WITH SMT AUTOMATED INSTALLATION EQUIPMENT.

Note that micro fasteners are not simply scaled-down versions of their larger counterparts. Special engineering comes into play. As fasteners are "downsized," issues relating to tight tolerances and performance values, among others, become magnified and special features engineered into the fastener often become both critical and essential.

As an example of a special feature, micro versions of spacers, nuts, and standoffs integrate a unique hex-shaped barrel by design to create a larger solder area for enhanced reliability in service. Variations have added even more functionality: Tin-plated brass versions offer superior electrical and mechanical attachment points for a board, in addition to fulfilling requirements for spacing, stacking, mounting, and/or attaching components.

Across the board, surface mount fastening technology can help to streamline production and promote reliable attachment of components.

Michael J. Rossi has more than 30 years of experience in the fastening industry and is Marketing Services Supervisor at PennEngineering®, 5190 Old Easton Road, Danboro, PA 18916-1000 USA. Contact him at mrossi@pemnet.com or 215-766-8853. www.pemnet.com.



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BUSINESS FOCUS ARTICLE

ZAGO MANUFACTURING INC



MID-WEST FASTENER ASSOCIATION TABLE TOP SHOW ELK GROVE VILLAGE, IL - JUNE 4, 2018































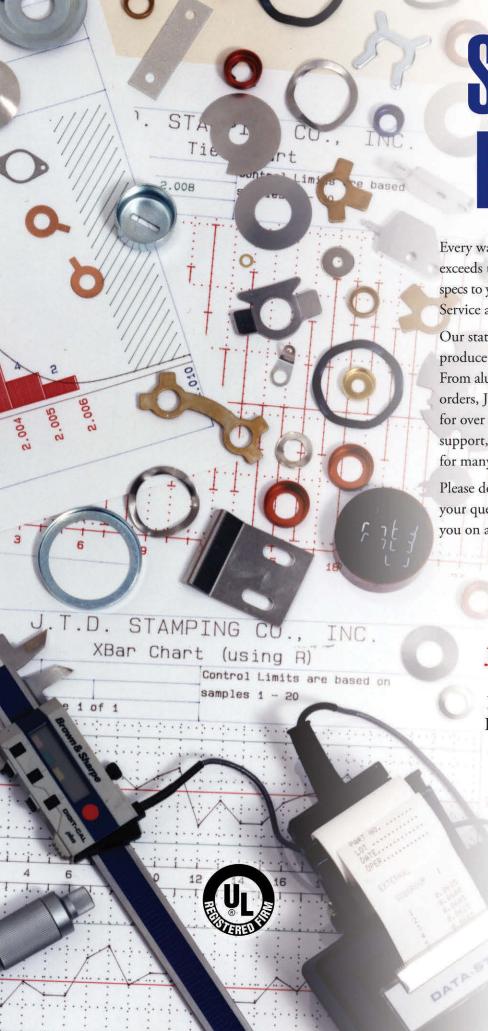












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GOLF OUTING-FUN NETWORKING FOLLOWING THE MWFA FASTENER SHOW! by Nancy Rich

As in past years, his year's golf outing continued to be a well attended event with 28 golfers teeing off at at 7:00 a.m. and another 112 golfers in the afternoon. Almost every hole had a contest allowing many opportunities for golfers to win a prize. Prizes ranged from \$100 to a large flat screen TV.

Congratulations To Our Team Winners First Place Team

Rich Cavoto - Metric & Multistandard Jason Bertone - Fascomp Electronic Hardware Bob Baer - Abbott-Interfast Corp.

Denny Cowhey - Computer Insights Thank you to the team for their prize donation to the Scholarship Fund.

Second Place Team

Tom Bigott - XL Screw Corporation Weber Huang - XL Screw Corporation Joe Clark - Komar Screw Scott Young - XL Screw Corporation

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MWFA sponsored betting holes were won by Bob O'Brien - Certified Fasteners & Industrial Supply and Gary Kautz - Allstar Fasteners

Ball Drop sponsored by MWFA won by two balls landing in the hole Clayton Allen - Buckeye Fasteners and Jim Sullivan - Abbott Interfast.

All American Systems

MID-WEST FASTENER ASSOCIATION GOLF OUTING EAGLEWOOD GOLF RESORT, ITASCA, IL - JUNE 6, 2018



ROTOR CLIP HOW TO CHOOSE A QUALITY SUPPLIER from page 96



AIRBAGS LIKE THESE FROM TAKATA WERE THE CAUSE OF NUMEROUS DEATHS - MILLIONS OF RECALLED AIRBAGS, AND BILLIONS OF DOLLARS IN FINES. THE CULPRIT - FRAUD.

This ultimately sent shockwaves in brand confidence to Takata's OEMs, which included Toyota, Honda, and many other car manufactures. In the US alone, over 42 million vehicles faced recall. Additionally, Takata was ordered to pay \$1 billion USD in fines related to its fraudulent business practices, with significant damage to the OEMs brand reputation and lots of administrative and logistical nightmares. Just this year, the 112-year old Kobe Steel was in growing hot water for, among many other scandals, falsifying documentation on testing of the strength and durability of its aluminum and copper products. This latest scandal has deep impacts that the OEM level, as large multinationals were affected, such as Toyota, Hitachi, and Subaru.

Fraud Isn't Just A Problem for the Multi-National Giants

With shocking headlines and household OEMs affected, it's easy for the average manufacturer to think that they are immune to these types of supplier complications. Unfortunately, that is not entirely the case. In the US alone, the manufacturing industry is generally highly susceptible to fraud cases, with over 10% of all fraud cases reported to The Association of Certified Fraud Examiners (ACFE) in 2016. Additionally, ACFE estimated that the median loss for manufacturers that fell victim to fraud was \$194,000, in direct monetary losses. This does not include lost productivity or loss of confidence of consumers. Is this a liability that your company can budget for and bounce back?

How Can The Average OEM Protect Themselves?

Keeping brand trust and avoiding application and end-use failure of safety-critical applications is supremely important in any brand, and OEMs should take the lessons learned from companies like Toyota to heart by demanding accountability and accurate and transparent documentation in order to minimize risk and ensure traceability of their suppliers' products.

LBMC, a Tennessee-based accounting and consulting firm has found that companies who implement relatively inexpensive and painless techniques to fight fraud have experiences losses that were 54% lower and detected fraud in half the time. The techniques referred are things such as management reviews and data monitoring and analysis. If that's the case, why isn't a resolution more widespread through the manufacturing industry? The answer is often times due to complacence and blind trust in most OEM internal practices. We will explore the pitfalls of the existing ways OEMs fight manufacturing fraud and propose improved guidelines to curb this pervasive problem.

Existing Problems That Enable Fraud

Most often, many purchasing departments and OEMs will brush off talk of falling victim to potential fraud by telling themselves it can't happen to them because they have a system of checks in place. We will focus the critique on why existing fraud detection systems break down within OEMs in two major themes. The first reason is due to blind trust in a supplier, as-in reliance on self-reporting in order to meet any set of self-imposed or regulatory manufacturing controls. The second reason is often times a direct result of the former, complacency. The following will discuss the major risks with these two pitfalls, and why you may be at risk of fostering these two practices in your firm, knowingly or unknowingly.

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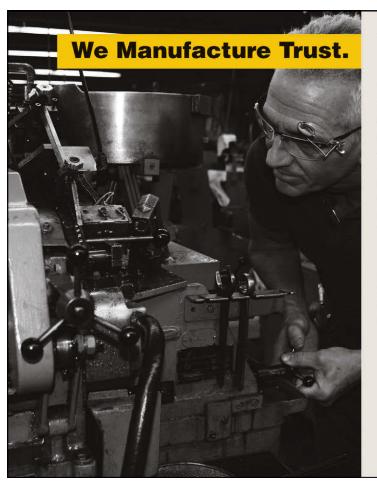
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SPIROL HOW DEFLECTION RANGE AFFECTS THE PERFORMANCE OF DISC SPRINGS from page 98

Dynamic Load

Dynamically loaded Disc Springs can be divided into two general categories:

- [1] Limited fatigue life where Disc Springs achieve 10,000 to 2,000,000 cycles
- [2] High fatigue life where Disc Springs are able to withstand more than 2,000,000 cycles.



Processes such as shot peening may be used to increase the fatigue life of Disc Springs. Shot peening induces favorable compressive stress on the Disc's surface reducing crack propagation.

Residual manufacturing tensile stress occurs at the upper inside diameter edge of the Disc, shown as Point 1 in Figure 2:

During operation, this tensile stress changes to a compressive stress. Fatigue life is drastically reduced by this stress reversal. Keeping the Disc Spring under a constant preload at a minimum of 15% deflection eliminates these stress reversals and increases the life of the Disc Spring.

Importance of Pre-Load and Final Load Pre-Load

Initial loading of the Disc Spring accomplishes two objectives:

[1] In unloaded Disc Springs, residual tensile stress from manufacture occurs at Point I shown in Figure 2. Preloading the Disc changes the tensile stress at Point I to a compressive stress. Keeping the top of the Disc under compressive stress reduces risk of crack propagation. Variation from tensile to compressive stress severely limits the fatigue resistance of the Disc Spring. The Disc Spring must be pre-loaded to a minimum of 15% of total deflection to eliminate tensile stress.

[2] The Disc Spring seats as the initial applied force is distributed evenly about the periphery of the Disc Springs are not 100% symmetrical, so spring.

there is a slight increase in force as they are seated during pre-load. While this increase in force can be anticipated, it is not accounted for in force/ deflection calculations.

Final Load

final load Increasing increases the amount of stress in the Disc Spring and results in lower fatigue resistance. As in any structural component, less deflection results in lower stress and longer life. Loading the Disc Spring past 75% of total deflection takes the Disc past



the linear section of the performance curve (Figure 1), and stress can increase in a non-linear fashion leading to rapid loss of fatigue resistance. The lower the final load meeting design requirements, the greater the fatigue life. Fatigue life can be increased by decreasing deflection of the Disc Spring. If additional travel is required, Disc Springs may be stacked to provide more deflection without increasing stress on each individual Disc resulting in increased fatigue life.

Summary

Deflection range of the Disc Spring determines its predictability and endurance.

In static loading, theoretical stress calculations are not necessary provided deflection does not exceed 75% of full Disc deflection. Higher deflections result in high stress that will result in a loss of spring force. Understanding how deflection range impacts Disc Spring life is the key to determining fatigue life.

The guidelines provided are general in nature; therefore it is recommended that Application Engineers who specialize in designing and specifying Disc Springs be consulted to ensure that the performance requirements are met for each specific assembly.

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BRICO INDUSTRIES BRIGHT NAME IN MIDWEST MANUFACTURING from page 104

The Business Edge™

Early on, Brico selected one of the premier fastener software packages to help them run their business. As thing go, eventually they needed to upgrade to stay ahead of the curve.

When they were looking to upgrade their software program a few years back, they once again wanted to be on the cutting edge. They looked at all the popular choices, and even some custom programs. They chose The Business Edge[™] (TBE), by Computer Insights, Inc.

Shop Floor Visibility

One of their key objectives was to enhance their manufacturing by improving visibility into activities on the shop floor. They needed to be able to see history, current production and future orders. Tom Tumbarello, President, explained the objective. He said, "With The Business Edge[™] we can make much better decisions, both on buying raw material and on scheduling our deliveries. When buying wire, tooling or other raw materials, we can see all of the items used in each bill of materials and multiple uses for materials and tooling. Having this information available quickly and accurately allows faster decisions and gives us the ability to lower lead times. Our niche in the industry, is to have the shortest lead times. This enables our customers to react to their customers' demands faster and with fewer issues. We at Brico feel that customers can always find things cheaper, but late deliveries and quality issues are costs that customers don't deserve. Now that we have The Business Edge[™] we can see all of the upcoming constraints, and make better decisions for better customer satisfaction."

Flexible Screen Formats

Each screen in The Business Edge[™] can be tailored by the user to meet their specific needs. Below are a few examples of the way Brico is using these screens to their great advantage.



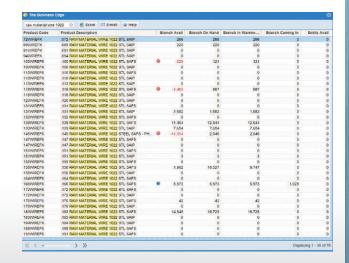
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The Production Inquiry shows all the open sales and production orders along with the processing cost analysis.



Product Inquiry Expert

The Product Inquiry Expert show all product on hand by lot number and all commitments.



Quick Lookup

This quick lookup provides an instant snapshot of all the production orders that are affecting raw material requirements.

distributor news

J.W. Winco, Inc., A Ganter Company, a leading supplier of standard industrial machine components, offers GN 6342 Washers with Axial Friction Bearing, Stainless Steel.

Used in connection with such items as Winco's Adjustable Levers (GN 300 Series) or Wing Screws (GN 835 Series) with threaded studs, the RoHS compliant washers with axial friction bearing almost double the clamping force due to lower area friction. Also, the mounting contact surface acts gently on the piece being clamped.

The washer body is stainless steel, European Standard No. 1.4305 (AISI 303) and the sliding disk is slightly greased, temperature resistant to 250 °F (120 °C), and made from Polyamide 46 glass fiber reinforced technopolymer plastic.

JW Winco offers an extensive selection of inch and metric size adjustable levers, cabinet U-handles, plastic and steel hinges and locking mechanisms, revolving and retractable handles, hand wheels, hand cranks, tube connection and conveyor components, inch and metric construction tubing, shock absorption mounts, leveling mounts, hand knobs, spring, ball and indexing plungers, jig, fixture and fastening components, retaining magnet assemblies, toggle clamps, metric casters and



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wheels, universal joints, oil sight glasses, and metric tools for the industrial and commercial equipment industries.

JW Winco, which is ISO 9001:2015 certified, is located in New Berlin, Wisconsin, with sales locations in Canada and Mexico.

For more information, contact J.W. Winco at 1-800-877-8351, by fax at 1-800-472-0670 or via e-mail at sales@jwwinco.com. JW Winco's new website, with improved 3D CAD and online buying, is viewable at www.iwwinco.com.

DISTRIBUTION ONE DISTRIBUTOR TOOLS FOR HARNESSING THE POWER OF AMAZON from page 60

Warehouse and Inventory

Success on Amazon hinges on the accuracy of your inventory. ERP-ONE+ precisely manages your real-time inventory levels and reconciles changes to stock due to local storefront sales. Having this inventory auto-update capability is crucial to successful marketplace selling as Amazon does not tolerate order cancellation rates over 2.5% due to out of stock items. The flow of accurate information between ERP-ONE+ and Amazon ensures the availability of salable items keeping both Amazon and your customers happy.

Customer Expectations

Customer happiness is key. A positive customer experience is becoming synonymous to online sales growth. In fact, the survey found that 74% of respondents view the impact of Amazon as resulting in customers demanding faster delivery times for orders. Moreover, 97%

of wholesale distributors agree that business process automation allows them to better service customers. With ERP-ONE+ accurately controlling inventory levels, managing orders, reducing turnaround times, and managing shipments, there really is little left to chance for your customers.

Process automation is a profound revenue driver for wholesale distributors. ERP-ONE+ software delivers the reduced costs, decreased errors, and comprehensive functionality needed to successfully expand sales on Amazon. Leveraging the power of online retailers through ERP-ONE+ software connectivity, you too can stand as the next giant in the jungle.

Learn more about ERP-ONE+ and Amazon integration at distone.com/amazon-for-fasteners or contact us at info@ distone.com.

[1] 2017 Berg Research surveyed 409 respondents from medium and large US wholesale distributors and manufacturers to examine the forces of technology and process automation.

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MID-WEST FASTENER ASSOCIATION - FASTENER TECH™ '19

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REGISTRATION FORMS & FLOOR PLANS ARE ONLINE by Nancy Rich

FASTENER TECH™ '19 - the seventh staging of "The All-Fastener-Industry Event in the Heart-of-the-Fastener Industry," is pleased to announce that exhibitor registration is open and forms are available online at www.mwfa.net and www.fastenertech.com/fastenertech.asp. In addition, the official Floor Plan is posted online for booth selection.

The event is scheduled to take place in Rosemont (Chicago), IL, USA, June 3 to 5, 2019 at the Donald E. Stephens Convention Center. *FASTENER TECH™ '19* will offers attendees and exhibitors a valuable, costeffective and easy-to-attend event that provides benefits to fastener manufacturers, distributors, users and suppliers. *FASTENER TECH™* is a biennial event, and once again in 2019 it will be co-located with SUR/FIN®, the annual conference and exhibition for surface finishing professionals, which is organized by the National Association for Surface

Finishing, Washington, DC, USA, www.nasf.org.

FASTENER TECH '19 will feature an Exhibition, Education Seminars, an All-Industry Reception, and other networking opportunities. Preliminary schedule:

- Education Seminars: June 3, 4 and 5, 2019
- ¤ Exhibition: June 4 and 5, 2019
- ¤ All-Industry Reception: June 4, 2019

As a trade event, **FASTENER TECH™ '19** will be unique on several fronts, including the following: the relatively low-cost and ease-of-exhibiting at and attending the show, the all-industry focus, the heart-of-the-industry location, and a high level of participation from fastener industry associations.

Additional **FASTENER TECH™** details and a flipbook edition of the "2017 Exhibition Directory" are available at: www.fastenertech.com/fastenertech.asp. Floor plan and registration form for Fastener Tech also available at www.mwfa.net and www.fastenertech.com ◆

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Bay Supply, the largest engineered fastening supply warehouse in the United States, is pleased to announce it is now an authorized distributor of the entire line of FAR products in the U.S.

Since 1957, FAR has been a leading Italian manufacturer of high-technology fasteners. FAR's headquarters are in Bologna and it operates a warehouse in Milan.

Known for its commitment to reliability, service, quality, and maximum efficiency and performance service, FAR delivers a variety of outstanding fastening products, including:

- **Blind Rivets:** FAR's range of blind rivets covers several hundred standard articles. Special rivets can be manufactured according to drawing upon request.
- m Blind Rivet Nuts: Offered in steel, stainless steel, and aluminum for many applications, FAR's blind rivet nuts are highly resistant and are of practical and quick use.
- **Riveting Tools:** More than 30 models, including manual, pneumatic, and battery-powered, are available and suitable for fastening blind rivets or blind rivet nuts.

As an authorized distributor of FAR's entire line, Bay Supply is able to offer customers another high-quality option when they consider their fastening needs.

"FAR has a reputation of producing top-of-the-line blind rivets, blind rivet nuts, and riveting tools," said Clifford

Bernard, CEO and President of Bay Supply. "By becoming an authorized distributor of FAR's entire line, we can offer these fine products to customers and build the company's reputation in the United States. We are proud of this partnership and look forward to the benefits it will bring our customers."

Bay Supply offers one of the largest warehouse and inventory management systems in the fastener industry to serve customers with instant order processing and tracking. Every item page on our website, www.baysupply. com, includes important information such as engineering specifications, data sheets, product attributes, tool manuals, manufacturer catalogs, and instruction videos; supplementary info is available in our resource library.

We also offer a helpful blog and two other free resources:

The Essential Guide to Blind Rivets: This e-book details the industries and applications that benefit from blind rivets, specifications, the history of pop rivets, best practices for ordering through a distributor, and more.

Rivet Guns: A Comprehensive Guide for Choosing the Right Tool for Your Job: This e-book details the types of rivet guns available for any application, typical use cases, considerations to make before purchasing a rivet gun, common pitfalls and misuse, maintenance and repair tips, and more.









distributor news

Victory Bolt & Specialty, Inc. is proud to celebrate 30 years in business. Since 1988 our customers have chosen Victory Bolt & Specialty for fasteners of all types and material as well as pole line hardware with a high concentration in stainless steel because of the service and quality that we bring to the fastener industry. Victory Bolt & Specialty, Inc. is headquartered in Indian Trail, North Carolina with customers and shipping locations across the US, Mexico, Canada, Europe, Poland, and Brazil.

"It is very surreal and somewhat overwhelming to think back on all the things that have happened over the last 30 years. Both good and not so good. To start this company with no fear and no money is the craziest thing I could have ever done. With an attitude that I could do it and a credit card to max out at \$3,000.00. My journey, THIS journey began. To GOD be the glory without him we wouldn't be here today celebrating this milestone. And remember - if you think you can you can, if you don't you won't." - Renee Breazeale, CEO of Victory Bolt & Specialty, Inc.

"30 years in business in a competitive industry would not be possible without the continued loyalty of our customers, our vendors, all of our amazing staff, and the support of our family." - Ray Breazeale, President of Victory Bolt & Specialty, Inc.

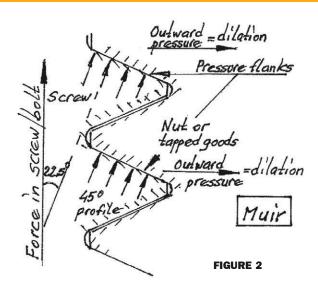
Victory Bolt offers an extensive selection of fasteners for the Construction, Marine, Public Works, Utility, Solar, and Medical industries including anchor bolts, nylon products and cable ties, hex cap screws, nuts, rivets, screws, socket products, studs, washers, poleline hardware, specials and much more. When you need to safely secure anything and everything, shop Victory Bolt for all the fasteners and other products you need to get the job done. Victory Bolt and Specialty, Inc. is the nation's largest stocking distributor of Eagle Shield™, chrome-over-stainless steel fasteners and one of the largest stocking distributors of import and domestic fasteners, with manufacturing capabilities on select items.

For more information, contact Victory Bolt & Specialty, Inc., 4812 Unionville Indian Trail Rd, Indian Trail, NC 28079. Tel: 704-882-8030, Email: info@victorvbolt.com or visit www.victorvbolt.com.

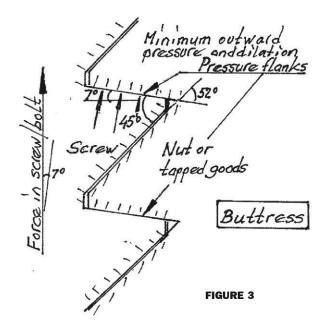
PAC-WEST FALL CONFERENCE - GROUSE MOUNTAIN LODGE WHITEFISH, MONTANA - AUGUST 8-11, 2018 PHOTOS COURTESY OF GREG CHRISTENSEN



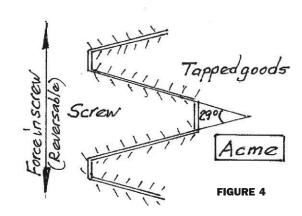
BENGT BLENDULF SCREW THREADS - A SOURCE FOR CONFUSION AND CHAOS from page 122



As an example of how to lower the risk of dilation, figure 2 shows the Muir profile with a 45° top angle. In this case we still have a dilation effect caused by the pressure on the load bearing flanks. But, since we now have a 22.5° angle to the axis of the bolt/screw it will cause a lesser amount of outward pressure. Keep in mind that this is not a common standard thread and should be very carefully and seriously considered (and probably avoided).



For very sensitive materials to be tapped and screwed together, and to add a very minimum of outward pressure we can use the Buttress thread as shown in figure 3. There is also a "Buttress Special" where the 7° angle is eliminated all together and pressure flank is perpendicular (normal) to the bolt axis. This type of thread is used for very special fasteners in applications like turbines and also lately for medical implants where radial loads must be kept to an absolute minimum amount.



The last group I'd like to discuss is the Acme profile. This is not a thread type for fasteners in traditional bolted joints, even if I have seen it being used in that context. Maybe some engineers remembered that the common textbooks in engineering college often combine the chapter (-s) on fasteners with so called "Powerscrews" where the Acme type is also included. In my humble opinion, Acme and the various rectangular thread profiles should be used in reversible load application (as power-screws) like closing and opening of valves, as lead screws for various movements and similar cases.

Conclusion

With more and more industries (in all countries) choosing up-to-date thread standards like ISO 68, maybe our grand-children will have an easier time with this chaotic thread family. I hope you remember my Link article about "Thread Mis-matches" a few years ago, keep it handy for the next 30-40 years if you still have it. It is particularly important for the US market since we now have about a 50-50 relationship between using inch and metric fasteners. O



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GUY AVELLON WHAT FASTENER DISTRIBUTORS NEED TO KNOW ABOUT THE PROCESSING OF STEEL FASTENERS from page 126

During the heat treatment process, cap screws are brought to a controlled red hot temperature of approximately 1666°F (908°C) in gas fired ovens. This temperature is usually above the upper critical temperature in order to form austenite. Time and controlled temperatures will produce steel with very high hardness: some steels will achieve a hardness up to 55 HRC (Hardness, Rockwell C scale). As a finished product, this is not desirable as the steel is brittle and further processing is necessary.

Special monitors in the gas fired ovens control the natural gas and oxygen mixture to control the free carbon atmosphere to avoid unintentional carburization or decarburization. Carburization would produce excessive surface hardness from the addition of carbon, while decarburization would rob the threads of their strength by removing carbon from the surface of the thread crests. The importance of exact temperatures, times and cooling rates are extremely critical, which is why these "thresholds" are called upper and lower critical temperatures. When steel is heated above its critical temperature, its crystalline structure changes to austenite. As the steel parts are withdrawn from the furnace, the parts begin to cool very rapidly. It is when the steel reaches a temperature of 1333°F (732°C) that it becomes necessary to control the cooling rate. This temperature is the 'lower transformation line', also known as the Eutectoid Temperature. It is the same for all iron and steels.

The goal of hardening the steel is to produce a fine grain, fully martensitic microstructure, as it is much harder than austenite. Martensite is formed upon cooling. The minimum cooling rate (°F or °C per second) that will avoid the formation of any softer products of transformation is known as the critical cooling rate.

The next phase is the controlled quenching of the steel.

GUY AVELLON



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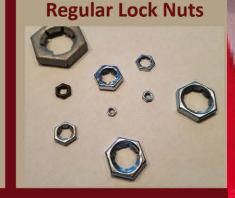


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LAURENCE CLAUS THREE THINGS THAT DISTRIBUTORS MUST DO WELL - PART 2: QUALITY from page 130

I grew to favor the Quarter Pounder. Back then it was easy for me to order, as the menu included a Quarter Pounder (without cheese) and a Quarter Pounder with cheese. I only had to order the non-cheese version to get what I wanted. Fast forward and twenty years ago some bright individual decided that they should drop the no cheese version and just sell the Quarter Pounder with cheese. They could serve individuals like me by simply accommodating my requirement to leave the cheese off. This arrangement suited me fine. Unfortunately, I discovered that about every third time I drove through a McDonalds and placed my special order, I received a burger with cheese on it. This was especially frustrating after I was a mile or more down the road and discovered the mistake. I simply had no good options to remedy the situation.

On about the umpteenth time this happened to me I resolved to no longer purchase Quarter Pounders from McDonalds and I haven't had one in over seven years. Although this is probably better for my health, McDonalds lost a customer, who now has five of his own children, and the potential of being a large and regular consumer of their Happy Meals and, yes, Quarter Pounders without

When a customer leaves or replaces you because of poor quality it is likely that they will never be a customer again.

The Impact of a Quality Spill

Quality spills will happen from time to time. Even the best distributor needs to understand that they will experience some quality spills and they should be prepared for this inevitability. I cannot emphasize strongly enough, though, that the way your organization handles these spills will determine, at least in part, whether the outcome is a good one or bad one.

Handling a quality crisis is never an easy task. Everyone is on edge so that it is easy for tempers to flare and unreasonable requests to be made. In fact, depending on the nature of the spill, tensions and emotions may be running at all-time highs. Such situations often escalate into a defensive battle between "opponents" when all parties would be better suited working together as "partners" to

resolve and permanently fix the problem at-hand.

At one point in my career I was in charge of our company's quality assurance department. Shortly after taking on this new role we were faced with a significant quality spill. It would take several months and several hundred thousand dollars to resolve the issue. Our customer, a tier to an OEM, experienced significant pressure from their OEM customer to resolve the issue, which they turned around and passed on to us. It is fair to say that this was a defensive and sour incident all the way through. When it was over our customer dumped a large bill on us and demanded that we pay it. Things sort of went south from there and although we were able to come to a resolution that satisfied everyone, our relationship would never be the same and within five years they had entirely replaced us as a supplier.

Fast forward about half a year and, once again, we were engaged in a problem. This one was even more severe, as it involved a potential safety critical part. It was handled, however, entirely differently and both parties worked together with a laser focused goal to resolve the issue and never let it happen again. Unlike the first problem which ended poorly, this spill had every potential of playing out in a similar fashion. However, because of the positive way things were handled, within five years this customer would grow to be our largest.

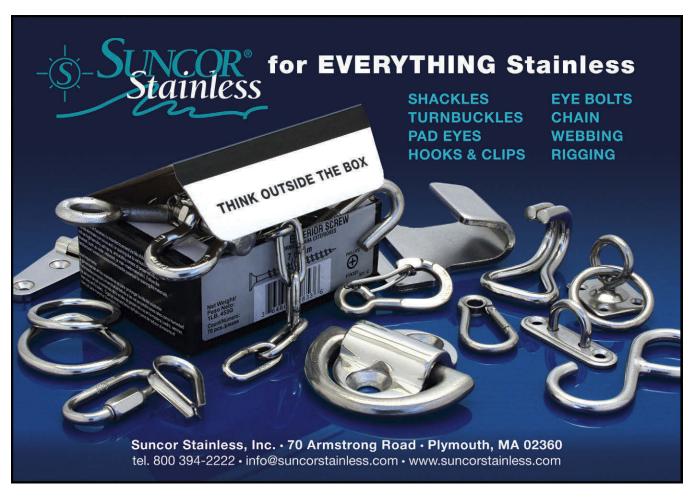
The moral of the story is that the way an organization handles quality spills will greatly influence the eventual outcome with a relationship to that customer.

Summary

In summary, understanding what quality means to your organization is a key first step in defining how you will allow quality to impact your organization. Clearly, when quality is poor and when response to quality spills is disjointed, slow, and sloppy, it will have a lasting and negative impact. Perhaps worse than the monetary drain that poor quality has on an organization is the loss of reputation and departure of customers to other suppliers. For these reasons fastener distributors can't afford to ignore the importance of quality and do it poorly and instead should set quality as one of the highest company priorities.







NATIONAL FASTENER DISTRIBUTORS ASSOCIATION

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KELLY COLE ELECTED NFDA PRESIDENT FOR 2018-2019 by Vickie Lester



Kelly Cole of Hayes Bolt & Supply (San Diego, California), was elected as the 2018 - 2019 president of the National Fastener Distributors Association.

Zehnder Dan **Trinity Logistics Corporation** (Waukesha, Wisconsin) will serve as vice president, Bruce Haves of Sems &

Specials (Rockford, Illinois) as associate chair and Kevin Miller of Bamal Corporation (Charlotte, North Carolina) will remain on the Board as immediate past president.

Four new Board members were elected to serve on the NFDA Board: Adam Derry of Field (Machesney Park, Illinois), Keven Simmer of Wurth DMB Supply (Des Moines, Iowa), Scott Somers of Mid-States Bolt & Screw Company (Flint, Michigan), and Bryan Wheeler of Star Stainless Screw (Wood Dale, Illinois).

Continuing on the NFDA Board are Rich Megliola of Vertex Distribution (Saint Charles, Illinois), Doug Ruggles of Martin Fastening Solutions (Florence, Alabama), and Jun Xu of Brighton-Best International (Santa Fe Springs, California).

The new Board was introduced at the NFDA 2018 Annual Meeting, held June 5-7, in Chicago, Illinois. The annual meeting also included Executive Sales Planning Sessions® and an economic update presented by Alan Beaulieu of ITR Economics.

Tribute was paid during the NFDA annual meeting to retiring Board members Kevin Godin of AFC Industries (Fairfield, Ohio), Adam Pratt of Sherex Fastening Solutions (Tonawanda, New York), Jennifer Ruetz of AIS-All Integrated Solutions (Franksville, Wisconsin), and

Marc Strandquist of Wurth Industry of North America (Greenwood, Indiana).

During the annual business meeting, Kelly Cole gave an update on the association's activities during the past year and plans for the coming year, with a message of inclusion and a goal of reducing fragmentation that currently exists among industry associations.

Thirteen new members were introduced:

- Aero Space Fasteners & Electronics
- Applied Design & Fastening Solutions
- **¤** BTM Manufacturing
- ¤ Circle Bolt & Nut Co., Inc.
- Creative Assembly Systems, Inc.
- Fullco Industries, Inc.
- Hagerty Industrial Supply
- Mack Brooks Exhibitions
- Management Information Tools
- MF Supply
- Midland Metal Manufacturing
- Parker Fasteners
- Wolt Industrial Plastics, Inc.

Many thanks go to the NFDA 2018 annual meeting sponsors:

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- Star Stainless Screw
- ¤ Vertex Distribution
- Wurth Industry North America





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Thumb Screws

Hex Self-Drill (Tek) Screws

Binding Post & Screws

Hex Head Bolts (plain and anodized)

Hex Head Cap Screws (plain and anodized)

Stadium Seat Bolts
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CARMEN VERTULLO WHAT FASTENER SUPPLIERS NEED TO KNOW ABOUT CALIFORNIA'S PROPOSITION 65 from page 134

The warning requirement change will catch lot of previously compliant businesses by surprise, and that most likely will be the bounty hunters low hanging fruit starting in September 2018.

For the fastener supplier, regardless of where you are in the supply chain, the decisions regarding what to do about Prop 65 is essentially a risk management strategy. The risk has nothing to do with chemicals or cancer or reproductive harm. It has to do with not getting sued and with not doing something, or failing to do something that may open your supply chain partners to a prop 65 enforcement action.

As you develop your strategy use the available resources. Keep in mind, this article was written by a fastener consultant, not a lawyer. If this is the first you are hearing about Prop 65 or if you have not yet looked at your products and developed a Prop 65 strategy you should get started immediately. Consultation with an attorney or a Prop 65 compliance professional should be considered.

Lawyers will likely take a very conservative view and recommend that you protect yourself from the bounty hunters with warning labels. I take the opposite view. Know your products and your supply chain.

- Remove the Prop 65 chemicals that cause exposure from your products.
- Don't provide a warning for anything that does not actually require a warning.
- Do not use messages on packing slips as warning methods.
- Be sure any warning you provide meets the ironclad "clear and reasonable" Prop 65 form and format.

Here are some thoughts to help develop your Prop 65 Risk Management Strategy:

[1] We are not low-hanging-fruit for bounty hunters. Historically fastener suppliers have not been targets and if we take strong united action we won't be going forward. The Prop 65 website lists every lawsuit and we can research by company and chemical what they go after. So far, since 1986, and since these chemicals

have been listed, 10-20 years, it has not been us. If they were not suing us before they are not going to start now – unless we give them a reason. That reason could be non-compliant labels, not chemicals.

[2] Bounty hunters go after actual violations, either in exposure or labeling or both. They will not waste their time with us, unless we call unnecessary attention to our industry. If one large importer or major distributor decides to say-label stainless steel fasteners for nickel, then why are the others not labeling? That will attract attention and probably a test case.

[3] I do not believe that Californians are exposed to any of the chemicals of concern in any of our fastener products. Of course, that does not preclude a supplier from knowingly or unknowingly including something that is on the list in their products—lead in HDG coatings for example. Not knowing if the content is there or not, or if it actually causes exposure, they will want take a cautious stand and label the product. However, since this supposed possible exposure has never attracted attention before, it should not now unless we draw unnecessary attention to it. However, there is a recent prop 65 enforcement action for lead in HDG anchor bolts that demands our attention.

[4] Bounty hunters know who the vulnerable are and they know who will easily roll over. These are their targets. Any single supplier that is targeted will probably just pay the bill and start labeling or figure out how to stop using that chemical, regardless of actual guilt. If we, as an industry had a well drafted consensus on why those listed chemicals are not Prop 65 players then the bounty hunters will leave us alone.

[5] I propose we establish a coalition of suppliers to fund the deep research to see if my position is the right one or not. This would not be technically difficult and it may or may not involve some laboratory testing. On the other hand, if such testing is inconclusive or actually shows exposure above the safe-harbor limits – which are ridiculously low, then we open a can of worms best not opened.

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CARMEN VERTULLO WHAT FASTENER SUPPLIERS NEED TO KNOW ABOUT CALIFORNIA'S PROPOSITION 65 from page 204

These are things the coalition would work out. Chances are there is plenty of research already available and we many not need extensive testing. You should consider testing your products for Prop 65 chemicals if you are unsure of their content.

[6] If you have not ever labeled your products or provided a Prop 65 warning before, and you have a good reason to not have done so you should not start now. If you start warning, and get it wrong, then you will be vulnerable. If you start labeling, then your customers will need to decide to label or not label. Labeling may actually make them more likely to become a target. Don't introduce unnecessary Prop 65 risk to your supply chain partners.

[7] If I were an attorney, I would say label, label, label. I understand their position. If you have an attorney or a compliance professional working on this issue I would be happy to have a conversation with them. Please

consider introducing us.

Through no desire or fault of my own I have become reasonably well informed on Prop 65. I invite conversations and opinions pro and con regarding Prop 65. Through the help of a group of Prop 65 Research Partners we have already made a start in developing Prop 65 strategies for fastener suppliers. There are plenty of resources and an extensive report with attachments, scenarios, strategies and solutions available. If you are struggling with Prop 65 please consider joining us. If you have it figured out especially consider joining us. There are several options on how to participate and there is a cost, but it's nothing like the cost of not being prepared for California's Proposition 65.

For more information contact Carmen Vertullo at Carver FACT Center. Tel: 619-440-5888 office, 619-204 1543 cell, email carmenv@carverem.com or visit the website at www.carverfact.com. 🔿



On February 28. 2018, Consolidated **Aerospace Manufacturing LLC** ("CAM") purchased Moeller Mfg. &

Supply Inc. ("Moeller"). Founded in 1978 and located in Costa Mesa, California, Moeller is a manufacturer of washers spacers and shims for the commercial aerospace and defense markets. The company serves as a stocking manufacturer, maintaining more than 16,000 SKUs of in-stock inventory including NAS, AN, MS and BAC washers. Moeller supplies most of the premier aerospace OEMs including Boeing, Honeywell, Spirit AeroSystems, Lockheed Martin, Northrop Grumman and Bombardier. Established in 2012, CAM is the holding company for five companies which manufacture fasteners, fittings and hardware, predominantly for the aerospace market. The companies are: Aerofit LLC (fluid fittings); 3V Fasteners Company Inc. (externally-threaded fasteners); Bristol Industries Inc. (nuts & gang channels); QRP Inc. (quick release pins, latches and accessories); and Voss Industries Inc. (coupling devices, bulge-formed ducting components and fabricated subassemblies). CAM is a portfolio company of **Tinicum Inc.,** a New York City-based private equity firm with \$1.6 billion of committed capital under management.

Purchase price: not available



2018, 1, SERVICES, INC. Reliance

Aluminum Co. ("Reliance") purchased Dubose National **Energy Services Inc.** ("Dubose Energy") and Dubose National Energy Fasteners & Machined Parts Inc. ("Dubose Fasteners"). Dubose Energy was founded in 1990 and is located in Clinton, North Carolina. Dubose Fasteners was founded in 2010 and is located in Cleveland, Ohio. Referred to collectively as "Dubose", the companies manufacture and distribute products for the nuclear power industry including utilities, component manufacturers and contractors. Dubose manufactures nuclear-grade bolts. nuts, studs and washers, along with fittings, forgings, fabrications and custom machined parts. The companies also stock nuclear-certified bar, plate and structural parts, including Unistrut® metal framing system products. The combined companies recorded net sales of \$36.3 million in the fiscal year ended June 30, 2017. Founded in 1939 and headquartered in Los Angeles, Reliance is the largest metals service center company in North America. Reliance provides value-added metals processing services and distributes more than 100,000 metal products to more than 125,000 customers. The company operates more than 300 locations in the United States and twelve other countries. Reliance shares are traded on the New York Stock Exchange (NYSE: RS).

Purchase price: not available



On March 1, 2018, G.L. **Huyett Company** purchased the **HANDI-CHEK** business unit of ITW Shakeproof

Industrial Products ("ITW Shakeproof"). HANDI-CHEK was founded in the 1970's and is one of the best known packaged fastener brands. The brand originally catered to farm and ranch stores in the upper Midwest. The business was eventually acquired by ITW Shakeproof and is marketed to the industrial supply sector. HANDI-CHEK kits are now sold by many of the fastener industry's leading catalog distributors. Founded in 1906 and located in Minneapolis, Kansas, G.L. Huyett is a master distributor specializing in non-threaded fasteners and grease fittings. The company supplies the industrial distributor market and its product range includes bearing lock nuts, Belleville washers, crescent rings, housing rings, snap rings, cotter pins and many more. Following the transaction closing, G.L. Huyett plans to convert its existing packaged goods lines over to the HANDI-CHEK brand. Furthermore, the operations of HANDI-CHEK were relocated to G.L. Huyett's 65,000 square foot headquarters.

Purchase price: not available



On March 2, 2018, **EDSCO** Fasteners Inc. ("EDSCO") purchased Tower Support

Services Inc. ("TSS"). Founded in 2011 and located in McKenzie, Tennessee, TSS is a manufacturer and distributor of foundation anchoring systems for critical infrastructure installations including power transmission, cellular, wind energy and lighting towers. TSS operates the only fully integrated anchor bolt facility in the United States and is located near a rebar mill to minimize freight costs. Founded in 1985 and headquartered in Denton, Texas, EDSCO is a manufacturer of foundation anchor bolts and engineered foundation cages for critical infrastructure applications. The company's systems are predominantly embedded in a concrete foundation upon which a large steel structure such as a power transmission pole, pedestrian bridge or a large sign structure pole can be securely attached. In addition to its flagship operation in Denton, EDSCO maintains fabrication and warehouse facilities in Harrisburg, North Carolina and Spanish Fork, Utah. EDSCO is a portfolio company of LMF Capital LLC, a Nashville, Tennesseebased private equity firm with \$100 million of committed capital under management

Purchase price: not available



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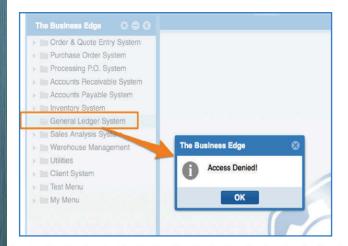
COMPUTER INSIGHTS INC. HOW GOOD IS YOUR USER SECURITY? from page 142

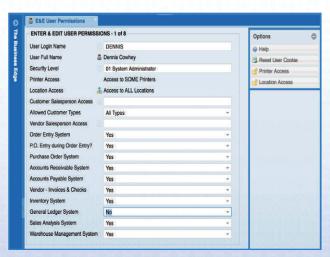
Enter and Edit User Security

Once you have established the Security Levels, you are now ready to setup the overall security for each User. This is done through Enter & Edit User Permissions in the Security Menu.

You can enter or select a user name. The first question is Security Level; select the appropriate security level for the user you have selected. There are up to eight screens with flags that are based on menu and higher security type options. Access to the System Administrator System should be limited, since users that have access to the System Administrator also have access to the Security System.

There are flags that can be used prevent access to items on the first level of the menu tree. For example, this user cannot access anything within the "General Ledger System" If this user tries to open the "General Ledger System" they will get an "Access Denied" message.





Printer Access

If you would like to limit the use of certain printers to specific employees, you can do so with the Printer Access button. This is an efficient way to isolate certain Printers for specific uses. It will also prevent someone accidentally printing to the wrong printer.

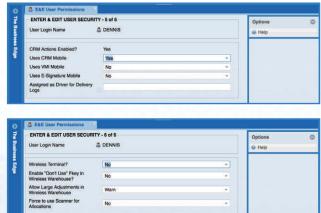
Customer Salesperson Access

This can be left blank to allow access to all of the customers. If a salesperson is selected the user will only be able to see customers that are assigned to that salesperson. The same is true for Vendor Salesperson Access. The Customer Types flag is used when using the CRM Actions module.

In addition to limiting the parts of the system the user can use, the security system can also limit whether or not they can change certain information, e.g. Product Numbers, Customer Numbers, etc., further limitations are very specific, e.g. can change Quote to Order or not. There are other limitations that are too numerous to mention here, but you get the idea.

Management Has Control

Management has complete control of what people can see or do. They can easily change the security parameters as the employee grows with the company and becomes a trusted employee.



When the user is set to "Limit to My Menu Only" the only item in the menu tree will be "My Menu" and the only toolbar menus that give access to menu items will be My Tasks, Auto Launch, and My History.

distributor**news**

In the last several months The DPA Buying **Group** is pleased to welcome fifteen new distributor members to its industrial & contractor supply division:

AFC Industries

- Fairfield, OH headquarters

Altra Rental & Supply, Inc.

- Ontario, NY

Blackfoot Industrial Supply Centre. Inc.

- Calgary, AB

Bradley Tools & Fasteners

- Johnston, IA

Cinega Construction Supply, Inc.

- Ponte Vedra Beach, FL **Davis Industrial Packaging** and Supply

- Denver, CO

DES LLC

- Beloit, WI

DNA Tools and Supplies

- Burnaby, BC

Gov Supplies

- Lakewood, NJ

Maintenance Supply & Fastener Co., Inc.

- Memphis, TN

Northwest Industrial Supply LLC

- Bryan, OH

Perkins Hardware Enterprises, Inc.

- Brookhaven, MS

Scorpion Pump and **Industrial LLC**

- Tecumseh, OK

Troop Industrial (Kelkar LLC)

- Port Neches, TX

headquarters

U-Turn Rentals

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LORRI HUNT THE ISO 9001 TRANSITION IS OVER, NOW WHAT? from page 144

[3] Determine the effectiveness of actions taken. This is a requirement in management review. Include information in the documented information either through a column in a spreadsheet or description that provides this analysis.

If an organization takes these simple steps, it will be easier to manage this requirement on an ongoing basis.

The final action that the organization needs to ensure is in place to sustain its ISO 9001:2015 implementation is the accountability of top management (clauses 5.1.1 and 5.3). The ISO 9001:2015 revision brought with it a need for a higher level of engagement of management by removing the focus of one person having responsibility for the management system through the assignment of the management representative role and transitioning to requirements that focused on an organization's top management having accountability for the quality management system.

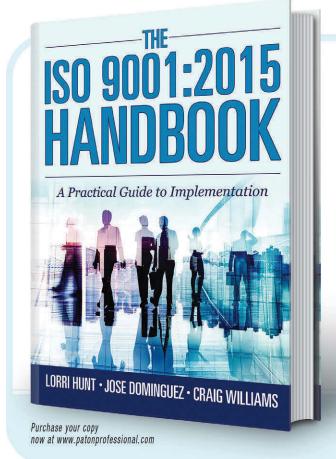
This accountability can be achieved by ensuring that management is involved with those aspects of ISO 9001

that are directly related to the strategic direction of the organization, including the external and internal issues, risks and opportunities, and management review.

To avoid the first-year surveillance blues, organizations should review what they put in place now and not wait until just prior to their next surveillance audit. This review could include the analysis of whether the process that was used for achieving the transition is repeatable. If so, the organization is good to go and can review these new requirements at the time of the next planned review. If not, the organization needs to determine the process going forward to demonstrate that important repeatable aspect of ISO 9001 implementation.

The most important thing to remember is this is what an organization is typically doing already to manage its process. It doesn't require you to do anything new if you have something in place. Organizations just need to create a repeatable framework to make it easy to explain these processes. •

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ROBERT FOOTLIK PREPLANNING CAN SAVE YOUR BUSINESS AND YOUR LIFE from page 158

Flood precautions start before the warnings

- Shut down operations and remove portable critical equipment (computers, hard drive back ups, etc.) to a safer location.
- Drain or remove any flammable materials, including lubricants, solvents and paint.
- Move as much inventory as possible to upper storage locations, leaving only expendables and easily replaced stock at floor level.
- Anchor any large objects (desks, tables, etc.) that could become floating battering rams.
- Place sandbags, flood shields and other temporary dikes in position.
- Assemble flood control supplies, water, first aid, pumps, generators and other items to support any personnel who may remain in the building.
- Establish a temporary safe storage area on high ground for clean up and salvage supplies.
- Turn off gas, electricity and other utilities.
- Consider counter flooding the facility with clean water.
- Be prepared to evacuate and establish a safe route out of the affected area.
- Provide a means of escape for any personnel left in the building.

Earthquakes, everyplace in the US is a "seismic area"

- Inspect the building periodically to verify structural integrity and maintain the facility in good repair at all times.
- Survey the interior for hazards such as loose and unstable items, unsecured bookcases and shelving.
- Replace old style pallet racks and shelving with new seismic rated storage equipment.
- Assemble any vital supplies in a relatively earthquake proof area.
- Designate a "seismic safe" area or exit route.
- During an after an earthquake:
 - Don't panic.
 - Evacuate and assemble in a safe, prearranged area.
 - Do a head count.
 - Shut off utilities.
 - Fight any fires, if possible.
 - Coordinate with Civil Defense and emergency

- personnel.
- Clear paths for emergency vehicles.
- Assess the damage stay out of precarious structures.
- Be constantly aware of hazards due to downed wired, gas leaks, etc.
- There will be aftershocks, take risks accordingly.

Hurricanes and high winds are predicable

- Shut down the operations and turn off utilities.
- Inspect all outdoor areas for loose objects, such as pallets and other storage.
- Secure, move or dismantle signs, loose downspouts, awnings and outdoor structures.
- Clean sewers, drains and downspouts to reduce flooding.
- Brace and/or shore up any structures and doors as required.
- Close and board up all windows.
- Remove portable equipment and records to a safer location.
- Separate primary and backup records at multiple locations.
- Insure that any personnel who will remain have adequate supplies of food, water, blankets, first aid, flashlights, communications, etc.
- Take shelter and don't leave the shelter until after the storm passes, not just the eye of the storm.
- Beware of downed power lines, broken gas mains and other hazards.

Tornados, when every moment counts

- Open windows and doors on the lee side of the building.
- Turn off utilities only if this is on the way to shelter or in a sheltered area.
- grab only what can be quickly carried, especially cell phones, lap tops or portable communication devices.
- Evacuate to a predetermined safe interior area.
- Stay in the shelter until an all clear is sounded.
- nitiate rescue after the storm has passed.
- Put out fires and deal with flooding following established procedures.
- Beware of downed power lines, broken gas mains and other hazards.

MID-WEST FASTENER ASSOCIATION TABLE TOP SHOW ELK GROVE VILLAGE, IL - JUNE 4, 2018



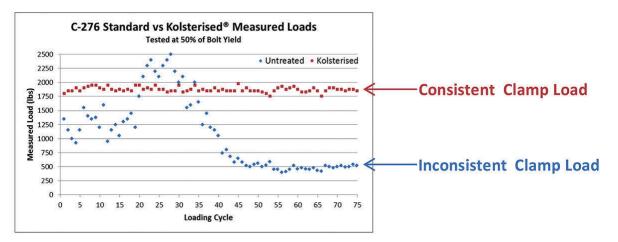


FIGURE 2: THIS PLOT COMPARES THE MEASURED CLAMP LOAD OVER 75 LOADING CYCLES WHEN TORQUED TO 50% OF BOLT YIELD STRENGTH FOR C-276 UNTREATED AND TREATED FASTENERS.

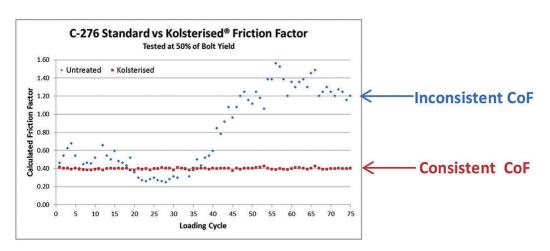
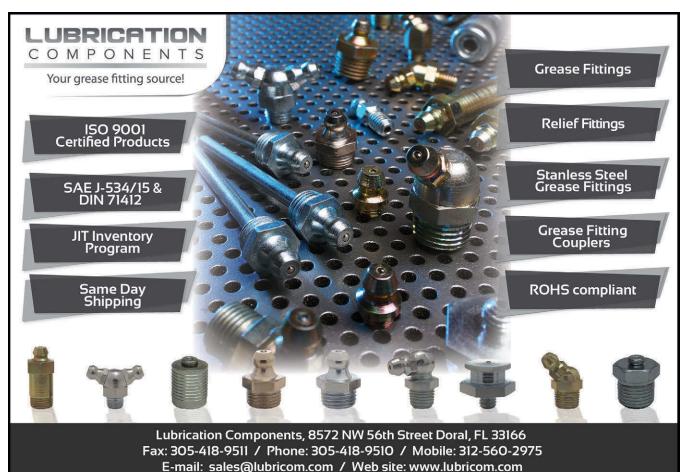


FIGURE 3: THIS PLOT COMPARES THE FRICTION FACTOR OVER 75 LOADING CYCLES WHEN TORQUED TO 50% OF BOLT YIELD STRENGTH FOR C-276 UNTREATED AND TREATED FASTENERS.

While a completely cold welded joint is the worst case scenario, we should also consider the surface condition leading up to this point. This was investigated by K. Clark[1] on various types of fasteners, including B8M Class 1, B8M Class 2, and Hastelloy® C-276 fasteners. It was observed for the untreated conditions that as surface degradation occurs, the CoF increases and, if the same installation torque is being used, the clamp load of the joint can be decreased significantly. Figure 2 shows fluctuation of clamp load over subsequent loading cycles, while Figure 3 shows the translation to CoF over the same loading cycles for Hastelloy® C-276 fasteners. As shown, the behavior of the treated fastener remains constant as the treatment prevents galling and adhesive wear from occurring.

Conclusion

In conclusion, it is a well-known fact that while the fastener may fail, it is typically not the fastener to be identified as the problem but more likely the root cause is due to improper fastener selection or improper installation. Kolsterising® can be a great option to explore when looking to achieve a more consistent clamp load in a joint where stainless steel fasteners are being used. In addition, because the safety factor can be truncated, more than 40% of the fastener's potential can be utilized. This can also be an opportunity to use fewer fasteners or potentially move to smaller fasteners. Both of these can be opportunities for fastener cost savings as well as less drilling/tapping operations in the manufacturing process of the mating components in the joint.





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EMPLOYEE RECOGNIZED AS TOP 30 IN 30 PARTNER FOR WAREHOUSE1

ISSCO, INC.'s salesperson, Jennifer George, was recognized as a Top 30 Partner in Warehouse1's first 30 years of business. This honor is awarded to Jennifer for her continual efforts to provide exceptional customer service.

The CEO of Warehouse1, Mary Lou Jacoby, speaks

about the selection process for the 30 in 30 Partner Awards.

"We spent several weeks pouring over our spreadsheets that list and rank past customers that have been loyal for the last 30 years. Our goal was to recognize and thank the people and companies that have been our customers for decades and tell them how much we appreciate their friendship and

loyalty. And what an honor it has been to share their success and growth and how proud we were to be a small part of it.

Without the best product, delivered on time, at the right cost, with the best advisors on application and use, and the friendship and ingenuity of our suppliers, we would be nothing. We decided that saying thank you to them was as or more important than thanking our customers.

The suppliers are the ongoing asset we should reward. And so the 30 in 30 Partner award was created! We need you every day for the next 30 years and we are proud to share in your success. It was time to let you know how important you are to our success."

The Warehouse1 operations manager, Dennis Delantonas elaborates specifically on Jennifer's work ethic and customer service.

"We have been working with ISSCO for over 10 years to supply our customers with the hardware they need. When we have emergency orders Jennifer and ISSCO have always provided what we need or determined an alternate to make sure the hardware is shipped on time.

> Working with Jennifer and the support staff at ISSCO exceeds my expectations of customer service."

> ISSCO, INC president, Jake Davis, recognizes Jennifer's hard work and exceptional customer service focus. "From our beginning in 1974, my father's main focus has always been on customer service and I am thrilled to see Jennifer

recognized by one of her customers. She continually exceeds the expectations of her customer base and has full support from the entire team here at ISSCO, INC. Job well-done Jennifer and keep up the great work."

Congratulations Jennifer on this award, and for your continual positive attitude and exceptional work ethic you bring to ISSCO daily!

ISSCO, Inc. was founded in 1974 by the current CEO Joe L. Davis Jr. in the basement of his home. The company was established with one goal in mind: to efficiently and successfully service our customers. After many years of perfecting the distribution of quality fasteners, our product lines and inventory levels continue to reflect our commitment to customers throughout the Midwest. Over 40 years later, the ISSCO team proudly continues to build successful customer relationships with the same goal top of mind.





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Blind Trust

As an OEM, you probably have a list of requirements for your suppliers to guarantee, from ISO certifications to Product Part Approval Processes (PPAPs), to Certificates of Conformance or Origin. Given how widespread various frauds are in the manufacturing industry, we've seen countless examples firsthand of foreign and domestic companies that have forged or faked various documentations, in both direct manufacturers and suppliers. Do you rely on your supplier to self-report on these types of certifications? Is there a reputable third-party auditing or certification agency that is involved? If these are questions that you are asking your suppliers, then you are already one step ahead in awareness of what types of documentation or certification has a higher risk of fraud.

Outside of documentation malfeasance, many OEMs often fall victim to blindly trusting from where their suppliers source their materials. Do you know where and how your suppliers are acquiring their raw materials or parts? How can you guarantee that?

Often times, specifications are crucially important and a supplier must have exacting demands on themselves in order to ensure that a material has been treated properly. Even better if all of this is done in-house, as there is a higher chance that the quality controls are even stronger. Once you've determined the areas that you may

blindly trust your suppliers, the next step is actually doing something about your fraud risks.

Complacency

Even with just a handful (or in a majority of cases, several thousand handfuls) of suppliers, it can easily be overwhelming to maintain a discerning eye to your suppliers; however, this is precisely what keeps fraudulent suppliers in business. They are relying on you to keep your guard down, ask fewer questions, and ultimately give up or grow complacent. This is where vigilance and keeping your eyes on employee, company, and consumer health and safety is crucially important.

When was the last time you asked your supplier for an updated compliance certificate? Have you done your research on the third-party certifying that they are using? What about looking into conducting a facility tour or manufacturing floor tour or audit? While an in-person audit may not all be practical, especially for many smaller operations, these are the types of questions that need to be asked, yet rarely are. A supplier's response to these kinds of questions can indicate deeper concerns. If there is friction with these simple and initial questions, it can often be an indication of a deeper, more serious question below the surface. I've heard from many purchasers that have been refused a facility tour, and then ask no more questions, for fear of being more trouble. This is exactly the moment that you need to start asking more questions.

What To Look For In A Quality Supplier

We will now cover the five key factors when looking for or reviewing existing supplier that you can trust and rely on for your production needs. These five factors are: Vertical Integration, Product Traceability and Accountability, Comprehensive Technical Support and Customer Service, an Open Door policy, and a Wide Range of Product Offerings. Additionally, on the following page, we've included a convenient checklist that you can print out or share with your colleagues.

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Join our winning team and be a hero to your customers.

BRICO INDUSTRIES BRIGHT NAME IN MIDWEST MANUFACTURING from page 188

Document Management

Tom continued, "We also utilize TBE's document connection, for scanning, storing and attaching documents in the system. We have both internal manufacturing prints, as well as customer prints on every item. We also do customer proposal prints, for clarifying the quotes when things are missing and not as clear as needed on quotes. Having all of those items available from multiple screens, allows everyone to be on the same page throughout the company. TBE allows receipts, packing lists, and miscellaneous paperwork to be stored in the system. Having raw material, plating, and heat treat certs available in the system saves time and reduces mistakes. Having a central location for all items, and always at a click of a button keeps the system live all the time."

The Right Choice

Tom is enthusiastic about The Business Edge.™ He said, "Our decision to go with Computer insights as our vendor, turned out to be one of the best things we have done. Brico was growing at a nice comfortable rate, with success in many areas. We were really hesitant to switch, thinking it was going to be a lot of work, confusion and problems. What really happened was it was easier, smoother and allowed us to grow at a faster rate and it has made Brico stronger. We ended up with a partner in Computer Insights, not just another vendor."

More Information

Brico Industries, Inc. can be reached at 777 North Larch Street, Elmhurst, IL 60126. Contact Tom Tumbarello, President by telephone at 630-833-0700, eMail: tomt@bricoind.com or visit them online at www.bricoind.com.

Computer Insights, Inc. can be reached at 108 3rd Street, Unit 4, Bloomingdale, IL 60108. Contact Denny Cowhey by telephone at 1-800-539-1233, eMail sales@ ci-inc.com or visit them online at www.ci-inc.com.

BRICO INDUSTRIES

NFDA KELLY COLE ELECTED NFDA PRESIDENT FOR 2018-2019 from page 202

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September 10-11, 2018

Leadership Academy Co-Sponsored by Young Fastener Professionals Holiday Inn, La Mirada, California

March 14-16, 2019

Joint Meeting with NFDA, Mid-West Fastener Association, and Pacific-West Fastener Association Omni Hotel, San Diego, California

June 10-11, 2019

Annual Meeting

Co-Sponsored by the North Coast Fastener Association Hilton Netherland Plaza Hotel, Cincinnati, Ohio

For more information about NFDA and its activities, visit www.nfda-fastener.org. 🔾

distributor**news**

LeJeune Bolt Company is please to announce an exclusive partnership with Boulons Plus to become the authorized Canadian distributor of the TNA® Torque + Angle Fastening System. Boulons Plus and subsidiary Precision Bolt will begin marketing and selling LeJeune's patented TNA® Fastening System into the Canadian steel construction market.

With locations in Montreal, Edmonton, and Toronto Boulons Plus is ideally positioned to introduce this revolutionary bolting technology to the Canadian steel construction industry. Jeff Greene, Vice President at LeJeune Bolt says, "After our successful launch of this technology in the United States we set our sites on finding a Canadian partner with the proper infrastructure and technical knowledge to roll out the product line in the Canadian marketplace. After meeting Maxime Cousineau, President/CEO of Boulons Plus, and his expert staff it was clear that this was the right fit. I have a high level of confidence that Boulons Plus is ready for this challenge and will do an excellent job educating the Canadian steel market about this incredible technology."

The TNA® Fastening System is the revolutionary bolting system that uses the exclusive 144ksi ASTM F3148 single-sided spline drive bolt and the dual function Torque and Angle TAE Series installation tools to deliver economical, accurate and repeatable bolting for structural steel construction. Visit www.tightenright.com for info.

LeJeune Bolt Company, headquartered in Burnsville, MN, with a West Coast office in Chino, CA, is an international distributor of structural grade fastening systems, installation tools, and related fasteners for the commercial steel and concrete construction, bridge building, and transportation markets. Our products include; TNA® Torque + Angle Fastening System, Structural Bolts, Anchor Bolts and Threaded Rod, Weld Studs and Equipment, Industrial/OEM Fasteners, and Installation Tools and Equipment.

For more information contact LeJeune Bolt Company at 3500 West Highway 13 Burnsville, MN 55337. Tel: 1-800.872.2658, Email sales@lejeunebolt.com or visit them online at www.leieunebolt.com.







On March 2, 2018, Red Hawk **Fasteners LLC** ("Red Hawk") purchased the composite fasteners business assets (the "Composite

Fastener Division") of Kyocera Senco Industrial **Tools Inc.** ("Kyocera Senco"). The Composite Fastener Division develops and distributes composite staples and nails for the timber processing, woodworking, millwork, composite fabricating and wood boat building industries. Composite fasteners are made from a blend of fiberglass and resin that can be sanded, shaped and cut without damage to saw blades, sanding belts, router bits and mold knives. Composite fasteners are metal-free so rust and corrosion are eliminated and their mechanical properties can be engineered for specific application requirements. Founded in 2016 and located in Greensboro, North Carolina, Red Hawk develops and distributes composite staples. nails and brads for timber processing, woodworking, millwork and a range of other applications. Red Hawk sells composite fasteners, along with a range of staplers and nailers, through a nationwide network of authorized distributors.

Purchase price: not available



On March 23, 2018, Agrisolutions **Corporation** purchased

Trinity Logistics Corporation ("Trinity"). Founded in 2003 and headquartered in Davenport, Iowa, Trinity is a distributor of fasteners and Class C components specializing in providing customers with advanced supply chain management solutions. Trinity offers vendor managed inventory (VMI) programs, custom packaging, kitting and light assembly services to OEM customers primarily in the farm equipment and general industrial sectors. The company operates nine distribution centers in Wisconsin (2), Iowa (2), North Dakota, Minnesota, Illinois, Kansas and Georgia, with a total of more than 350,000 square feet of warehouse space. Established in 2014 and headquartered in Hamilton, Ontario, Agrisolutions is a global developer and manufacturer of wearable components and accessories for farm equipment manufacturers and agricultural aftermarket suppliers. Through its Bellota, Ingersoll and Rozalma brands, the company produces a broad range of product solutions for tillage, seeding, planting and fertilizing. Agrisolutions operates six manufacturing plants in Spain (2), Canada, the United States, Brazil and India. The company markets its products worldwide including in China, Russia and the Ukraine.

Purchase price: not available

BRANAM | FASTENING

2, 2018, April Endries International

Inc. ("Endries") purchased Branam Fastener Systems Inc. ("Branam"). Founded in 1986 and located in Cleveland, Ohio, Branam is a value-added distributor of fasteners and Class C parts to the OEM and distribution markets. The company provides its general industrial customers with advanced supply chain management solutions. Branam has particular expertise in the stud welding product category and these products are sold to end-users and other distributors. Founded in 1970 and headquartered in Brillion, Wisconsin, Endries is a distributor of fasteners and Class C parts, specializing in providing customers with advanced supply chain management solutions. The company provides its customers with robust bin-stocking programs including automatic electronic ordering based on RFID technology. In addition to the Wisconsin flagship location, Endries operates eight distribution centers in the United States (6), Canada and Mexico. The company employs approximately 700 people and generates annual net sales of around \$250 million. Endries is a portfolio company of Nautic Partners LLC, a Providence, Rhode Island-based private equity firm with \$3.3 billion of committed capital under management.

Purchase price: not available



On April 2, 2018, Stanley Black **Decker Inc.** ("Stanley") purchased Nelson Fastener

Systems ("Nelson"). Founded in 1939 and headquartered in Elyria, Ohio, Nelson is a diversified manufacturer of fasteners for the automotive, truck, power generation, heavy equipment, aerospace and general industrial markets. Formerly known as Doncasters Fastener Systems, Nelson is comprised of seven business units: i) Nelson Stud Welding Inc.; ii) The Ferry Cap & Set Screw Company; iii) Specialty Bar Products Company; iv) Automatic Screw Machine Products Co. Inc. v) TOG Manufacturing Co. Inc.; vi) Erie Bolt Corporation; and vii) Bulldog Barrels LLC. The acquisition does not include Nelson's automotive stud welding business. Founded in 1843 and headquartered in New Britain, Connecticut, Stanley is a global provider of hand tools, power tools, engineered fastening systems, mechanical access solutions and commercial electronic security & monitoring systems. In calendar 2017, Stanley recorded net sales of \$13.0 billion and employed more than 57,000 people. Nelson will be integrated into the Stanley Engineered Fastening division. The seller of Nelson was **Doncasters Group Limited**, which manufactures and markets engineered components for the aerospace, industrial gas turbine, specialist automotive, petrochemical and general industrial markets.

Purchase price: \$430.4 million



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JIM RUETZ AWARDED NFDA'S 2018 FASTENER PROFESSIONAL OF THE YEAR AWARD by Vickie Lester



The NFDA is pleased to announce the 2018 recipient of its Fastener Professional of the Year award is Jim Ruetz of AIS (Franksville, Wisconsin).

The Fastener Professional of the Year award was created by NFDA to honor individuals and companies

that make a substantial positive impact on people's lives. The inaugural award in 2017 was presented to Robbie Gilchrist of Capital Marketing (High Point, North Carolina).

The award recognizes:

- An individual from a fastener distributor or supplier company who makes exceptional contributions to their company and to the industry
- Also, partners or consultants who demonstrate exemplary support of the fastener industry

In his nomination of Jim to receive this award, Robert Ward of IFE Americans said, "Jim has been a giant in the fastener industry. He is a long time NFDA member and has been a great leader in the association and in his company, taking All Fasteners through tremendous growth and transitioning it to private equity ownership to become AIS. Jim has been a mentor and a role model to many in the fastener industry."

Jim Ruetz has spent more than 40 years in the OEM fastener and industrial MROP distribution markets. He began working full time in the family business, All Tool Sales, in 1978, putting together the company's first catalog and tying it into the customer direct order entry system. In 1980, the company separated its fledgling fastener sales into All Fasteners, and for the next seven years, Jim served dual roles as All Tools marketing and IT manager, as well as general manager and sales for the new fastener division. "I really enjoyed the challenges of wearing a number of different hats as we grew," said Jim. In 1989, he began to focus his efforts on All Fasteners and developing the OEM VMI business. By the mid-'90s All Fasteners was predominately an OEM distributor, supplying customers with Vendor Managed Inventory systems.

In 2013, the Ruetz family sold All Tool Sales and All Fasteners to Highroad Capital Partners (HRCP). HRCP had acquired Accurate Components a year earlier. In January of 2015, Jim took on the CEO role for the companies and merged Accurate Components and All Tool/All Fasteners together to form All Integrated Solutions (AIS). The next year HRCP also acquired Great Lakes Fasteners, which was added to the AIS team. AIS consists of three divisions, located in Minneapolis MN, Grand Rapids MI, and Franksville WI. The AIS group also operates distribution centers in Fargo ND, Cedar Rapids IA, Traverse City MI, and Connersville IN. Today, AIS combines management of OEM fasteners with production MRO management and assembly tools to be one of the few distribution companies with the expertise in all three areas.

In May 2018 AIS was sold to MSC Industrial Supply Company, a \$3 billion North American leader in metalworking and maintenance, repair and operations products and services. AIS operates as a stand-alone OEM division of MSC.



NFDA JIM RUETZ AWARDED NFDA'S 2018 FASTENER PROFESSIONAL OF THE YEAR AWARD from page 224

Jim holds a bachelor degree in geography from the University of Wisconsin-Parkside, an associate of science in oceanographic technologies from the University of Florida Institute of Technology, and an MBA from the University of Chicago.

Jim served on the Board of Directors of the National Fastener Distributors Association from 1998-2001 and as president of the association in 2001. He served as a Board member of the Central States Industrial Distributors Association (1986-1988), president of the Wisconsin Industrial Distributors Association (1984), third district alderman for the City of Oak Creek WI (2012-2015), and as the adjunct professor at Carthage College (2016 to present).

Jim is an avid motorcycle rider, logging more than 40,000 miles in the past seven years. Some of the rides have been dedicated to the Cure Duchenne charity, which is focused on finding a cure for Duchenne muscular dystrophy (www.cureduchenne.org).

Since 2011, supporters of Jim's rides have donated more than \$30,000 to help find a cure for Duchenne muscular dystrophy.

Jim has been married to Karen for 35+ years and has two children, Jennifer and Jason. Jennifer recently served a three-year term on the NFDA Board of Directors and is the AIS director of marketing. Jason works for Harley Davidson and never misses an opportunity to chide his dad about the fact that Jim rides a BMW motorcycle.

Jim will be presented his award at the NFDA/Mid-West Fastener Association/Pacific-West Fastener Association joint meeting in San Diego, March 14-16, 2019.

Nominations for the next Fastener Professional of the Year award will be open in January 2019.

For more information about NFDA and its activities, visit www.nfda-fastener.org.



On April 3, 2018, **Ramco Specialties Inc.** ("Ramco") purchased Copa Tool Inc.

Founded in 1978 and located in South Lyon, Michigan (outside Detroit), Copa Tool is a machining company that manufactures high volume precision components for the automotive industry. The company specializes in powertrain components such as transmission tubes and fluid control mechanisms for Tier 1 automotive suppliers. Copa Tool generates annual net sales of approximately \$14 million and has 45 employees. Founded in 1977 and located in Hudson, Ohio, Ramco is a Tier 1 supplier to the North American automotive industry, specializing in manufacturing internally-threaded fasteners, engineered assemblies and stampings. Ramco operates from a newly-constructed 185,000 square foot manufacturing and warehouse facility and employs 175 people. The privately-owned company generates annual net sales of approximately \$100 million. With the addition of Copa Tool's screw machining capabilities, Ramco expands its product offering to automotive customers and enhances its business model as an engineered solutions provider to the Tier 1 automotive industry.

Purchase price: not available



April 5, 2018, Trifast plc purchased **Precision Technology**

Supplies Limited ("PTS"). Founded in 1988 and located in East Grinstead, England, PTS is a distributor of stainless steel fasteners and precision turned parts. The company sells to other distributors and OEMs in the electronics, medical equipment, robotics, defense and petrochemical sectors. PTS operates a fully-integrated commercial website which lists more than 43,000 SKUs for sale. Based on its expertise and product depth in stainless steel and micro fasteners (along with the online store), PTS currently sell into 80 countries. PTS has 27 employees and reported net sales of £5.11 million in the 12 months ended March 31, 2017. Founded in 1973 and headquartered in Uckfield, England, Trifast is a global manufacturer and value-added distributor of industrial fasteners and Class C components. The sectors supplied by Trifast include: automotive (33% of sales), domestic appliances (22%), general industrial (19%), electronics & technology (16%) and distributors (10%). Trifast operates seven manufacturing plants and 24 distribution centers across Europe, Asia and North America. Thirty percent of Trifast's net sales are derived from manufacturing and 70% are derived from distribution (sales of product not manufactured in-house). Trifast has approximately 13,000 employees and recorded net sales of £197.6 million in the 12 months ended March 31, 2018. Purchase price: £11.0 million (£8.5m cash/£2.5m earn-out).



On April 20, 2018, Fastener **Distribution Holdings LLC** ("FDH") purchased **Blue Sky**

Industries Inc. ("Blue Sky"). Founded in 2010 and located in Monterrey Park, California, Blue Sky is a distributor of fasteners and Class C components to the commercial aerospace and defense markets. The company supplies parts to both OEM and MRO customers and maintains a branch warehouse in Birmingham, England. Headquartered in Marina del Rey, California, FDH is a distributor of aerospace fasteners and is comprised of two business units - Aircraft Fasteners International LLC ("AFI") and Arlington International Aviation Products LLC ("AIAP"). Founded in 1964 and located in Marina del Rey, AFI is a stocking master distributor of aerospace nuts, threaded inserts, wire thread inserts and key-locking studs. Founded in 2002 and located in Arlington, Texas, AIAP is a full-line distributor of aerospace fasteners and consumable hardware, supplying commercial and military OEMs and their subcontractors. AIAP also provides customers with kitting and customized packaging services. FDH is a portfolio company of Audax **Group,** a diversified investment firm with three business platforms - private equity investments, mezzanine finance and senior debt finance. Audax Group is based in Boston, Massachusetts and manages more than \$11.5 billion of committed capital.

Purchase price: not available



On April 23, 2018, MW Industries Inc. purchased LaVezzi Precision Inc.

("LaVezzi"). Founded in 1908 and located in Bloomingdale, Illinois, LaVezzi manufactures machined components for cardiovascular devices, orthopedic & dental implants, surgical drills and components for laparoscopic & surgical devices. The company specializes in machining titanium and stainless steel components for applications requiring extremely tight tolerances. LaVezzi operates from a 50,000 square foot facility and employs around 120 people. Founded in 1973 and headquartered in Rosemont, Illinois, MW Industries manufactures a diverse range of engineered mechanical components including springs, precision stampings, wire forms, threaded inserts, metal bellows, medical devices, specialty fasteners and precision machined parts. The company is comprised of 24 business units (after the LaVezzi acquisition) spread across the United States. MW Industries is a portfolio company of **American Securities LLC,** a New York City-based private equity firm with \$23 billion of committed capital under management. American Securities purchased MW Industries just last September from another private equity firm.

Purchase price: not available

distributor**news**

Intercorp., an importer and master distributor of professional-grade construction fasteners under the Strong-Point® and Strongcon® brands, has revamped their product packaging, giving it a brand new look and feel that is much bolder and appealing across all of their product offerings. The new packaging will start hitting store shelves throughout the U.S. this week.



"Intercorp has a great reputation for providing high-quality products throughout the construction industry and we wanted our packaging to reflect the quality of the products inside the box," said Director of Marketing, David Harlan. "After doing our homework, we came up with a design that we feel is one of the most eye-catching designs on the market for commercial fasteners. It is one that conveys to anyone who uses our products, that they are going to perform at a very high level."

The new packaging design covers all of their product families including their bulk, 5lb. and 1lb. packaging. This high-impact design gives continuity and ease-of-recognition across the Strong-Point and Strongcon brands. Without a doubt, when you see these boxes, you will know the fasteners inside are of the highest quality.

Founded in 1988, Intercorp has established itself as an industry leader in the fastener distribution business. The brand consists of a variety of professional-grade fasteners including: Self-Drilling, Needle Point, Woodworking, Stainless Steel, Drywall, Pole Gripper, Outdoor, Concrete, and Cement Board screws. Strong-Point® and Strongcon® fasteners are available through construction distributors throughout the United States.

For more information on Intercorp and their Strong-Point® brand of fasteners, contact them by phone at 1-800-762-2004 or visit them on the web at www.strong-point.net.

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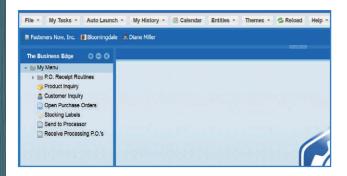




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COMPUTER INSIGHTS INC. HOW GOOD IS YOUR USER SECURITY? from page 208

Below is an example of a User's screen with "Limit to My Menu Only" set to Yes. They are only given access to the exact functions needed for their Warehouse position.



When removing access to something a user previously had access to it is important to remember clear their My History list.

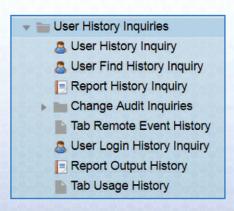
Clearing a User's history takes away their access to it but leaves it in the system for Administrators to see. An employee cannot do something and hide the fact that they did it.

User Inquiries

Another important aspect of security is being able to see what people are actually doing. Reviewing User History is often an eye-opening experience.

Management has access to information detailing what menu items users were in. The User History Inquiry shows by user, the Programs they were in by Date and

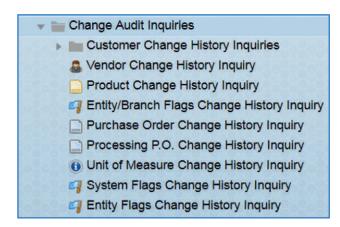
The Report History Inquiry will show every report that was generated by User, Date and Time.





The Business Edge

In the Change Audit Inquiry Menu shown below, management can view changes made to Master Records and Documents. If someone is wondering how re-order points were changed in Inventory they can easily find that information for a single part or a range of parts within a date range. There are also Audit Inquires available through the standard Inquiries from the Tool bar.



No Perfect Answer

There is no perfect answer to how user security can be controlled. Trusted employees can find themselves under pressure and do things that they normally wouldn't do. However, when it comes to security, the more you know, the better off you are. Controlling access to sensitive information in the first place is the best answer.

Also, if employees are guided through what they are expected and allowed to do by your software itself, you will not be needlessly tempting them to do the wrong thing. It is good to review how tight (or loose) your security is and take action if it is not serving your best interests.

5 LEZP - LIDIC ® QUICK REFERENCE GUIDE

INCH SERIES		KNURLED SERIES MALE THREAD #4 THROUGH 5/16. Available knobs only, assemblies and in kits. This style offers the most common knob for light locking applications.			
		KNURLED SERIES WITH KEY DRIVE MALE THREAD #4 THROUGH 5/16. Available assembled only. This is the same style as the above series but allows for dual hand or hex wrench locking and adjustments.			
		KNURLED SERIES FEMALE THREAD WITH ALUMINUM INSERTS #4 THROUGH 5/16. Available assembled only and in kits. These match the above series for design uniformity.			
		L-SERIES MALE THREAD #10 THROUGH 5/16. Available knobs only, assemblies and in kits. This style is useful in close quarter applications.			
		TEE SERIES MALE THREAD #10 THROUGH 3/8. Available knobs only, assemblies and in kits. This style allows for a little extra torque.			
		ROSETTE SERIES MALE THREAD 1/4 THROUGH 3/8. Available knobs only, assemblies and in kits. This style offers a more decorative look.			
ES		KNURLED SERIES MALE THREAD M3 THROUGH M8. Available knobs only, assemblies and in kits.			
RIC SERIES		KNURLED SERIES FEMALE THREAD WITH ALUMINUM INSERTS M3 THROUGH M8. Available assembled only and in kits.			
TRIC		TEE SERIES MALE THREAD M5 THROUGH M10. Available knobs only, assemblies and in kits.			
ME		ROSETTE SERIES MALE THREAD M6 THROUGH M10. Available knobs only, assemblies and in kits. NOTE: All knobs for male thumbscrews are cold formed onto standard socket head cap screws.			
LASER	INFO GUIDE SER STANDARD OR CUST Knobs are black acetal resin with white	OM COURSE THE COURSE T			
	DO NOT REMOVE 08	10 MUST 11 SERVICE 12 92 NOVEMENT ON THE LOGO, ETC. HERE!			

TECHNICAL SUPPORT GO TO WWW.SHEAR-LOC.COM OR CALL 800-775-5668

ROBERT FOOTLIK PREPLANNING CAN SAVE YOUR BUSINESS AND YOUR LIFE from page 212

Regroup

- Designate someone to take charge immediately, provide them with the authority, responsibility and budget to proceed as previously planned.
- Guard the area against looting, further damage and unauthorized entry.
- Organize internal teams for salvage, repair or other tasks.
- Doubtain outside help and services as required.
- Re-establish communications using cell phones, wireless internet (from a neighbor, coffee shop, library) and other means.
- Communicate with all personnel with regular updates on decisions and goals.

Notify

- ¤ Insurance carriers.
- Appropriate utilities
- Employees and their families

- » News media
- vendors-wholesalers, manufactures reps and other suppliers
- **¤** Customers

Rebuild

- Start salvage operations and evaluate the inventory that is damaged as well as intact.
- Decide what to salvage and how to mitigate additional damage with tarps, tents, etc.
- Find replacement facilities, equipment, computers, pallet racks, shelving and other vital hardware.
- Arrange for the needs of your people, including food, water, chairs, desks/tables and supplies.
- Set up liaisons with suppliers, competitors, and others as early as possible.
- Purchase emergency equipment to deal with after effects.
- Restore security and fire protection systems.



ROBERT FOOTLIK

DEREK DANDY BOLTED JOINT CONSISTENCY WITH STAINLESS STEEL FASTENERS from page 214

Other Uses

In addition to the advantages in threaded joints, Kolsterising® has also been utilized to improve fatigue strength due to the high compressive stresses generated through the diffusion process. The compressive stresses created through Kolsterising® will be more significant and consistent to those created through shot peening, regardless of part geometry. The improvements to fatigue strength and fatigue life have been of interest to those in the spring industry as it is a challenge they have to work with on a daily basis. Kolsterising® had its first success in a type of high point stress sealing application. The high surface hardness, coupled with the ductility of the hardened layer, provided the only solution to that particular market's pain point. This application can be closely related to how a set screw functions. There is potential to increase the holding power due to the increased "biting" effect into a mating shaft. This increased "biting" effect can then lead to less set screws required or moving to smaller set screws. As mentioned previously, this can lead to savings with the fasteners themselves as well as in machining operations.

[1] K. Clark (2017), The Effects of Low Temperature Carbon Diffusion Treated Fasteners on Thread Galling Resistance, 2017 ASME Vessel and Piping Conference, Hawaii, 2017.

Customer Testimonial

"Since we have started Kolsterising stainless steel nuts, bolts, and screws, we are no longer concerned about hardware breaking or galling. Because of this, we have seen a rise in efficiency and productivity. Our assemblers love the ease of use and feel that it would be a benefit in every application."

North Park Metalworkers - Rhinebeck, NY

About The Author

Derek received his B.S. in Material Science & **Engineering from Rutgers University in 2000. He then** spent 10+ years in the fastener industry prior to joining Bodycote in August 2016 with a strong focus on further developing the fastener market here in North America. Derek can be reached by email: derek. dandy@bodycote.com, by phone: 848-213-1484 or visit our website at www.bodycote.com/s3p



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ROTOR CLIP HOW TO CHOOSE A QUALITY SUPPLIER from page 218

Vertical Integration

Delivering quality products should always be a top priority, especially when dealing with safetycritical applications. Vertically integrated manufacturing processes generally lead to tighter process controls and process optimizations, and often times, many less hands touching the product. This can help guarantee stricter controls, and not to mention products that have shorter lead times and lower costs. Additionally, with a vertically integrated manufacturing system, you have a higher chance of product customizations that won't blow your budgets or project timeframes either.

Product Traceability and Accountability

Make sure that your vendor stands fully behind the product they provide to you by offering proper product lot traceability and documentation. The security provided by a traceable lot is unparalleled if a problem ever arises

that requires records of the manufacturing process. Look for traceability back to the production lot, the material and processes used in its production. This provides you as the OEM with the correct and proper tracking records and liability maintenance back to the supplier. If a supplier does not know where the raw materials came from, or cannot provide you with product formulation or material or finish treatment documentation, you must question whether you can risk continuing to rely on this supplier.

Comprehensive Technical Support and Customer Service

Along the same lines as the previous factor, you want a supplier that is proud of and willing to fully support the products they are offering to you. Not only will this help expedite things if a problem were to ever arise in regards to faulty products or a recall, but down the line, if you will ever need help identifying additional solutions

for your needs, need product certifications or installation advice. Think about the downstream impacts when looking for a supplier, as many suppliers tend to cut the quality of their customer service teams in an effort to save on costs. A quick test can be as simple as calling your current suppliers to see how long it takes to get to a human representative.

An Open Door Policy

This factor can be the make-or-break rule. See if your supplier is hesitant to give you a plant tour or to see how your products are being made. If there's more than a moment of hesitation, you have identified a potential red flag. Oftentimes companies will put these rules in place that help to obfuscate the truth. This may be done intentionally, or not; however, you must demand full transparency to the production process in order to fully guarantee the above.

The Ultimate Checklist to Audit and Select a Supplier.

We know how difficult it is to properly vet, manage, and continually audit all of your regular suppliers. We created this guide for you to make your life a little bit easier by boiling down the complexities of what to look for in a trusted and quality supplier to these top factors.

Vertical Integration

Vertically integrated manufacturing leads to tighter process controls and process optimizations. This also helps to guarantee strict controls due to less hands touching the final product and these types of processes have shorter lead times and lower costs in the majority of cases. More customization is often also available

Product Traceability

The security provided by a traceable lot is unparalleled if a problem ever arises that requires records of the manufacturing process. Look for traceability back to the production lot, the material and processes used in its production. This provides you as the OEM with the correct and proper tracking records and liability maintenance.

Comprehensive Support

You want a supplier that is proud of and willing to fully support the products they are offering to you. A quick test can be as simple as calling your current suppliers to see how long it takes to get to a human representative.

Open Door Policy

See if your supplier is hesitant to give you a plant tour or to see how your products are being made. If there's more than a moment of hesitation, you have identified a potential red flag. You must demand full transparency to the production process in order to fully guarantee the above

Wide Range of Products

Seeing as how stringent and potentially tough it is to properly vet and clear suppliers, look for suppliers with a wide array of products that you can feel good about purchasing. This will limit the overall risk your company takes in future purchases if a company that you fully trust supplies you with a range of products

















PAC-WEST FALL CONFERENCE - GROUSE MOUNTAIN LODGE WHITEFISH, MONTANA - AUGUST 8-11, 2018 PHOTOS COURTESY OF GREG CHRISTENSEN





On April 27, 2018, Colony Hardware Corporation

purchased Cook Iron Store Company Inc. ("Cook Iron Store"). Founded in 1907 and located in Rochester, New York, Cook Iron Store is a distributor of a full range of MRO supplies for construction and general industrial customers. The majority of the company's customers are located within a 150 mile radius of Rochester, but the company also maintains an online store named www.heavydutystore.com. Founded in 1988 and headquartered in Orange, New York, Colony Hardware is a regional distributor of fasteners, power & hand tools, safety equipment and consumable supplies for the commercial construction and general industrial markets. The company provides jobsite delivery services, along with equipment and power tool rental and repair services. With the addition of Cook Iron Store, Colony Hardware now has 25 stores / warehouses in eleven states. Colony Hardware is a portfolio company of Tailwind Capital Group LLC a New York-City-based private equity firm with more than \$3 billion of committed capital under management.

Purchase price: not available



On April 30, 2018, **MSC Industrial Supply Co.**("MSC Industrial") purchased

All Integrated Solutions Inc. ("All Integrated"). Founded in 1962 and headquartered in Franksville, Wisconsin, All Integrated is a distributor of fasteners, Class C parts and general industrial supplies. The company specializes in providing customers with advanced supply chain management solutions. All Integrated supplies a diverse range of OEM and MRO customers and operates eight warehouses located in Wisconsin (2), Michigan (2), Minnesota, Iowa, Indiana and North Dakota. The company recorded net sales of \$66 million in calendar 2017 and employs 135 people. Founded in 1941 and headquartered in Melville, New York, MSC Industrial is a direct marketer and distributor of a broad range of metalworking and MRO supplies. The company operates through a network of twelve customer fulfillment centers (8 in the United States, 3 in Canada and 1 in the United Kingdom) and 100 branch offices (99 in the US and 1 in the UK). In the 12 months ended September 2, 2017, MSC Industrial recorded net sales of \$2.9 billion and employs more than 6,500 employees. The seller of All Integrated was High Road Capital Partners LLC, a New York City-based private equity firm with \$470 million of committed capital under management.

Purchase price: \$86 million



On April 30, 2018, Colony Hardware Corporation purchased Brinker Brown Fastener & Supply Inc.

("Brinker Brown"). Founded in 1985 and located in Fort Myers, Florida, Brinker Brown is a distributor of fasteners. power & hand tools, generators and a broad range of brand name construction supplies and equipment. The company's customer base consists primarily of commercial construction contractors, along with the mechanical, electrical, roofing and plumbing trades. Brinker Brown maintains a 30,000 square foot store / warehouse in Fort Myers and a branch located in Naples. Founded in 1988 and headquartered in Orange, New York, Colony Hardware is a fast-growing distributor of fasteners, power & hand tools, safety equipment and consumable supplies for commercial construction and general industrial customers. The company specializes in just-in-time jobsite delivery, along with equipment and power tool rental and repair Brinker Brown is Colony Hardware's third services. acquisition this year and the company now has 27 stores / warehouses in eleven states. Colony Hardware is a portfolio company of Tailwind Capital Group LLC a New York-City-based private equity firm with more than \$3 billion of committed capital under management.

Purchase price: not available



On June 4, 2018, **Ideal Tridon Holdings Inc.** ("Ideal-Tridon") purchased **Clamp**

S.r.I. Founded in 1983 and headquartered in Milan, Italy, Clamp is a manufacturer and distributor of clamps, clips and cabling products for the industrial market in Europe. Clamp began as a distributor and in 1997 it began developing and manufacturing its own products in a factory outside Milan. Today approximately 40% of net sales are derived from its own manufacturing plant and the company employs approximately 30 people. Founded in 1913 and headquartered in Smyrna, Tennessee, Ideal-Tridon is a designer and manufacturer of specialty clamps, couplings and strapping. The company's diverse product range is utilized by the automotive, heavy truck, petroleum, chemical, marine, plumbing, irrigation and general industrial sectors. Ideal-Tridon's fastening and sealing products are manufactured and distributed globally, with ten facilities in the United States (4), Mexico (2), Poland, India, Japan and China. Ideal-Tridon is a portfolio company of **Snow Phipps Group LLC,** a New York City-based private equity firm with \$2.4 billion of committed capital under management.

Purchase price: not available

MID-WEST FASTENER ASSOCIATION TABLE TOP SHOW ELK GROVE VILLAGE, IL - JUNE 4, 2018



M.F. INOX S.R.L. Fasteners

On June 7, 2018, Vimi S.p.A. purchased M.F. Inox

Founded in 1992 and located in Albese con Cassano, Italy, M.F. Inox is a manufacturer of hot-forged and machined bolts, nuts, eyebolts and fittings produced from stainless steel and "exotic" high nickel alloys. The company's fasteners are used for oil & gas refining, chemical processing, shipbuilding, pumps & valves, energy production and infrastructure projects. In the 12 months ended December 31, 2017, M.F. Inox recorded net sales of €6.4 million and employed 20 people. Approximately 67% of the company's sales are to customers outside Italy. Founded in 1967 and located in Novellara, Italy, Vimi Fasteners manufactures externally-threaded fasteners predominantly for automotive, heavy truck, agricultural equipment, marine and general industrial applications. The company specializes in critical applications such as engine bolts, manifold bolts, powertrain components and braking systems. Vimi Fasteners generated net sales of €43.4 million in calendar 2017 and employs approximately 190 people. A privately-owned company, Vimi Fasteners shares were listed on the Italian Stock Exchange (Borsa Italiana) on August 2, 2018 (symbol: VIM.MI).

Purchase price: not available



On June 11, 2018, Dormole Limited purchased Tucks O'Brien **Ltd.** and its sister company, IRELAND'S PREMIER TOOL DISTRIBUTOR Tucks Fasteners & Fixings Ltd.

(referred to collectively as "Tucks"). Founded in 1877 and located in Dublin, Ireland, Tucks O'Brien is a distributor of hand tools, power tools and general MRO supplies. The company is an authorized distributor for Makita, Stanley, Irwin, Bahco and other premier power tool manufacturers. Founded in 1979 and also located in Dublin, Tucks Fasteners is an independent wholesale distributor of packaged fasteners, along with a range of consumable hardware and supplies for end-users and distributors. Both companies supply customers across Ireland, including general construction, electrical wholesalers and hardware retailers. Founded in 1974 and headquartered in Kent, England, Dormole is a privately-owned holding company for six companies in England and France. Those companies i) Toolbank Ltd. (tooling distribution); ii) Home are: Hardware Distribution Ltd. (hardware distribution); iii) BIZ Power Tool Ltd. (power tool distribution); iv) Olympia Tools Ltd. (hand tool and workwear distribution); v) Forgefix Ltd. (fastener distribution); and vi) Denuziére S.A.S. (tool manufacturer and distributor in Lyon, France).

Purchase price: not available



Circle Bolt & Nut Co., Inc.

On June 15, 2018, **Optimas OE Solutions LLC** ("Optimas") purchased Circle Bolt & Nut Co. Inc. ("Circle Bolt"). Founded in 1979 and headquartered in

Kingston, Pennsylvania, Circle Bolt is a distributor of fasteners and Class C components. The company offers customized vendor managed inventory (VMI) programs, along with custom packaging, light assembly and engineering / technical support. Circle Bolt operates seven full-service branches in: Atlanta, Georgia; Charlotte, NC; Tupelo, Mississippi; Bristol, Indiana; Oklahoma City, Oklahoma; Phoenix, Arizona; and Portland, Oregon. The company supplies both OEM and MRO accounts. Optimas was formed in July 2015 when American Industrial Partners L.P. ("AIP"), a New York City-based private equity firm, purchased the Anixter Fasteners division of Anixter International Inc. (NYSE: AXE) and changed the name to Optimas. Headquartered in Glenview, Illinois, Optimas is a manufacturer and distributor of fasteners and Class C components. The company specializes in providing advanced supply chain management services to customers in the automotive, heavy truck, agricultural machinery, recreational vehicle and power generation industries. Optimas operates 60 distribution service centers in 16 countries and employs more than 1,600 people. Optimas generates annual net sales of approximately \$885 million and is still owned by AIP.

Purchase price: not available

MARLI

On June 25, 2018, Automotive Vehicle Company. doing business as Auveco Products,

purchased Marli Manufacturing Inc. ("Marli"). Founded in 1980 and located in Binghamton, New York, Marli is a distributor of fasteners and mechanical components to the North American automotive aftermarket. company's product range includes engine head bolts, intake manifold bolts, exhaust hardware, pipe plugs, oil drain plugs & gaskets and many more. Marli supplies more than 1,000 aftermarket components to distributors, engine remanufacturers and quick lube chains across the country. Founded in 1916 and located in Cold Spring, Kentucky, Auveco Products distributes a broad range of fastener products to the auto body repair aftermarket and to the general industrial MRO market. Aveco Products sells through a network of master distributors who subsequently service hundreds of thousands of collision centers, repair shops and dealerships. The acquisition of Marli expands Auveco Products' product range and expands its customer base into engine remanufacturers and quick lube centers. Auveco Products is a portfolio company of **Tenex Capital** Management L.P., which purchased the company in January of this year.

Purchase price: not available



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Campbell Fittings

On June 27, 2018, Ideal Tridon Holdings Inc. ("Ideal-Tridon") purchased **Campbell Fittings Inc.** Founded in 1957 and headquartered in Boyertown, Pennsylvania, Campbell Fittings develops and manufactures fittings, couplings and clamps for the industrial hose connection market. The company's broad product range is used for applications such as air, steam, petrochemical, chemical processing and well water. Campbell Fittings sells to both distributors and end-users (OEMs). The company has a distribution warehouse in Houston, Texas. Founded in 1913 and headquartered in Smyrna, Tennessee, Ideal-Tridon is a designer and manufacturer of specialty clamps, couplings and strapping. The company's diverse product range is used by the automotive, heavy truck, petroleum, chemical, plumbing, irrigation and general industrial sectors. Ideal-Tridon's fastening and sealing products are manufactured and distributed globally with ten facilities in the United States (4), Mexico (2), Poland, India, Japan and China. Ideal-Tridon is a portfolio company of **Snow Phipps Group LLC,** a New York City-based private equity firm with \$2.4 billion of assets under management.

Purchase price: not available



On June 27, 2018, Intermediate Capital Group **Inc.** ("ICG") purchased **Etanco S.A.S.** Founded in 1952 and headquartered outside Paris, Etanco designs, manufactures and distributes specialty fasteners for the commercial construction market. The company offers more than 80,000 SKUs focused primarily on three construction applications: i) the building envelope (roofing, waterproofing, cladding and facade); ii) the building structure (anchors, chemical adhesives and wood solutions); and iii) the building interior (anchors, chemical adhesives and electrical solutions). Etanco

operates five production sites in France (3), Italy and Poland and maintains six sales offices in Germany, Belgium, the United Kingdom, Czech Republic, Poland and Romania. In calendar 2017, Etanco recorded net sales of €195 million and EBITDA of €35 million. Sixty percent of net sales are to customers in France, with the balance exported to more than 20 countries across Europe. Founded in 1989 and headquartered in London, ICG is a diversified asset manager with €32.9 billion of assets in third party funds and proprietary capital. ICG made an equity and mezzanine debt investment in Etanco, along with senior management. ICG is listed on the London Stock Exchange (ICP.L).

Purchase price: €400 million



On June 29, 2018, Primary Capital Partners LLP ("Primary Capital") purchased VJ Technology Limited ("VJT"). Founded in 1995 and located in Ashford, England, VJT is a distributor of fasteners and consumable supplies to the commercial construction and civil engineering markets. The company stocks more than 13,000 SKUs and specializes in providing jobsite delivery and technical / engineering support to customers. In the 12 months ended December 31, 2017, VJT generated net sales of £31.0 million and EBITDA of £4.1 million. Primary Capital is a private equity firm which invests in growing companies alongside entrepreneurial management teams. Primary Capital has offices in London and Manchester, England and typically invests in companies with enterprise values between £20 million and £100 million. The seller of VJT was **SIG plc**, a building products distributor specializing in three core product areas: insulation products, roofing products and non-residential interior products (ceilings, partitions, dry lining, floor coverings, etc.). SIG recorded calendar 2017 net sales of £2.9 billion and its shares are traded on the London Stock Exchange (SHI.L).

Purchase price: £29.7 million 🔷





ROTOR CLIP HOW TO CHOOSE A QUALITY SUPPLIER from page 232

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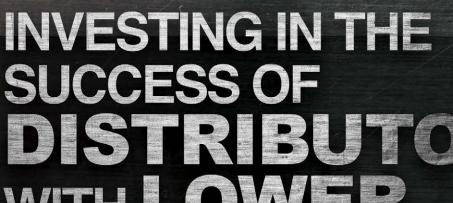
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